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| Yugoslavia | China | Peru | Portugal | Portugal |
| Other | China | Peru | Portugal | Portugal |

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Tuesday July 3 1990

URUGUAY ROUND

Friends rally to help
ailing trade talks

Page 3

D 8523A

World News

Business Summary

Mrs Marcos acquitted of fraud charge by US court

Imelda Marcos, widow of former Philippines president, was acquitted of racketeering and fraud charges by a federal jury in New York after five days of deliberations. Also acquitted was Adman Khoshoggi, the Saudi businessman, who was accused of aiding her to secretly buy Manhattan property. Page 18

Kosovo-Serbia split
Ethnic Albanian legislators declared their Kosovo province independent from Serbia, Yugoslavia's biggest republic. Page 2

Pilgrims crushed
Scores of Muslim pilgrims visiting holy sites near Mecca, in Saudi Arabia were crushed to death inside a tunnel after a power failure plunged them into darkness. Page 18

Thousands heed call
Tens of thousands of South African blacks stayed away from work and schools after the African National Congress called a general strike in protest at faction-fighting between rival black groups. Page 4

IRA attacks police
The Irish Republican Army fired a rocket at a Belfast police station, injuring 10 people. Police later seized a Soviet-made rocket launcher and rifle found nearby. Page 2

Wales unity display
Lech Walesa, the Solidarity leader, has invited the Polish Prime Minister and other Solidarity leaders to the Gdansk shipyard to demonstrate the movement's unity after the factional strife of the past few weeks. Page 2

BA launches inquiry
British Airways ordered a "full and immediate" investigation into its security after admitting that a fake bomb had been smuggled on one of its flights. Page 2

Cholera kills 15
Fifteen people have died of cholera in Patna, the capital of India's Bihar state, after a month-long strike by workers who clear garbage. Page 19

Diplomatic thaw
China and Indonesia resumed talks in Peking aimed at normalising relations which were frozen 23 years ago. Page 4

Paris air strike
Airlines have cancelled dozens of flights in and out of Paris as air traffic controllers prepared for a three-day strike beginning today at France's largest flight control centre. Brussels pay offer. Page 2

Police stop music
Kenyan police swooped on dozens of people who were listening to or selling so-called "subversive music" which supports multi-party politics and criticises the government of President Daniel arap Moi. Page 4

Mandela urges talks
Black nationalist leader Nelson Mandela urged Britain and the Irish Republican Army to begin negotiating and stop the slaughter in Northern Ireland. Page 4

UN peace effort
The United Nations embarked on a new effort to secure a lasting peace between Iran and Iraq, encouraged by signs of improving relations between the former Gulf War enemies. Page 4

Blockade fully lifted
The Soviet Union said it had fully lifted its economic blockade against Lithuania following a breakthrough in the crisis over the republic's declaration of independence. Page 4

Storm batters Japan
Heavy rain battered parts of southern Japan with floods and landslides killing at least 16 people. Page 4

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Jakarta: Indonesia worries as Cambodians swell tide of boat people 4
Japan: Tokyo-Narita named the world's most expensive airport 8
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Marriage of convenience: Problems face GEC and Siemens after Plessey 16
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Survey: Sweden: To join or not to join the European Community? Section III

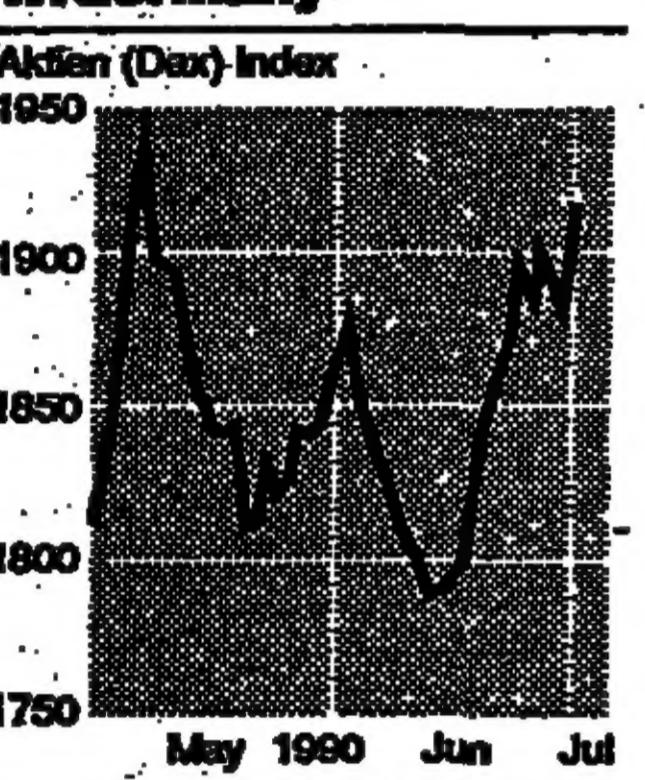
Pöhl rejects British plan for 'hard Ecu' alternative

Karl Otto Pöhl, President of the West German Bundesbank, rejected the British Government's plan for a "hard Ecu" and European Monetary Fund as an alternative to the Delors Committee's proposals for economic and monetary union (EMU) in Europe.

In a lecture for delivery to the Institute of Economic Affairs, Mr Pöhl restated his support for a future European Central Bank System (ECS) and the creation of a "common" European currency to replace national currencies. Page 18

Markets
Domestic institutions and traders took the FAZ Index up 3.54 to 805.18 at mid-morning and the DAX by 35.41, or 1.9 per cent to 1,915.20 at the close as Frankfurt celebrated monetary union, and the strong performance of the D-Mark. Back page, Section II. Bond rally. Page 23; East German businesses expect help. Page 2; Second day of GMU, Page 18

W. Germany
Aktien (Dax) Index



LONDON
Two leading financial futures and options exchanges are to merge by the end of the year into a market that will be called the London Derivatives Exchange. Michael Jenkins, currently chief executive of the London International Financial Futures Exchange (Liffe), will head the market. Page 19

RALPH
Ingersoll, US newspaper publisher, said he was swapping his share of his American publishing empire in return for taking control of newspaper interests in the US and Ireland that were until now jointly owned. Page 19

GENERAL
Instrument, leading supplier of components to cable and satellite TV companies, has agreed to a \$4.50 a share cash takeover offer worth \$1.65m from Fontmann Little, New York buy-out specialist. Page 19

RATNERS
Group, UK jewellers, has made an agreed offer for Kay Jewellers, loss-making US group in a deal valued at \$412.2m. Page 19; Lex, Page 18

DFC
New Zealand merchant bank creditors were told that their claims should be met in full. The bank collapsed last October owing some \$1.3bn (NZ\$2.2bn). Page 21

RASF
West German chemicals company is to sell its interests in links and fragrances in the US thought to be worth about \$450m. Page 22

ROTHMANS
International, UK cigarette and luxury goods group, is paying \$130m (Fl 242m) for Theodoros Nematy, Dutch producer of pipe and rolling tobacco. Page 22

AUSTRALIA
And New Zealand have opened talks aimed at harmonising services after completion of a package which swept away final tariff, import curbs and barriers on goods and services. Page 3

BRITISH
Technology Group and Credit Capital Finance Corporation, Bombay-based financial institution, are to enter a joint venture to establish India's first commercial technology development and transfer organisation. Page 4

TORONTO
Market was closed for Canada Day.

By Our Foreign Staff

PRESIDENT Mikhail Gorbachev yesterday turned on his conservative opponents in the ruling Communist Party, denouncing criticism of perestroika as "rubbish" and warning of a new dark age in the Soviet Union if the process is brought to a halt.

Opening a key party congress that could decide the future of the Communist Party of the Soviet Union, he branded as rubbish charges by old-style activists that his blueprint for progress was to blame for the country's economic and political crises.

A conservative-dominated audience of party faithful lay in near silence as Mr Gorbachev offered the country a

stark choice in an attacking keynote speech.

He said: "There are voices now – more than that, an opposition has formed – which says that in all our failures

perestroika (restructuring) is

to blame."

This was "simply rubbish," he declared, blaming the heavy legacy of policies by previous, discredited administrations.

Mr Gorbachev said that without sweeping change the Soviet Union was already on the way to becoming "a second-rate power."

Insisting the way ahead lay

through political pluralism and a free-market economy, the State President and Party General Secretary said reform

could only be wrecked "if someone manages to split the democratic forces..."

"Either society goes along the road of the deep transformations that have begun... or anti-perestroika forces will get the upper hand and then dark times are in store for the country and the people," he told the 4,657 delegates.

In contrast to all previous congresses since the 1920s, the party leader's address won little applause from an audience in the Kremlin Palace of Congresses that was overwhelmingly conservative.

Within minutes of the congress opening – as anti-communist protesters chanted "down with the party" on red

chev insisted that the country's problems originated under Stalin when a controlled bureaucratic party elite established a grip on power.

"The abandoned state of our farms, the disastrous situation with our forests and rivers, the massive ecological problems – are these not the result of the policies followed in past decades?" he demanded.

Conservatives, including senior army officers, accuse him of leading the country back towards capitalism and of weakening its defences through unequal arms deals with the west and by allowing eastern Europe to abandon communism.

"And the militarisation of our economy that swallowed

countless billions of roubles that could have been spent on improving people's standards of living? And the war in Afghanistan? Were they caused by perestroika?"

Mr Gorbachev told the congress his foreign policy based on "new thinking" and "common human values" in contrast to the past hostility to the outside world had brought a lasting peace closer and a better chance for the country to develop.

He referred to the collapse of old-style communism in eastern Europe and the withdrawal of Soviet forces at the request of the new governments there.

Bush plans to make N-weapons last resort, Page 18

Gorbachev warns of dark age if perestroika is halted

By Our Foreign Staff

By Ronald Van De Krol in Eindhoven

SHARES

in Philips, the Dutch electronics group, fell 7.3 per cent yesterday to a new low for the year after the company said it expected to make a 1990 net loss of Fl 2bn (\$1.07bn) – its first in living memory.

The loss compares with record net income of Fl 1.8bn last year and will result from a charge of Fl 2.7bn that Philips will take in the second half of the year for slimming down and rationalising its struggling computer and computer chip activities.

The shares closed yesterday at Fl 30.70, down Fl 1.40.

Announcing the surprise forecast in his maiden speech as the new president of Philips, Mr Jan Timmer told an extraordinary shareholders' meeting that the company would also cut 10,000 jobs, mainly in Europe. The company employs 200,000 people in Europe, two-thirds of its worldwide workforce.

In comments to reporters later, Mr Timmer, 57, described the Fl 2.7bn financing charge and job cuts as "one of the most serious, most far-reaching programme of measures in the history of Philips."

Mr Timmer, formally appointed president of Philips yesterday, said the company did not plan to withdraw entirely from computers or computer chips. But he said Philips would rethink these activities and slim them down to concentrate on those areas it knows best.

"In information systems, we will make major reductions in in-house development and in-house assembly," Mr Timmer said. "Our bankers will support us in this operation."

He said it was too early to comment on whether Philips would omit its interim, or even its final, dividend for 1990.

Yesterday's shareholders' meeting capped two months of controversy at Philips. In May, former Philips president Cor van der Klugt was forced to resign his post following the publication of disastrous first-quarter figures which ran counter to optimistic statements he had made at the annual shareholders' meeting only three weeks earlier.

Despite repeated questioning by shareholders, Mr Wijsen Dekker, supervisory board president, declined to comment on how the company got its April forecast wrong, saying the matter was now the subject of a class action suit by US shareholders who accuse Philips of misleading them.

Mr Timmer's forecast of sub-

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Mr Timmer's forecast of sub-

Philips expects Fl2bn loss after rationalisation costs

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EUROPEAN NEWS

A plan for import duties has been dropped but other temporary assistance is likely

E German businesses expect help in battle to survive

By David Goodhart in Bonn

EAST GERMANY will not, after all, impose an 11 per cent duty on a range of West German consumer goods as had been envisaged in the East-West German State Treaty as a provisional protection measure for East German industry. The East German Volkskammer (parliament) voted against the measure last Thursday. On Friday the Government insisted it was sticking to the measure but abandoned it in the face of increasing scepticism in both Germanys and potential

complications with the EC. However, there remains a wide consensus supporting some provisional assistance measures for East German companies and there is now speculation that, instead of import duties, companies will receive direct government support to allow them to lower their prices. Other assistance measures include:

• All investors (including foreign investors) qualify for a 12 per cent investment grant for new investment anywhere in East Germany. There have

been complaints that this does not even match West German regional incentives and it is likely to be raised, at least for some areas of the country.

• There will continue to be an incentive for West German companies to buy East German products as they can claim back the value added tax they pay. Before economic union there was a double incentive as they could claim back VAT despite the fact that they did not pay any.

• There is likely to be selective waiving of corporate debt

for East German companies, especially those in the defence sector or those that spent large sums on expensive foreign investment goods.

In several other areas West German economic laws or regulations will not immediately apply.

Bankruptcy and cartel laws, although both based on West German models, will be applied more leniently.

West German corporate tax does not come in until January and even then special tax breaks, and

environmental regulations are being phased in over a five-year period.

Supporters of more generous provisional assistance may be strengthened by the latest pre-economic union data which shows that East German industrial production fell by 5.5 per cent in the first five months of this year. For the first three months of the year investment fell by 13 per cent.

In May the drop in production was especially sharp and 11.6m East German Marks worth of orders were cancelled.

EC friction with US mars start of Rome presidency

By John Wyles in Rome

WORRIES that deteriorating EC relations with the US will compromise Italy's tenure of the European Community's presidency over the next six months threatened their way through a seaside encounter between the Italian Government and the European Commission yesterday.

Mr Delors' definition of no

yesterday — 23 ministers for Italy and 17 commissioners for Europe — at what was once the coastal summer residence near Rome of the Italian royal family. The Italians were rendered somewhat breathless by Mr Delors' definition of no fewer than 10 priorities for the next half year, which he said promised to be "fascinating and perilous".

But the main priorities emerged as preparation for December's two inter-governmental conferences on economic and monetary union and political union, and the need to give a decisive push to social action proposals aimed, as Mr Delors said quaintly, at creating "a Europe for the workers".

The Commission president seemed entirely relaxed about the possibility that not all governments would back down the economic and monetary union road. "We can have an economic community of 12 and a monetary union of nine and still be good friends," he said. All involved are still vague about the shape of political union. The Italians want the next meeting of EC foreign ministers to set up a special group of ministerial representatives to try to agree on a mandate for the December conference.

Both sides fielded full teams

Electricity deal may be blocked

By David Goodhart

THE CONTROVERSIAL plan for three of West Germany's largest utilities to take over the East German electricity supply system is unlikely to survive in its present form after the West German Cartel Office announced yesterday that it was opening an official investigation.

Such investigations can last four months but a spokesman said that a result was expected within two to three weeks. The Cartel Office, which claims a blocking right because of the repercussions such a take-over could have in West Germany, is clearly opposed to the deal as it stands.

The West German companies EWE, PreussenElektra and Bayennwerk want to take a controlling stake in electricity supply and distribution in exchange for pumping in billions of Deutschmarks in investment to bring the East German system up to western levels of efficiency and environmental protection.

They have the support of the East German Energy and Environment ministries, which had been hoping to sign a deal last week. Against the deal, as currently structured, are the East German Cartel Office (part of the Economics Ministry), its West German counterpart and the Bonn Economics Ministry.

The changes required by the West German Cartel Office may not be that rigorous but will at least require that the deal is opened up to other West German utilities. "It's present form this is just a licence to print money," said one official yesterday.

The Economics Ministry in Bonn and the West German Cartel Office are keen to promote separation of electricity production and distribution, as in the UK and the Netherlands. But political and industrial objections to such a move in West Germany may be too strong.

• It will be possible to phone readily into East Germany as early as the end of 1991, according to Mr Erwin Hardt, a Siemens board member with responsibility for telecommunications. He said that Siemens was delivering 10 exchanges with 100,000 lines.

By Raymond Snoddy

THE EUROPEAN Broadcasting Union, under investigation by the Brussels Commission for alleged anti-competitive practices, has decided not to admit new commercial broadcasters.

The club of public service broadcasters responsible for distributing World Cup coverage around Europe, took the decision not to change its policy at its general assembly in Paris over the weekend.

The focus of the Commission's investigation is the buying of exclusive rights to important sports events. The EBU, at its congress did not set up a system to sub-license sports rights held by members to the new broadcasters like satellite television operators.

Such sub-licensing would not give rival commercial broadcasters rights to the pictures. That would usually be a delay of some hours before non-EBU members would be able to broadcast the events.

Mr Jean-Bernard Mühlig, the Union's secretary general, hopes this will be enough to persuade Brussels to exempt the EBU from competition rules. He is adamant, however, that only those with a "public service mission" — and that includes the commercial ITV

Albanian deputies declare Kosovo's independence

By Laura Silber in Pristina

ETHNIC Albanian parliamentary deputies yesterday declared Kosovo independent from Serbia, putting the province on a collision course with Yugoslavia's largest republic. Serbia is rushing through a new constitution to strip Kosovo of its autonomy.

More than 100 deputies, standing in sweltering heat outside Kosovo's Parliament, yesterday, on whether to adopt a new constitution before multi-party elections are held. But in response to an appeal by Kosovo's opposition groups to boycott the referendum, more than 400 polling stations were closed in the province.

Serbia fears that multi-party elections would bring to power an ethnic Albanian government which would seek to join neighbouring Albania.

Kosovo's declaration of political independence raises the stakes of the intense battle being waged between Serbian leaders and ethnic Albanians, who make up 50 per cent of the province's 2m population, for control over Kosovo.

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Higher food prices force East Berliners to buy sparingly

By Leslie Collett in East Berlin

EAST GERMANS, deprived of massive food subsidies with the introduction of the D-Mark, yesterday significantly lowered their purchases of formerly cheap staple foods.

Even the expected flood of East Berliners into West Berlin supermarkets and apartment stores did not materialise.

Mr Peter Frauser, the manager of West Berlin's low-priced Bilka department store, said the East German shoppers who came had apparently taken official calls to heart and were saving as much as possible of their new D-Mark incomes.

But on a more ominous note, the higher prices for basic foods and the planned removal of subsidies for housing and transport triggered off a series of warning strikes in the metal working industry.

Workers in the Ludwigsfelde truck factory and in a steel mill and locomotive plant in Hennigsdorf yesterday heeded a call by the IG Metall trade union in Berlin-Brandenburg. The union demanded a DM400



Yes, we have bananas at last in an East Berlin department store

monthly wage rise, along with a 40-hour working week, and a payment of a 13-month bonus.

Thus, the combination of sudden price rises and the threat of strike seemed quickly to dilute the euphoria of the weekend when East Germans could exchange their savings for West German currency.

For instance, food store managers from Rostock to Dresden reported sharply reduced buying of formerly highly-subsidised bread, sugar, milk, potatoes and beef.

Ms Edith Goldbach, manager of the large Kaufland store in Rostock, said she would order half of the previous 1,000 litres of milk a day, as customers were buying correspondingly less milk at DM1.29 a litre — against a previous price of Marks 0.68.

A woman and her husband emerging from a bakery in East Berlin's Stargarder Strasse said they would no longer be eating rolls each day for breakfast at DM0.20 a piece (formerly Marks 0.05). East

Germans were also buying bread more sparingly at DM2.79 a lb loaf, which had cost Marks 0.54.

Bread, for example, was regularly fed to pigs, as it was cheaper than fodder.

Reduced subsidies will also affect rent for accommodation. A doubling of rents next January and expected higher prices

for heating have produced a rash of newspaper wanted ads for smaller flats.

Low rents — Marks 90 for a spacious pre-war flat of four rooms — caused many elderly people to remain in their large old flats, blocking them for occupancy by families with children.

Fallen sport star soars into management firmament

By David Goodhart

IF EAST GERMANY has 10,000 Frank Löfflers there should be little doubt about a second economic miracle. Flashing around the East German town of Erfurt in his black BMW, he represents, at least to the clients of his small management consultancy, the entrepreneurial future.

Back in Bonn, where he spends weekends with his wife and young child, his single-minded pursuit of money and success seems to his affluent West German friends to be a slightly vulgar throw-back to the past, to the West German of the 1950s.

But his ambitions and his experience of both Germanys put him in a perfect position to contribute to, and benefit from, economic union. Born in Erfurt, 20 years ago, he was initially a young star of the Communist regime and attended a special school for potential sporting heroes.

At the age of 16 he started saying rude things about the regime and was thrown out without being allowed to complete his vital Abitur examination.

Big pay offer to Brussels air controllers

By Lucy Kellaway in Brussels

BRUSSELS air traffic controllers have returned to work after one of the quickest and most successful strikes in Belgian history.

After two days of pandemonium at Zaventem airport at the end of last week, with no aircraft moving at all, the Government capitulated with a pay rise offer of 24 per cent over two years, as long as there are no strikes during the period.

The strike came as Zaventem is embarking on a five-year expansion programme, designed to make it one of Europe's best and biggest airports.

Economists fear that the extent and rapidity of the air traffic controllers' settlement will whip up expectations in other sectors in the two-year wage round which begins this autumn.

It may also further harden the position of the teachers in the French part of Belgium who have been on strike since the beginning of the summer over a wage increase of about 2 per cent in real terms.

The air traffic controllers' strike, which compares with an inflation rate of some 3 per cent as seen by some as a special case, it makes up most of the difference in pay earned by their counterparts at other European airports, who receive 20 per cent more on average.

Correction

Sir William Rycie

A news story from Warsaw in yesterday's Financial Times gave the name of Sir William Rycie, head of the International Finance Corporation, incorrectly.

Walesa seeks to show unity of Solidarity

By Christopher Bobinski in Warsaw

MR LECH WALESZA, the Solidarity leader, has invited Mr Tadeusz Mazowiecki, the Polish Prime Minister, and other Solidarity leaders to the Gdansk shipyard next Sunday to demonstrate the movement's unity after the factional strife of the past few weeks.

The invitation came after Solidarity's two committees of the Solidarity movement's political wing, which left the party in 1981, agreed to merge.

Mr Löffler is by temperament an optimist about East German prospects. But he is full of detail about the problems piling up for the small businessman. One of his clients, Mr Wolfgang Flügel, runs a group of co-operatively-owned

garages. Mr Flügel is an enterprising man but has inherited a debt of DM300,000 (210,000) at a time when he needs new equipment.

He also has a political problem: under the rules that governed many small traders' collectives, all workers and managers have one vote in the assembly that takes all important decisions.

Two of the three sites are unprofitable and Mr Flügel wants to concentrate on the profitable one, a move which may be voted down by the co-operative.

"My role is to give such people a concept so they can persuade the banks to keep them afloat," says Mr Flügel. It is also his role to have good contacts.

There are only five state lawyers in Erfurt able to register new private companies, and he has made sure that one of them is already a good friend.

He now has a ramshackle office in an Erfurt back street, from where he hands out advice to the new small businesses of the area on everything from drawing up a West German-style balance sheet to obtaining preferential treatment for fixing their telephones.

The Erfurt tax office is a bigger problem. "They are still full of former SED [Communist party] people who believe that all profits belong to them," says Mr Flügel. He has just recruited a new Liberal Party town councillor to help him maintain their loyalty.

The message was made clear at two meetings in Warsaw at the weekend that leaves Mr Walesa in a position to dictate terms to his critics inside the movement.

One meeting was called by Mr Walesa himself as he sought to maintain the status quo and the other by support-

civic committee activists have also shown that they do not want to have anything to do with other new political parties.

Mr Walesa has been saying the development of fledgling movements is crucial for the future of democracy and that he wants the civic committees to encourage rather than act as rivals to them.

Mr Walesa has been careful to deny that he represents a threat to democracy and has made great play with the charge that it was the proponents of one Solidarity party of government which raised fears of a new dictatorship.

However, over the past few days he has strengthened

the great majority of the committee delegates chose to attend both meetings merely to demonstrate unity around Mr Walesa. At the same time the

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Bush team greets farm trade reform compromise plans

By Peter Riddell in Washington, Peter Norman in London and Tim Dickson in Brussels

THE Bush Administration yesterday welcomed compromise proposals for world farm trade reform being circulated as a means of breaking the deadlock between the EC and the US in the multilateral Uruguay Round trade talks.

But the EC response to the draft proposals, tabled by Mr Art de Zeeuw, chairman of the Gatt group negotiating agriculture in the Round, was at best lukewarm and at worst negative. The proposals outlined ways of cutting government payments to farmers, lowering barriers to foreign food imports and cutting export subsidies more deeply than other farm aids.

EC officials were understood to be dismayed that farm export subsidies, an issue on which the EC has been defensive and the US aggressive of late, had been singled out for special attack. No formal EC comment is expected until the paper has been fully studied, but the fact that certain key elements of the EC's negotiations proposals earlier this year had not been taken up caused disappointment.

In Washington, Mrs Carla Hills, US Trade Representative, said the Gatt paper provided "a good framework for negotiations", but, noting "plus and minus" in the proposals, she did not want to negotiate publicly with Mr de Zeeuw.

ABB locomotives order

ASEA BROWN Boveri (ABB), Europe's biggest electrical engineering group, has won the contract worth a total \$500m (2200m) for railway locomotives, it said in Zurich yesterday. William Duliforce reports from Geneva.

The biggest, worth \$367m, comes from Swiss Railways with an order for 75 locomotives with a consortium led by ABB Verkehrstechnik. These SBB 460 locomotives will triple capacity on Swiss Railways' "piggy-back" service for transporting heavy lorries by rail across the Alps on the Gotthard tunnel route.

US attack launched on Canada beer policies

By Bernard Simon in Toronto

THE US has revived international displeasure at protection of Canada's drinks industry by launching a trade complaint against the beer-marketing policies of Canada's provinces.

The action, announced by Mrs Carla Hills, US Trade Representative, is primarily aimed at rules which discriminate against beer imports from the US.

However, it is also likely to bring further pressure to bear for the dismantling of trade barriers between Canada's provinces, which fragment the market by preventing Canadian brewers from supplying more than one province from any brewery.

The trade action was initiated under a so-called Section 301 petition by G. Heileman Breweries of Wisconsin.

Heileman has sought to export its products to Canada, rather than sign a licensing agreement — as brewers of most leading US brands have done — with a Canadian brewer.

The complaints allege distribution and listing restrictions as well as discriminatory pricing. Imported beers are marketed by provincial government agencies, which have a monopoly on liquor distribution.

The Canadian brewing industry, which markets its products through industry-owned outlets, had earlier threatened to bring an anti-dumping action against Heileman.

The General Agreement on Tariffs and Trade (Gatt) two years ago called on Canada to lower barriers to beer and wine imports, in response to a complaint by the European Community.

The provinces have already begun moving towards less discriminatory mark-ups on wine, but they have so far failed to come to an agreement on beer.

According to Statistics Canada, consumption of imported beers jumped by 34 per cent in the year to March 31, 1989. This compared with a 1 per cent drop in sales of Canadian-made beer.

Rally around ailing trade talks

Uruguay Round wins friends as collapse threatens, writes Nancy Dunne

AS THE worsening of a patient's condition draws friends and family to rally around and forget offences and quarrels, so the tortuous negotiations in the Uruguay Round have begun to prompt organised concern for the talks' well-being.

Five years ago, little good was said in Washington of the General Agreement on Tariffs and Trade. Complaints on the ineffectiveness of the dispute settlement mechanism and the compact's increasing irrelevance. As the US trade deficit soared to \$150bn, quotas proliferated under the guise of "voluntary" restraint agreements, and so did demands for bilateral sanctions.

The mood has begun to change. Perhaps it is a sensitivity to the patient's fight for life — the arduous moves by 97 nations to lower market barriers and expand the coverage of the multilateral trading rules — or perhaps it is the headlong rush of the embryonic democracies in eastern Europe and Latin America to embrace the free market.

It could be, too, the persistent refusal of President George Bush's Administration to impose bilateral sanctions, no matter what the 1988 trade law requires, on the assumption that, for this year at least, the Round is the only game in town.

Or it may be that the relentless warnings that the Round's failure would mean a disastrous contraction of trade

within bilateral or regional blocs and the outbreak of dozens of trade wars.

"Without improved disciplines" Mr Donald Pites, president of Caterpillar, told a recent trade conference, "anti-dumping actions could become the international protectionist weapon of choice of the 1990s." If the round fails, then everyone will pay the price — trade lawyers, perhaps, excepted.

Thus, as the December deadline for the Round's conclusion approaches, attention has begun to shift to the Houston economic summit next week where President Bush placed the Round as a priority on the agenda.

Mrs Carla Hills, who will be only the second US Trade Representative to attend a summit, is seeking to widen the focus from US-EC differences over agriculture by stressing the fact that up to 40 nations may walk out if there is no farm trade reform.

Also in Houston will be representatives from the Endowment Persons Group, which includes former Senator Bill Brock, Lord Young, the former UK trade and industry secretary, and new chairman of Cable and Wireless, and Mr Paul Jolles, board chairman of Nestle.

The EPIC, which was formed to push the Round to conclusion, will urge leaders of the industrialised nations to give their negotiators the mandate to make the necessary concessions to finish the agreement



Brock: to lobby summiteers

frameworks on schedule.

The US business community has begun to organise, seeking to convince Congress that a good package of reforms must win acceptance. More than 14,000 companies have joined the MTN Coalition of companies with an interest in the multi-lateral trade negotiations to build support among the American public. Mr Harry Freeman, executive director of the MTN, said

that if the Round was to conclude successfully, the leaders should make the big political decisions, then give the trade negotiators the authority to work out the details, said Mr Freeman.

Conferences on the Round have been proliferating. One held recently in New York provided a forum for the demands

of US business that the Gatt rules be made relevant in the globalised, interdependent economy.

Mr James Robinson, chairman of American Express, insisted that the final agreement on trade in services "must be spelled out by the end of the Round, not left to be worked out after it is over".

He said: "Just as tariff negotiations result in specific and immediate tariff cuts, there should be specific, immediate reductions in barriers to services trade."

From the flag-loving Bush Administration came the admission by Mr Roger Porter, the President's assistant for economic and domestic policy, that the increasing interdependence of the world economy had reduced the power of sovereign governments.

The implication was that sovereignty would have to be in favour of a strong dispute settlement mechanism and that a deal could be worked out on demands that the US Administration forgo use of unilateral action under Section 301 of US Trade Act.

The old notions of nations, companies and markets rigidly defined by national borders and subject to unchecked sovereign government power is outdated and dangerous," Mr Porter said. "The logic of economic interdependence is acceptance of greater constraints on government action and greater international co-operation."

Australia, NZ start talks to harmonise services

AUSTRALIA and New Zealand have opened talks in Melbourne aimed at harmonising services, following completion of the Closer Economic Relationship (CER) package at the weekend. Dai Hayward reports from Wellington.

The new phase of the agreement swept away final tariffs, import curbs and barriers on goods and services. It was welcomed by Mr Bob Hawke, Australian Prime Minister, and Mr Geoffrey Palmer, his New Zealand counterpart, yesterday.

"Our future lies in open economic trading with each other in a free and fair way," a statement said.

Talks this week will centre on moves to harmonise legal and accounting practices, tax administration and access to each country's aviation, shipping and telecoms services. The issues are expected to be resolved by 1992, when the next CER review is due. "We are now looking at telecommunications and aviation," Mr Hawke said yesterday.

New Zealand wants to push on with remaining reforms and has expressed impatience with what is seen as Australian tardiness. But Australia is conscious of its obligations under other trade pacts, especially with Japan.

Investment is also on the agenda. At present, this offers no problem, because of the level of NZ investment in Australia, where Mr Mike Moore, NZ Trade Minister, says, one New Zealand company owns more real estate in Sydney than all Japanese investors combined. But Wellington says this could change under a new Australian government with whom no formal agreement existed.

Virtually no curbs exist on Australian investment in New Zealand, as shown in the number of Australian companies taking substantial stakes in many NZ industries.

CER has achieved a free trade area faster than expected. Since 1983, New Zealand exports to Australia have risen 170 per cent, with Australian exports to New Zealand up 80 per cent. New Zealand has reduced its balance of trade ratio from 4-to-1 in Australia's favour to parity, with each country selling goods worth NZ\$22bn (2575m) to the other.

Cairns Group set for vital farm statement

MINISTERS from the 14 farm-exporting countries forming the Cairns Group are expected to issue an important political declaration on the status of world farm trade in Santiago, Chile, opening tomorrow. William Duliforce reports from Geneva.

The provinces have already begun moving towards less discriminatory mark-ups on wine, but they have so far failed to come to an agreement on beer.

They will consider the draft text of a farm reform programme tabled yesterday in Geneva by Mr Art de Zeeuw, chairman of the group negotiating agriculture in Gatt's Uruguay Round. The proposed programme aims to break the US-EC deadlock.

The Cairns group, co-ordinated by Australia, is the third

major force in the farm talks alongside the US and EC. Its other members are Argentina, Australia, Brazil, Canada, Chile, Colombia, Fiji, Hungary, Indonesia, Malaysia, Philippines, New Zealand, Thailand and Uruguay.

Poland has special observer status at the Santiago meeting, where it will be represented by Mr Andrzej Wojciech, Secretary of State for Foreign Economic Relations. Before leaving Canberra, Mr Neal Blewett, Australia's Trade Negotiations Minister, who will head the meeting in Santiago, said the group aimed to send a firm farm-reform message to the Group of Seven (G7) industrial

powers' summit at Houston, Texas, next week.

The message would also go to the EC and Geneva, where a Gatt Trade Negotiations Committee (TNC) meeting opens on July 23. Cairns Group negotiators in Geneva said they feared time was running out for a successful end to the farm talks.

After the US and EC failed to agree at the Organisation for Economic Co-operation and Development's ministerial meeting in May, on how to proceed in the farm talks, it was imperative the G7 summit should give firm guidelines and inject some urgency, negotiators said. Canada presents the Cairns Group viewpoint at

the G7 summits.

It is thought the Cairns ministers may decide to generate a crisis at the TNC meeting at end-July, by blocking action on all other matters under discussion in the Uruguay Round until they are satisfied on the farm issue.

The group's South American members achieved this at the Round's mid-term ministerial review in Montreal in December, 1988. But they are unlikely to repeat the tactic, if they can persuade the US and the four EC nations represented at the summit to accept the de Zeeuw draft as a basis for a farm accord by the Uruguay Round's December deadline.

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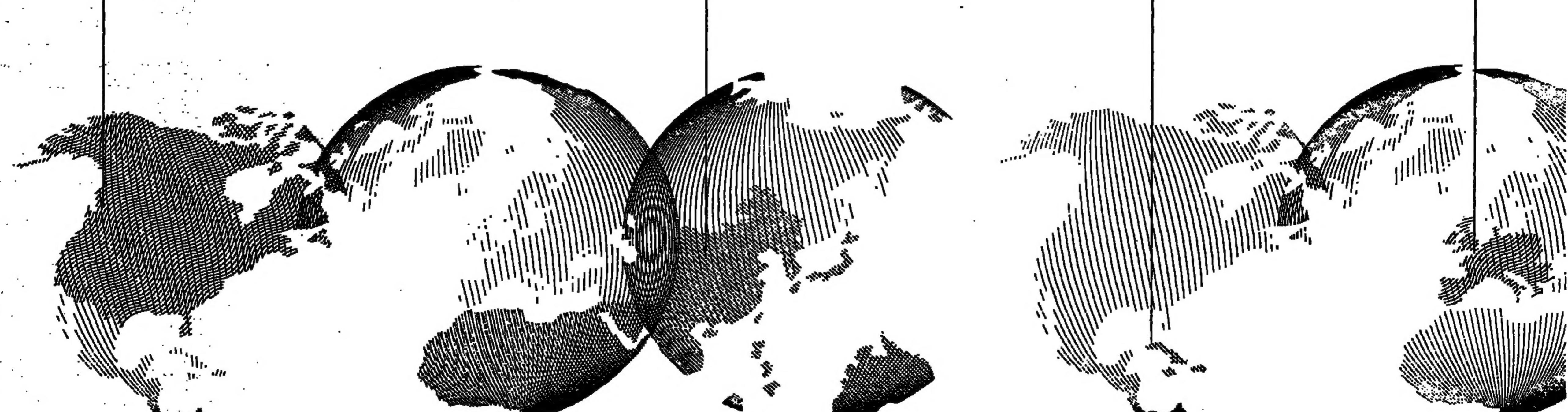
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INTERNATIONAL NEWS

Victoria planning tighter banking law after failures

By Kevin Brown in Melbourne

THE state government of Victoria announced plans to restructure its banking law yesterday as the political fallout from the failure of three building societies began to spread.

Mr John Cain, the Labor premier, said legislation would be tabled to protect depositors from future collapses by requiring the remaining 16 building societies to merge or acquire banking licences.

In the meantime, the state government has arranged a line of credit with five big banks, backed by the Reserve Bank of Australia, to support any other societies which face short-term liquidity problems.

However, the government is refusing to accept legal or moral liability for the crash of the Pyramid, Geelong and Countrywide building societies, all subsidiaries of the privately-owned Farrow Corporation.

The three societies have been closed for a week since the state government put in an administrator when the Farrow Corporation's liquid funds fell below the statutory limit of 7.5 per cent of total assets.

The closure has frozen deposits estimated at more than \$200m (250,000) belonging to around 200,000 depositors. The administrator is trying to sell the three societies separately, but analysts say the return to investors is unlikely to be more than 50 cents on the dollar.

Farrow Corporation is

India attempts to end investment controversy

By K.K. Sharma in New Delhi

THE INDIAN cabinet has reiterated its decision to permit foreign investment and remove bureaucratic controls on industry in an attempt to stem growing dissension within the National Front government.

The statement is seen as reinforcing the commitment by Mr V.P. Singh, the Prime Minister, and his cabinet to the process of liberalisation under which substantial deregulation has already taken place.

Controversy over the government's industrial policy has been raging for the past fortnight following sharp criticism of the role of foreign companies by Mr Chandra Shekhar, a leading member of the ruling Janata Dal who aspires to the premiership.

Mr Shekhar has attacked the industrial policy as a "sell-out to multinationals", an allegation he repeated at a press conference at the weekend. He has called for a national debate on what he claimed was the adoption of policies dictated by the World Bank.

The controversy has deep-

Britain in technology joint venture with Bombay group

By Gita Piramal in Bombay

THE British Technology Group (BTG) and Creditcapital Finance Corporation (CFC), a Bombay-based financial institution, are to enter a joint venture to establish India's first commercial technology development and transfer organisation.

This is the first time that BTG, an undertaking of the British government, has entered into a joint venture.

"Today, the main focus at BTG is to reinforce our international operations," said Mr Ian Harvey, BTG's chief executive.

Jakarta and Peking seek to end diplomatic freeze

By Robin Pauley, Asia Editor

CHINA and Indonesia resumed talks in Peking yesterday aimed at normalising relations, which were frozen 23 years ago.

Mr Ali Alatas, the Indonesian Foreign Minister, and his Chinese counterpart, Qian Qichen, met for the second time in two days to discuss their diplomatic ties, broken off after Indonesia accused China of backing a coup attempt by Communist rebels in 1967.

There was rising hope that Mr Alatas's four-day visit could yield a timetable for restoring relations following Qian's statement on Sunday that renewed ties would raise Peking's relations with South-East Asian nations to a new stage of development.

Progress began when President Suharto of Indonesia raised the subject with Chinese officials at the funeral of Emperor Hirohito of Japan in Tokyo last year.

After the two nations normalised ties, Singapore is expected to follow suit, said diplomats in Peking. China has

ANC strike call gets massive backing

By Patti Waldmeir in Johannesburg

believed to have run into trouble after diversifying away from housing loans to lower margin commercial lending.

Rumours about the group's financial health began to surface early this year, but a run on the societies in February stopped after the state government said there was "no reason for people to withdraw their funds".

The state government is under intense pressure from depositors to bail out the group, and could also face legal action from depositors who thought the February statement amounted to a government guarantee.

The government has been dogged by financial problems since narrowly winning the state election last year, and has lost popularity rapidly since announcing that losses incurred by the State Bank of Victoria would have to be met from tax revenues.

The Farrow group collapse provides the Liberal opposition with further means to attack the government's credibility, especially since the loss of marginal seats in Geelong could cost Labor the next election.

However, the support of the big banks and the Reserve Bank appeared to have averted any threat to the Victorian financial system.

The Farrow collapse is unlikely to have repercussions outside Victoria because of the different regulations applying in other states.

THE US, Ireland, and even cynical Britain may still be inclined to worship Mr Nelson Mandela, deputy president of the African National Congress (ANC) and apartheid's most celebrated victim.

But for South Africans, hero worship may be abandoned soon after Mr Mandela left prison on February 11. His martyred past commands respect, and the virtue of his cause is undeniable; but what matters now is the ANC leader's skill as a politician.

As soon as Mr Mandela returns in a fortnight from his six-week tour of western and African capitals - his self-image bolstered by popular adulation, and the coffers of the ANC filled with donations - that skill will again be put to the test.

Over the next months, Mr Mandela must unite his colleagues in the ANC - and the radical youth - behind a decision to abandon the armed struggle, without which constitutional negotiations cannot begin. He must seek an economic policy which will at once reassure business and begin to meet black aspirations. And he must look for creative constitutional solutions to South Africa's racial problems.

That is an agenda to tax the reputation of even this vaunted hero. But if there is to be a speedy and peaceful conclusion to South Africa's crisis, Mr



Jerusalem's Mayor, Mr. Teddy Kollek, right, conducting official business yesterday from a pavement cafe in the city's Arab district to calm Jewish fears about security following a spate of bombings. A bomb in the heart of the walled Old City's Arab souk slightly injured three

Indonesia concerned as Cambodians take to sea

By Claire Bolderson

HERE is a new twist in the well-worn saga of the Indo-Chinese refugees and nowhere is it being felt more than in Indonesia where the authorities find themselves reluctant hosts to a sudden influx of Cambodian boat people.

Throughout all the years of war in their country, Cambodians have chosen to make their escape overland into Thailand. Now, however, they are turning to the sea, following the example set by their Vietnamese neighbours and are taking to the seas.

Since the beginning of the year more than 1,700 Cambodian boat people have washed up on Indonesian shores. They leave Cambodia from the southern port of Khompeng Som with the intention, they say, of getting to Australia.

It is not a realistic goal. Given the more than 3,000 miles of rough seas and their small and ill-equipped boats, most of them never make it and end up instead at Indonesia's refugee camp on the island of Galang, south of Sing-

Mandela urges Britain to talk with the IRA

By Kieran Cooke in Dublin and Michael Holman in London

MR Nelson Mandela yesterday called on Britain and the Irish Republican Army to negotiate an end to the conflict in Northern Ireland.

"People are slaughtering each other when they could sit down and address the problem in a peaceful manner," the deputy president of the African National Congress (ANC) told a news conference at Dublin Castle.

Although Mr Mandela's comments angered many Conservative Party MPs, they are not enough to play any significant part in his talk tomorrow in London with Mrs Margaret Thatcher, the British Prime Minister.

British officials said last night that they saw Mr Mandela's views on the IRA as peripheral to the issues that Mrs Thatcher wished to raise.

Mr Mandela, who was due to arrive in London last night for a two-day visit, was pulled out of work in Natal. Police put the figure at 60 per cent, and said intimidation had caused many people to observe the stayaway. The strike was well supported in and around Johannesburg and Pretoria.

Yesterday's action, which is to be followed by a week of protests, appears to be an attempt to isolate Chief Mangosuthu Buthelezi, head of the Inkatha political movement, whose supporters have been fighting the ANC and Cossatot in Natal. ANC leaders condemn Chief Buthelezi, leader of the KwaZulu black homeland, for collaborating with Pretoria and blame him for inciting violence.

The strike is aimed at putting pressure on Pretoria to end the Natal violence - including disbanding the KwaZulu police force, which Chief Buthelezi heads, as well as the homeland itself. Community groups accuse the KwaZulu police of favouring Inkatha in the fighting.

However, a senior ANC leader in Natal has highlighted the risks of such a strategy. Mr Archie Gumede, a member of the ANC team at recent negotiations with Pretoria, told the Johannesburg Daily Mail newspaper that the stayaway was "a first class recipe for intransigence on the part of Buthelezi... and a first class recipe for the continued killing of people." He condemned the policy of isolating Chief Buthelezi: "I can't see that you can achieve this in Natal where Buthelezi has a genuine constituency."

Police and the army kept a high profile in Natal during the stayaway, but reported only isolated violence.

Mandela will have to pull it off, in partnership with Mr F W de Klerk, the president. Without Mr Mandela, the prospects for creating a multi-racial and democratic political system appear bleak.

Already, in the five months since the ANC leader's 27-year incarceration ended, he has taken steps towards that end, steadily nudging - and where necessary, dragging - the ANC towards formal negotiations with Pretoria on a new constitution.

As some ANC leaders have become intoxicated with the notion of an imminent seizure of power - their hopes and expectations raised by concessions from the Government, such as the unbanning of the ANC and the release of political prisoners - Mr Mandela has spoken instead of power-sharing.

And the ANC leader has repeatedly raised the prospect of guarantees for white rights under a majority government - likely to be the most contentious issue in the political negotiations.

tensions that arise between the various groups is to sit down and talk, he said. Clearly Mr Mandela saw parallels between Britain and South Africa.

"What we would like to see is that the British government and the IRA should adopt precisely the line we have taken in regard to our own internal situation."

The IRA will probably try to use Mr Mandela's words to justify the continuation of its campaign. In a speech to the Dail, the lower house of the Irish Parliament, Mr Mandela drew more parallels between the Irish experience and South Africa.

"We know that the joy with which you have received us and the respect for our dignity you have demonstrated come almost as second nature to a people who were themselves victims of colonial rule for centuries."

In his address, which drew prolonged applause from all sides of the Dail and from a packed public gallery, Mr Mandela talked of the years of Irish struggle against "an unrepresentative government".

He asked the Irish people to "stay the course" and help in the battle to rid South Africa of apartheid, thanking Mr Charles Haughey, the Irish Prime Minister, for his strong

stance on sanctions. The IRA controversy aside, officials on both sides accept that it is inevitable that in Mrs Thatcher's talks with Mr Mandela there will be disagreement over two fundamental concerns: the role of violence and the issue which has hitherto made the British Prime Minister keep her distance from the ANC - and the use of sanctions.

Neither party is likely to budge ground. Mr Mandela will defend what he calls "the armed struggle" and argue the case for economic pressure on Pretoria, as vigorously as Mrs Thatcher will condemn both strategies.

Over the years Mrs Thatcher has flatly rejected Foreign Office suggestions that a meeting with senior ANC officials, such as its president Mr Oliver Tambo, would be helpful. Such a meeting, they have suggested, would signal to Pretoria the urgent need for talks with South Africa's leading black political party.

But British officials hope that some common ground can be found. They are hoping that Mr Mandela will acknowledge the merits of Britain's university scholarship programme for about 1,000 black South Africans, and the value of the assistance given to Mozambique and other frontline states.

South African peace mission, and was not making contact on behalf of Her Majesty's Government.

As far as Mrs Thatcher was concerned, the ANC's military campaign against white rule made it "a typical terrorist organisation" - the phrase she used at the 1987 Commonwealth Conference in Vancouver - and the use of sanctions.

But her stance and language have subsequently changed.

Last July, the Prime Minister met Mrs Albertina Sisulu, co-president of the United Democratic Front, the anti-apartheid alliance known to be closely allied with the then-banned ANC. And while Mrs Thatcher used to call on the ANC to renounce violence, the phrase more often used now is "suspended violence".

Mrs Thatcher is also more convinced than ever that economic pressures do more harm than good, increasing black unemployment and hardening white attitudes.

But British officials hope that some common ground can be found. They are hoping that Mr Mandela will acknowledge the merits of Britain's university scholarship programme for about 1,000 black South Africans, and the value of the assistance given to Mozambique and other frontline states.

Chief Buthelezi in public for the first time; previously he had gone to great lengths to avoid provoking him.

The recent furor in western capitals over the ANC leader's outspoken defiance of violence highlights that he is, after all, a near-impossible task. Talk of armed struggle frightens South Africa whites, yet for Mr Mandela to abandon arms rhetoric without further concessions from Pretoria would alienate black supporters, especially the young.

Economic policy poses similar problems. Mr Mandela has recently tried to calm businessmen's fears about nationalisation, telling the US Congress last week that the ANC had "no ideological position that it must adopt a policy of nationalisation". But he makes clear that the state will play a more active role in a post-apartheid economy.

Business is welcome to interpret these comments as guaranteeing the future of capitalism; while the radical youth can see them as promising that the state will dominate.

For the moment, Mr Mandela can carry on trying to be all things to all men. But when it comes to the crunch in the constitutional negotiations due to begin soon, this will become impossible. Only then will South Africa know whether the essentially moderate Mr Mandela can carry the day.

Taiwan parties agree on need for presidential poll

TAIWAN'S ruling Nationalist Party and its main opposition both expressed support yesterday for introducing popular presidential elections as a key step toward democratic change, AP reports from Taipei.

Delegates from the parties were meeting at an unprestigious National Affairs Conference to seek agreement on a new political system, to replace one that has guaranteed Nationalist rule for the past four decades.

President Lee Teng-hui called the meeting after student demonstrations in March protesting at his election to a six-year term by an electoral college dominated by elderly Nationalist Party members.

Most members of the electoral college last ran in elections on the Chinese mainland shortly before they fled to Taiwan in 1949 with the rest of the Nationalist government, after it lost a civil war to Communists.

The opposition party wants to abolish the electoral college and have a direct presidential election before Lee's term ends in 1996. The Nationalists want to transform the electoral college into a symbolic institution that would reflect the popular vote and would reserve a few seats for deputies purportedly representing mainland China.

Communist forces. They were subsequently frozen in office to support the Nationalist claim to still be the legitimate government of all China.

The opposition Democratic Progressive Party has long argued that direct presidential elections are necessary to give political power to the native Taiwanese, who account for 85 per cent of the island's 20m people.

Chang Hsin-huang, Nationalist Party deputy secretary general, said the party disagreed with the opposition proposal on presidential elections over methods.

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He said an exchange of letters between the presidents of the Gulf neighbours discussing a possible summit had helped, as had Iran and other international aid to Iran after the earthquake there on June 21. "I think the exchange of letters has created a much better atmosphere," he said.

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The UN Secretary-General, Mr Javier Pérez de Cuellar, was meeting the Iranian Foreign Minister, Mr Ali Akbar Velayati, last night and the Iraqi Foreign Minister, Mr Tariq Aziz, today.

"I am hopeful in the sense that the atmosphere is much better," Mr Pérez de Cuellar said.

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Indonesian officials have also been anxious to restore ties for some years and has denied any involvement in the 1967 events. But Indonesia has refused to contemplate a warming of relations until recently.

Two-way trade between the two countries was \$84m (267m) in 1989. China exported \$222.6m in goods to Indonesia, and imports from Indonesia totalled \$58.1m.

This is the first time that BTG, an undertaking of the British government, has entered into a joint venture.

"Today, the main focus at BTG is to reinforce our international operations," said Mr Ian Harvey, BTG's chief executive.

The controversy has deep-

ened. Over the last five years, BTG has opened offices in the US, placed a greater emphasis on its European business and started licensing services in the Soviet Union.

A memorandum of understanding has already been signed which sets out the commitment of BTG and CFC to provide Indian industry with appropriate technology to make its products internationally competitive, and to assist, in the longer term, the development and commercialisation of Indian technology.

Controls on large industrial houses and existing foreign companies, however, remain, and the government has held in abeyance a decision

An age of reform dawns for Britain's health service

Alan Pike weighs up the problems of converting Europe's largest civilian employer into a business

MISTER KENNETH Clarke, Health Secretary, has taken the Government's health reforms from manifesto to legislation. It is now up to the hospital and health authority managers to deliver them to patients.

The second task is more demanding than the first. Restructuring the National Health Service (NHS), Europe's largest civilian employer, by April next year is a management challenge with few equals.

All other NHS reorganisations since the service was launched in 1948 by Mr Aneurin Bevan, the Labour politician, have been largely confined to its bureaucratic structure. This one is designed to change its culture.

Until the mid-1980s NHS managers were essentially administrators of decisions made in committee. The changes were made to give the service a conventional management structure, with each region, district, hospital and other unit headed by a general manager whose job was to run the business.

From next April, these managers have to think in terms of the NHS being a business.

The concept of the internal market on which the reforms are based can invite over-simplistic comparisons with industry — the NHS will be in a market



End of an era: Kenneth Clarke, for the Conservatives, prepares to introduce reforms, and Aneurin Bevan, Labour's reformer, on the first day of the National Health Service in 1948 with its first patient, 13-year-old Sylvia Beckingham.

ket competing mainly with itself. But essential commercial disciplines and priorities will be introduced into the finance and management of the service. This is a fundamental change in an organisation which consumes around £22bn a year in England alone, but has until now been unable to put a cost on almost any single course of treatment.

The reforms will separate the purchasing of health care from its supply. Contracts or service agreements between the purchasers — health authorities and some family doctors — and the supplier hospitals are the chosen instrument for achieving this.

authorities and some family doctors — and the supplier hospitals are the chosen instrument for achieving this.

Ministers accept that, for the first year, these agreements will do no more than reflect existing patterns of service. Few districts or hospitals will be well-enough prepared to start trying to change patient flows next April. The question of how smoothly the service gets even to this first camp on the unbeaten path to reform — and how soon after year one the contracts system generates

forward. Some are having difficulty attracting one of the new system's most essential resources — accountants and finance managers — on NHS pay rates.

Mr Duncan Nichol, NHS chief executive, has spent the past two months touring the country, trying to raise the level of readiness among his senior managers. This will be followed this month by the launch of what is probably Britain's biggest single management consultancy exercise.

The scheme, costing £5m, is

intended to improve the communication skills of the managers running all 548 hospitals and other units in the service.

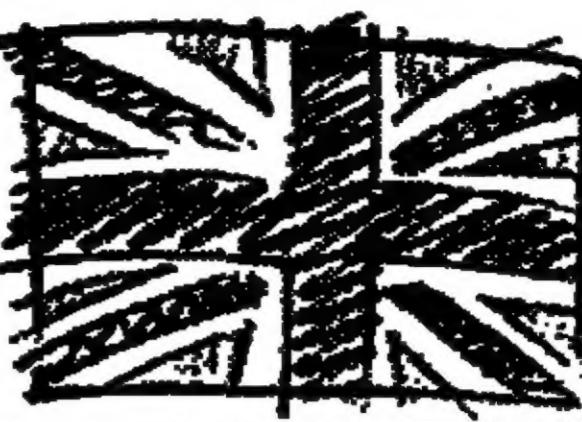
The reforms will undoubtedly enhance the status and power of managers within the NHS. They will also encourage medical staff to think in more overtly managerial terms — every time a doctor provides treatment, he or she also allocates resources which will in future have a price on them.

There will be a scramble between now and April to bring all health authorities, hospitals and other units to a fairly crude starting point for next year's reforms. But some management consultants are already working in the NHS predicting that it will take the rest of the 1990s for the service to completely settle down after this managerial revolution.

• The first bids by hospitals to become self-governing trusts under the Government's health reforms were submitted yesterday, within an hour of Mr Kenneth Clarke calling for applications.

Three Mersey Region hospitals took advantage of a pre-arranged visit to Liverpool by Mr Stephen Dorrell, a junior health minister, to become the first to apply for the new status. Mr Clarke said the three were likely to be followed by up to 50 "first wave" applicants in the next few weeks.

BRITAIN IN BRIEF



Executive suspected dealing ring

Mr Gary Kleisch, the chairman of Quadrex, the US-owned financial company, yesterday told the High Court that he "suspected" insider dealing when British &

Commonwealth Holdings was bidding for Mercantile House, the financial services group.

Mr Kleisch's suspicions had been aroused when B&C raised its stake in Mercantile to 12.7 per cent. The move had come three days after Mr Kleisch had told Mercantile's chairman that Quadrex was also interested in a deal with the financial services group.

"My suspicion was that" Mercantile and B&C were "in bed together," Mr Kleisch said.

He was being cross-examined in the complex legal action arising from Quadrex's failure to complete the £230m purchase of M.W. Marshall, the money broker, and William Street, the US securities dealer, from B&C in 1989.

The evidence centred on negotiations in 1987, when B&C was bidding for Mercantile, parent company of Marshall and Street.

Business 'fails' on environment

British business is failing to influence environmental legislation and few companies have bothered to lobby the Government over the forthcoming white paper on the environment according to a survey published yesterday.

Only one in five companies have briefed the Department of Environment team which is compiling the white paper says the report by Environmental Policy Consultants.

"This is astonishing," said Mr Adrian Wilkes, managing director of EPC. "They are missing an opportunity to influence the Government's environmental blueprint for the 1990s."

The survey of 127 companies also showed that only 7 per cent had briefed the UK group which is working out a system of environmental labelling and 8 per cent had briefed the civil servants working on recycling schemes. In addition, one in three companies failed to monitor EC policy.

Lloyd's faces 'extinction'

Lloyd's of London, the insurance market, faces extinction unless it can resolve the problem of open years, according to Chatset, publishers of the Lloyd's League Tables. Open years are those in which the accounts of underwriting syndicates cannot be closed because no estimate of net profit or loss is possible.

Commenting on the Lloyd's results for 1987, announced last week, Chatset says: "The long-tail business written between 1940 and 1970 is haunting a generation of Lloyd's members, few of whom ever enjoyed the profits. Unless it is solved it could spell the end of Lloyd's. Anyone joining Lloyd's before the old liability problem has been solved needs his head examined."

The long-tail business referred to is the reason for the inability of syndicates to close accounts. This was mainly the insurance and reinsurance of asbestos and pollution risks in the US which produced heavy and continuing losses throughout the 1980s.

After we've taken good care of you across the Atlantic, we'd like to help you on your way into town.

So fly with us and we'll give you a free helicopter ride from our own terminal at JFK International Airport to the Heliport on the East River at 34th street.

All you have to do is reserve the helicopter when you book your TWA flight. Ten minutes after take off, you'll land just eight blocks from the United Nations. Six blocks across town to the Empire State building.

There's no faster way to the centre of things.

Fly TWA Business or First Class to New York and we'll land you at East 34th Street.

TWA

For the best of America

Visa introduces new system

Visa International, the credit card organisation, has introduced new systems to make the Visa card more acceptable by hotels, airlines and car rental companies.

The organisation predicted the changes would produce an income of \$450m in revenues over the next three years for its member issuers in Europe, Africa and the Middle East.

Visa said that the changes included new authorisation systems and operating procedures to streamline the card's use in the travel and entertainment industries.

Visa's latest campaign is an attempt to capture more of the international plastic card market currently dominated by issuers such as American Express.

Borrowing at new high

THE UK consumer is still borrowing and spending heavily despite the prolonged pressure of high interest rates, official figures indicated yesterday.

The Central Statistical Office announced that the total amount of new credit advanced to consumers in May, at £25.5bn, was higher than in the previous three months. The increase, which was the biggest for two years, was about half a billion pounds larger than the markets had been expecting, but sterling and equities showed little reaction to the data.

On the spending side, figures also suggested there was plenty of consumer demand and high interest rates had failed to squeeze demand out of the economy.

The CSO announced that it had revised upwards its provisional estimate for retail sales volume from 1.2 per cent in May to a final 1.4 per cent. The markets had been expecting no change to the seasonally-adjusted figures.

Pay rise at Rolls Royce

More than 3,500 workers at the Derbyshire plant of

Rolls-Royce, the aerospace group, have won pay rises of 5.2 per cent, over and above the annual settlement to compensate for inflation, as part of a working time deal.

The rises are being paid to compensate the group of workers who represent about half the manual workforce at the site, for receiving no reduction in their working hours even though the unions and company have agreed a shorter working week deal.

The agreement at one of Britain's largest engineering sites demonstrates how some companies are holding out successfully against reductions for groups of workers already working the 37 hour weeks.

Girobank sale confirmed

Mr Nicholas Ridley, the Trade and Industry Secretary, confirmed the sale by the Post Office of the Girobank for £72.9m plus the repayment of a £23m loan. The total

is £111.5m received by the Post Office compares with the net value of the bank of £155.5m at the end of its latest financial year in March.

The sale was attacked by the opposition Labour Party as a further act of incompetence in the Government's privatisation programme.

Mr Doug Henderson, a Labour trade and industry spokesman, said: "Coming straight after the further disclosures about the sale of Rover to British Aerospace this is another example of DTI incompetence. The Government's ideological obsession have yet again blinded them."

Overhaul for sterling markets

The Bank of England's new Central Money Markets Office (CMO) which will bring electronic settlement to the sterling money markets, will open on October 1.

The Bank has been working on the CMO for over a year. But the model it was graphically illustrated in May when a messenger was robbed of money market instruments worth £22m.

The new office will replace the physical delivery of certificates paper with computerised book entry for dealings in instruments such as bills, certificates of deposit and commercial paper.

Sky TV will 'break even'

Mr Rupert Murdoch, executive chairman of Sky Television, forecast yesterday that the satellite venture could break even by the end of next year or early in 1992.

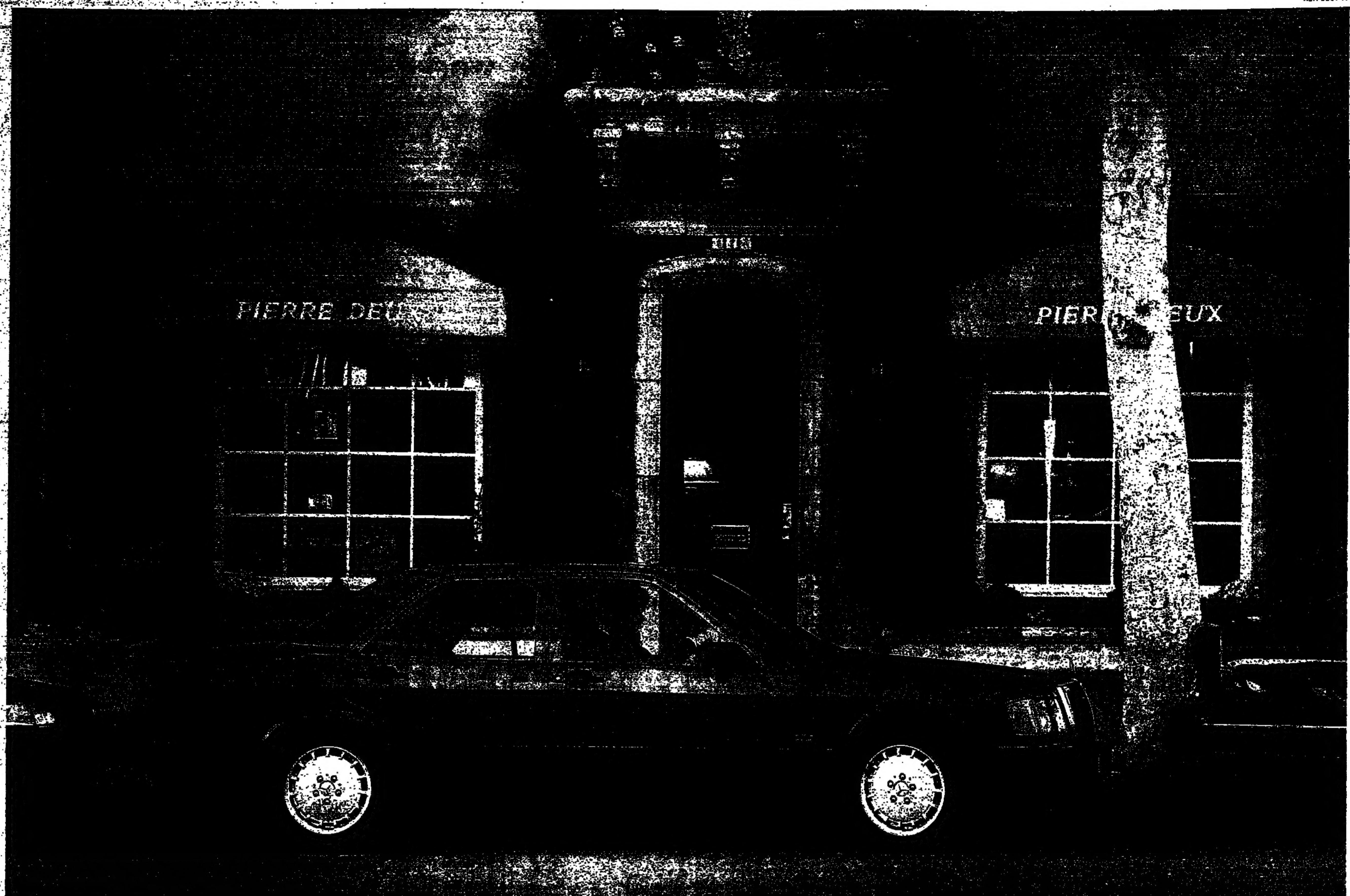
The four channel television system, Mr Murdoch conceded had already cost £250m and might need a further £100m investment.

"I would hope it might be more like £270m," the Sky chairman said before a press conference outlining Sky Television's achievements two years after he first publicly announced the project.

Castrol seals Burmah move

Castrol, the worldwide lubricants group, yesterday completed its £200m takeover of Burmah Oil. Twenty-four years after Burmah bought Castrol from its family founders, Burmah has finally made management changes and adopted a name that reflects the changes in the company's business.

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190 series prices from £15,190 (correct at time of going to press; excludes delivery, road tax and number plates).

Congratulate yourself. As the nose of your new 190E 1.8 tucks behind the car in front, you may just have performed the neatest parking trick of your driving career: slotting into a space that would have felt too tight in a less thoughtfully designed car.

But you've pulled it off because all-round vision in the Mercedes-Benz 190 series is as unobstructed, clear and helpful as you would wish. Your driving position, so carefully tailored by the ergonomic engineers at Mercedes-Benz, allows you a finely judged feel for the extremities of the bodywork.

PERFECTLY CALIBRATED CONTROLS

You're helped, too, by precisely weighted power steering. It feeds you all the assistance you need to manoeuvre effortlessly, but never feels artificially light.

And this fine-tuning of all the car's responses, so familiar to drivers of other Mercedes models, is your inheritance, too, when you order a new 1.8-litre 190E: the rock-solid 'thunk' as you close the precision-made doors; the quiet, absolutely rattle-free interior; a history of safety engineering that is the standard for the rest of the industry; a seven-layer rust-protection and paint process that will preserve the car throughout its lifetime.

The only time a Mercedes-Benz 190E feels small

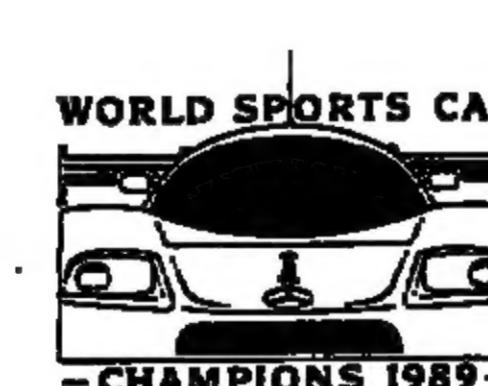
These, among other qualities, make a lastingly faithful companion of the new 1.8-litre 190E, a car that feels especially relaxing during nip-and-tuck city driving.

But many cars feel small in traffic simply because they are small. The real trick is to feel substantial on the open road as well. And cruising serenely at 70mph on the motorway in any of the six 190-series models, you'll find additional reasons to be grateful for the precision of Mercedes-Benz engineering.

WIDER ENGINE CHOICE

Like the other petrol-powered cars in the broader-based 190 series, the 1.8 is fuel-injected, which promotes easier cold starting and smoother running. This new car, developing 109bhp, is more powerful and more accelerative than the car it replaces and, like the 2.0-litre and 2.6-litre models, it can be fitted with a three-way catalytic converter as an optional extra.

If you run a company car, the 190E 1.8 is particularly attractive. You can specify generously from the factory options list, and still avoid the lowest of the purchase price tax break ceilings. About as satisfying an exercise, in fact, as threading yourself into a parking space that would have been too much of a struggle in a lesser car.



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD

UK NEWS

LOCKERBIE AIR DISASTER

Fake bomb prompts BA to launch security inquiry

By Jimmy Burns

BRITISH Airways yesterday ordered a "full and immediate" investigation into its security after admitting that a fake bomb had been smuggled on one of its flights.

At the weekend Dr Jim Swire, the spokesman for the British relatives of victims of the Lockerbie air disaster, said that he had smuggled the fake bomb last month on a flight from Heathrow to New York.

Dr Swire, whose daughter was among the 270 killed at Lockerbie in December 1988, yesterday met the UK transport secretary, Mr Cecil Parkinson, and officials of the aviation security inspectorate.

According to Dr Swire, a former explosives officer in the

British Army, the fake bomb was a replica of the Lockerbie bomb which was contained in a radio cassette recorder. Marzipan was used instead of the explosive Semtex.

He smuggled the fake bomb to draw attention to the increasing frustration felt by the relatives of those who died in the disaster over what they perceive as the Government's prevarication in the Lockerbie controversy.

Last month, Scotland's Lord Advocate, Lord Fraser announced that a fatal inquiry into the Lockerbie disaster will begin on October 1.

The relatives however are calling for a full independent inquiry which would look into

the wider political issues such as how Heathrow airport and British Department of Transport officials reacted to warnings of a possible terrorist attack on US airlines.

Dr Swire said yesterday: "It is extremely urgent that we have an independent inquiry to sort out security rather than wait for more people to be killed or for this fatal inquiry in October."

The fatal accident inquiry's brief is to reach a finding on the immediate causes of the disaster, and any "reasonable precautions" which may have avoided it. Mr Parkinson has said he intended to launch a full inquiry into the incident.

First steps towards EC-wide qualification for 20m workers

By Diane Summers, Labour Staff

THE FIRST steps towards a European Community-wide training qualification for an estimated 20m shop workers have been taken in a UK-led initiative that could provide a blueprint for other sectors.

The purpose of the scheme is to aid mobility of labour between EC countries in retailing as well as improve individual national standards. Apart from competence in retailing skills, a Euro-qualification would demand fluency in another language and knowledge of environmental issues.

Mr Peter Morley, chairman of the European retail employers' social affairs working group as well as of the UK National

Retail Training Council, said yesterday that "no other sector has got this far."

Mr Garfield Davies, General Secretary of the UK shop workers' union Uslaw, and President of the European trade union body, said that "urgency and credibility" were being lent to the issue in the eyes of the European Commission because unions and employers were working together.

The qualification could be loosely based on the UK's recently-introduced Retail Certificate but, because of fundamental differences in approach, the method of training would be left up to each EC country. Talks between the European

retailing employers and unions will thrash out the details.

The joint approach has led to

what both unions and employers are hailing as a breakthrough in relations with the European Commission.

Retailing has been granted "special status", following a

meeting last week between both sides and Mrs Vassou Papandreou, Social Affairs Commissioner.

This means that the Com-

mission will deal directly with retailing representatives on the

full range of issues, including

for example, the controversial draft directive on part-time and temporary workers.

Tokyo-Narita named world's most expensive airport

By Paul Bettis

TOKYO-Narita airport remains the most expensive international airport in the world from which airlines can operate, according to a report on airport charges by the TM Economics/Avmark group.

The next most expensive are Newark in New Jersey, Manchester, England, and Oslo, Norway.

In contrast, the two principal London airports Heathrow and Gatwick are ranked 18 and 22 in the TM Economics/Avmark 1990 review of charges at 40 leading international airports.

The airport with the lowest

charges is ranked 16th with charges of \$14,108. This is higher than New York's Kennedy airport with \$14,008 which is just ahead of London Heathrow with \$13,577. Amsterdam follows with \$13,128 and is ahead of Gatwick with \$11,552.

The review of charges for eight different aircraft types at 40 leading airports and calculates charges including parking and landing fees as well as navigational and passenger charges are converted to US dollars for the purpose of the index.

The latest index shows Tokyo in first place with aggregate charges of \$26,713 followed by Newark, New Jersey, with charges of \$21,551 with Manchester right on its heels with \$21,532. Oslo is fourth followed by Vienna and Auckland.

Dublin is tenth while both Paris Charles de Gaulle and

Orly are ranked 15th with charges of \$14,108. This is higher than New York's Kennedy airport with \$14,008 which is just ahead of London Heathrow with \$13,577. Amsterdam follows with \$13,128 and is ahead of Gatwick with \$11,552.

At the bottom of the index, the airports with the lowest charges are Los Angeles, Honolulu, Miami, Kuwait, Washington DC and Dubai.

The authors of the review, however, warn it is difficult to make precise comparisons because different factors affect the way airports set their charges.

State-run airports often reflect government national or regional development and tourism policies, whereas private sector airports are perceived to be more commercially orientated with a regular policy of raising charges.

Dubai, for example, has traditionally had a policy of competitive pricing to make it more attractive as an aircraft refuelling stop for flights en route to the Far East.

Review of Airport Charges 1990 published by TM Economics/Avmark, 136 Long Acre, London WC2E 2AE, price £250/£300.

Inquiry takes off into London City's new runway

Paul Abrahams reports on plans to extend the airport in the capital's docklands



and interest, or make a profit. In February, the company made an exceptional provision of £33m in its 1988 accounts against the airport.

At the moment, the airport

located in the docklands to the

east of the City, handles about

250,000 passengers a year.

Mowlem admits it needs at

least 450,000 if the airport is to

even cover its operating costs,

let alone cover depreciation

airport, at least one airline, London City Airways, stopped operating on the Amsterdam route because there was not enough passenger volume to make it profitable.

The airline operating from London City have also had difficulties making money there.

Although Brymon Airways,

which is partly owned by British Airways, claims it is making

money on routes from the

local community.

The company claims two Mori polls in the area showed

that only between 2 and 3 per

cent of the population identified aircraft noise as a serious

local issue.

In the meantime, a passionate

local community is worried that homes will be blighted,

she explains.

Noise is also an issue. Local

residents are already forced to

stop conversations when aircraft fly over, according to Mrs Hunt.

The BAE 146 is noisier than the Dash 7 at takeoff, the

local community is worried that homes will be blighted,

she explains.

The airport is a good thing

for businessmen, but gives

hardly anything to the community," says Mrs Hunt. "And there's no guarantee that the airport expansion will stop after this application."

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MARSEILLES Skill And Character.

It takes two hours to drive to Marseilles from the Côte d'Azur. The rocky coast, covered in pine trees, is beloved by yachtsmen because it is cut by deep, long creeks, or calanques.

Marseilles is the Mediterranean's largest port and one of Europe's important industrial centres. The surrounding region is more pastoral, but full of history and art. The Roman ruins at Nîmes and Arles, The Van Gogh landscapes, The Camargue, with its marshes and wild horses.

Big ships and big factories moulded the personality of Marseilles. The city's industrial base is very diversified. Shell, BP Arco in petrochemicals, Aluminum-Pechiney, Comex, the world leader in ocean drilling and exploration. Many software firms have sprung up in nearby Aix-en-Provence, while 33% of the civil helicopters exported in the world are manufactured by Aérospatiale, the biggest high tech firm in the Marseilles area. The range of businesses extends from a large nuclear industry to the most modern firms.

With 3,600 full-time researchers, Marseilles is one of the leading European cities in industrial R & D. Firms can obtain space at the famous research centre of Luminy, or at the new technopoles of Chateau-Gombert and Arbois, tapping into such advanced research labs as the International Institute of Robotics and Artificial Intelligence.

Marseilles has many things to offer. Good telecommunications. An international airport with direct flights to New York and major European cities. Good schools and universities. Truly beautiful natural scenery close at hand.

And the character and zest of Marseilles and its region.

FRENCH RIVIERA The Bright Way.

The movies have yet to communicate this reality, but the French Riviera is becoming a world centre for telecommunications and technological research. Over 70 multinationals are there, including DOW Chemical, IBM, Rockwell, Texas Instruments, DEC, and Nestle.

Sophia-Antipolis, the famous Science Park near Antibes, already represents 700 companies and 11,000 jobs. The Park is about to double, covering a total area half the size of Paris. Over 25,000 experts from many nations will be conducting research, mainly in telecommunications, data processing, electronics, and pharmaceuticals. Sophia-Antipolis III and IV will be built by the end of the century.

The Riviera also has 30 other business sites and ample plant and office space, all at competitive rates. A scenic highway links all coastal areas, and the Nice-Côte d'Azur international Airport — already France's second largest — has direct flights to the U.S. and Canada as well as major European cities.

The Côte d'Azur's economy is

CHAMBER OF COMMERCE AND INDUSTRY OF MARSEILLES
PALAIS DE LA BOURSE BP 1856
13222 MARSEILLE CEDEX 01
TEL: (33) 91.39.33.04
FAX: (33) 91.91.42.25
DOMINIQUE ARRIGHI

France is the heart of the new Europe that will be born on January 1, 1993. It is the place to be for a foreign firm that wants to operate in that unified market.

But France is also a country of 55 million freedom-minded individuals, and twenty-two regions that mirror the dynamism of the French people. No two regions are alike. All are historically interesting and culturally rich.

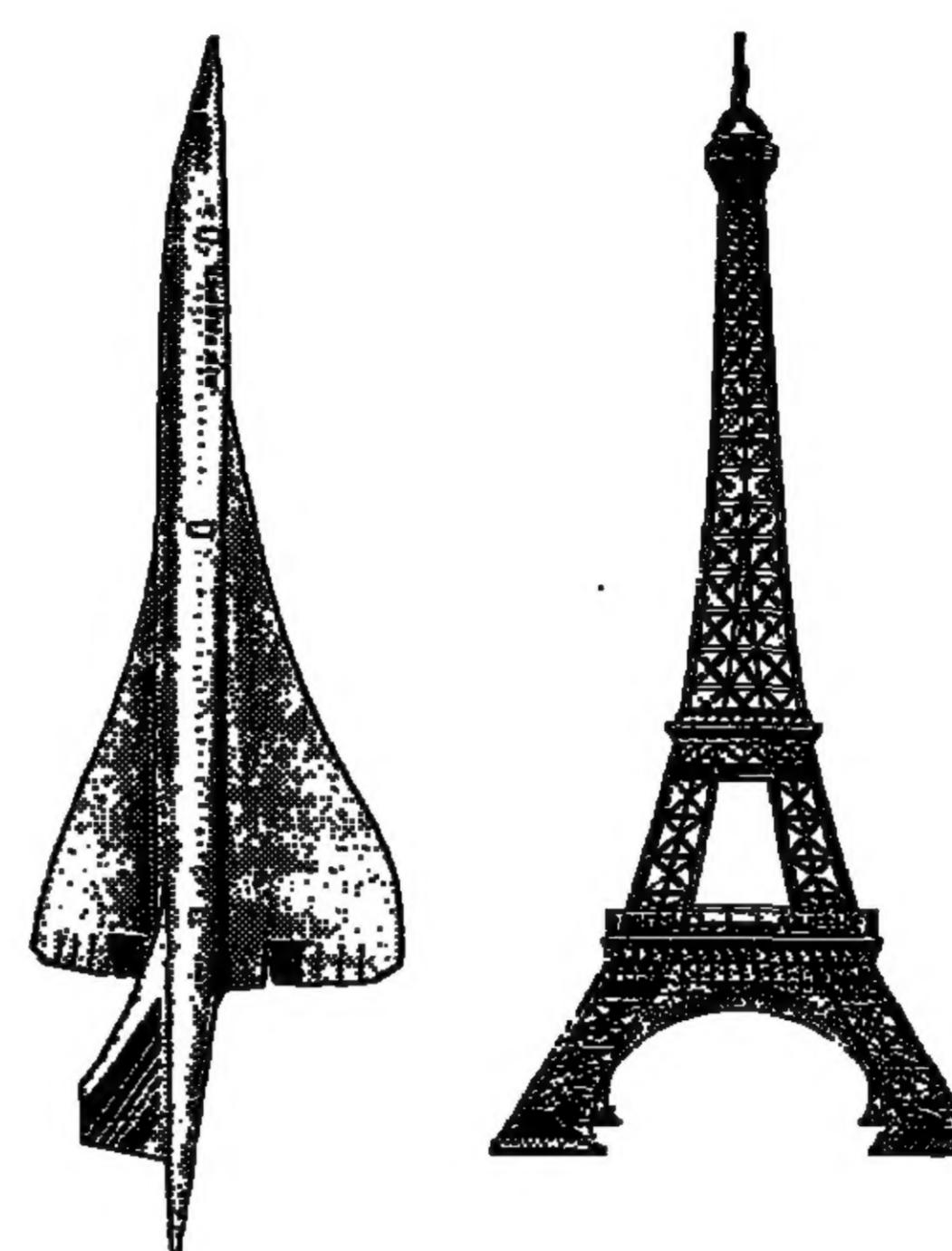
FRANCE Regional Vigour.

An association exists to help international companies sort out the pros and cons of France's regions. Its acronym is FRIEND (French International Enterprise Development Association.) FRIEND

works for the benefit of foreign investors, in conjunction with the Ministry of Industry and Regional Planning. It also coordinates its activities with an umbrella organization at the national level called DATAR which in specific cases can offer tax and other incentives to foreign companies investing in France.

Here are brief sketches of four of France's regions and the opportunities they offer.

HIGH-TECH-HIGH-LIFE



Concorde Tour Eiffel

FRANCE

EUROPE AND MORE

If you plan to set up a company within the major European market, plan for Europe's best location. To success for companies preparing for the Nineties.

In France, your company can be at the center of the new Single European Market. From France, it can reach the fast-growing markets of Eastern Europe, Africa, and the Middle East. France is the key

A stable, strong and homogeneous market, France is renowned for both its advanced technology and its "art de vivre".

In addition, France now offers new incentives to welcome North-American corporations: We make business really simple.

INVEST IN FRANCE BUREAU DATAR UNITED KINGDOM 21-24 GROSVENOR PLACE LONDON SW1X 7HU TEL: (71) 823 18 95 - FAX: (71) 235 84 53

FRENCH INDUSTRIAL DEVELOPMENT AGENCY 610 FIFTH AVENUE, SUITE 301 NEW YORK, NY 10020 - TEL: (212) 757 93 40 - FAX: (212) 245 15 68

GRENOBLE ISÈRE Success Is No Chance.

Located at the foot of the Alps, the area has motorways leading north and south from Paris and Geneva to Marseilles and Barcelona, as well as east and west from Lyon to Milan. The three national airports - Grenoble, Lyon and Geneva - provide frequent international flights. The famous "TGV" links regularly Grenoble to Paris in three hours.

One of the significant advantages

of the Grenoble-Isère region is the quality of its exceptionally well-educated and highly-skilled workforce. The area has three universities, and eight engineering schools with a total of 36,000 students.

With such a pool of talent, it's hardly surprising that so many research institutes have decided to locate here. Among the most notable of these, which employ about 8,000 people, are the Grenoble Nuclear Research Centre, the Data Processing Technology and Electronics Laboratory and the Max Von Laue-Paul Langevin Institute.

Last, but not least, the European Synchrotron Radiation Facility is setting up research and plans to host 2000 scientists a year. Grenoble is the largest R&D concentration in

NORD PAS-DE-CALAIS The Tunnel Gateway.

The Nord Pas-de-Calais is strategically placed to provide a platform for businesses determined to exploit the opportunities of the single European market after 1992.

Situated at the heart of western Europe, with close links with the dynamic economies of Rhineland Germany, Benelux and the Southeast of England, the region is ideally situated to provide access to the European Community's 320 m consumers.

The region's communications infrastructure is unequalled. The Nord-Pas-de-Calais already has six motorways running north-south from Amsterdam to Paris and east-west from the channel port of Calais through to Reims.

By May 1993, when the channel tunnel is completed, the region will represent the golden hub of the European TGV high-speed train network. The Nord Pas-de-Calais will benefit from the additional traffic generated by the tunnel. The operators expect between 30 m to 40 m passengers and 15 m tonnes of freight to pass through the tunnel in its first year. And the ferries, hovercraft and aircraft which carried 67 m passengers in 1988 will, of course, continue to operate. Lille, the region's capital, will soon be offering direct train services capable of 190 miles per hour to destinations such as Brussels, Amsterdam, Paris, Cologne and London.

In addition, the region will provide direct 50 minute services to Charles de Gaulle airport, Europe's second largest and fastest growing international airport.

A highly-educated, efficient and well-motivated workforce is at your disposal in the Nord Pas-de-Calais. The region boasts five universities - which have a bias towards science and technology subjects - as well as 19 schools of engineering and colleges of technology.

At the heart of this exceptional region is the European Business Centre at Lille. The city is planning to provide offices, shops, homes and a World Trade Centre on a 110 hectare site located right next to the TGV station. The first phase, consisting of 55,000 square metres, will be ready in 1993.

France, after Paris.

International companies have also been drawn by Grenoble Isère attractiveness and quality of life. Cap Gemini Sogeti, SGS Thomson, Hewlett-Packard, the Open Software Foundation, to name a few, have located their operations in Grenoble.

The world-leading US workstation computer manufacturer, Sun Microsystems, has just decided to install near the city its International Centre for Network Computing.

NORD PAS-DE-CALAIS
DEVELOPMENT
16, RESIDENCE BRETEUIL
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JEAN-MARIE BUTIKOFER

TECHNOLOGY

A victory for Lotus copyright

LOTUS Development, publisher of "1-2-3", the popular personal computer spreadsheet program, last week won a copyright dispute that may have widespread implications for software users.

A US Federal judge ruled that a "clone" of 1-2-3, published by Paperback Software, infringed Lotus's copyright because it imitates the "look and feel" of the original.

Lotus filed suit against Paperback in January 1987, charging that the company deliberately copied keystroke for keystroke the spreadsheet module of Lotus 1-2-3.

The ruling sets a precedent that could apply to several "look-alike" versions of widely used software programs. It may also influence the copyright dispute between Apple Computer, Microsoft and Hewlett-Packard in which Apple has charged Microsoft and HP with infringing copyrights of its Macintosh graphical user interface programs.

The court's decision "is a victory not only for Lotus, but for the software industry as a whole," said Tom Lemberg, Lotus's vice president and general counsel. "This is good news for developers who, without protection, might find it unfeasible to market their creations."

The decision appears to undermine the strategy of Paperback Software and other companies which offer look-alike versions of popular programs at prices much lower than the originals.

The court has not awarded damages or imposed an injunction upon Paperback Software preventing further sales of its spreadsheet program. Lotus's lawyers said that an injunction is expected, however, while Paperback said that it would launch an appeal.

A similar ruling in the Apple suit against Microsoft and Hewlett-Packard could limit the use of programs such as Microsoft's "Windows", which is quickly gaining popularity.

Although Apple's claims have been restricted, the appointment of a new judge to the case and the Lotus ruling provide Apple with a new opportunity to press its claims.

Louise Kehoe

A high-ranking team of Soviet research managers, meeting western counterparts to discuss the exploitation of freshly declassified Soviet technology and science, were affronted by a suggestion that the West may not be interested. The Soviets are deeply proud of their achievements in space, not least in keeping people in space for up to a year.

Until recently Soviet space development was a top secret programme. But improved relations with the West and the Soviet desire to exploit their technology through international collaborations have brought some of it into the open.

Next year the Soviet Government intends to transfer some 500 tonnes from the defence budget to the civil sector, to be administered by the State Committee for Science and Technology.

"We have lots of technology that will excite you. Tell us how we can use western experience in market economics to generate new business," asked one Soviet delegate at a recent gathering at the Ditchley Park international conference centre in Oxfordshire. "Which models exist to show us the way?"

The Russians could not believe that the West would not bid keenly for the opportunity to share this technology for peaceful ends. But western delegates warned stubbornly of the obstacles hampering exploitation of any new technology, particularly a defence technology such as Soviet space. They also warned how much of the West's own profitable technology fails to be successfully exploited.

In short, they admitted that there were no infallible models for Soviet scientists to follow in trying to turn technological wealth into hard currency. Saleable technology is getting more complex, requiring more "enabling technologies". The Japanese have enjoyed the best record for two decades in turning technology into novel products, and the crucial factor seems to be the immense effort which they make to understand what the market wants before they begin to invent it.

As one industrialist familiar with Soviet industry remarked at Ditchley, a profound weakness of the Soviet system is its inability to understand what the market wants from technology and how to meet those demands.

How to make better use of research and development is a problem that looms large for some 200 research managers

David Fishlock discusses ways of making better use of an investment in research and development

A case of share and share alike



who gathered in West Berlin for the annual conference of the European Industrial Research Management Association, a club of research-based European companies. Their subject was mastering the growth of technical information, which raised the question of whether R&D is indeed necessary.

R&D is widely believed to be a "good thing". The British Government wants industry to carry out much more of it, and is persuading companies to publish their R&D budgets in annual reports, hoping the City will thus be persuaded to back those who invest in it.

But how typical is the following example which came to light in Berlin? A UK engineering company's R&D centre has spent about £11m a year without question, but also without perceptible impact upon the firm's fortunes, until a new director asked: "Just what does that R&D place do?"

Doing your own R&D is one way of obtaining the information needed to create a new product or process. Alternatives, according to Professor Sergio Barabaschi, deputy general manager and chief technologist of the Italian engineering group Ansaldi, include buying new technology through a research contract, or licensing it, or buying the organisation with the technology you need.

Another option is to join a research co-operation with other companies such as the EC's Esprit programme in information technology, and the 12-nation Eureka programme of long-range industrial R&D, and share the expense. Yet another is to obtain information "free" from published sources such as patents.

In Barabaschi's opinion, European industry is relying too heavily on its own R&D. He points to the growing complexity of products and processes, and the mounting cost of having the necessary scientific skills in-house. He points to the amount of publicly funded R&D being done by EC mem-

ber countries, with a budget of Ecu 134bn (£130bn) between 1987-91. He urges companies to consider instead the "assembly" of knowledge called from diverse sources. It means being creative in a different way from the traditional methods of the research scientist, he says.

New tools to support this kind of team creativity were addressed in Berlin by Professor John Taylor, director of Hewlett-Packard's new European laboratories in Bristol. It is not enough to acquire information, he said. The information has to be shared, and shared in real time if it is to be turned into commercially successful products.

Today, perhaps 1 per cent of published information has been captured by the computer, and 99 per cent remains on paper. He believes the solution to capturing more, and facilitating the sharing, rests in treating information as images. The computer must present its data as pictures.

Patents are one source of new knowledge that may be

accessed through such images. The European Patent Office is one of the world's biggest sources of technical information. It expects to process 60,000 patent applications this year. As printed patents, this information weighs half a tonne and occupies 50 metres of shelving, says Gerard Giroud, EPO's director of patent information.

The Patent Office's Espace project, which puts patents on compact disc with a read-only memory, strives to simplify life for the innovator. Through the Espace CD-Rom series, the year's data can be condensed into 50cm of shelf, for a production cost of only DM 5,000. EPO is funded by 14 European member states, and is beginning to excite interest in eastern Europe, where Czechoslovakia, Hungary and Poland have applied to enter the club.

How does a company persuade its innovators to pay attention to what has already been discovered? Japanese companies rely heavily on a "human network" of open discussion of science among scientists, says Mike Goodman, vice president of Grace Industrial Chemicals. What in Britain might be called an "old boy network" serves to spread the information that makes Japan so dominant in many areas of technology.

Carlo Rossi, president of the Fiat Research Centre in Turin, says he expects his scientists to devote at least 10 per cent of their working time to speaking at conferences and workshops.

His centre, with about 800 staff, is the interface between a group with 10,000 technical staff and universities, international research collaborations such as Eureka and the European Space Agency.

At Ditchley it was claimed that Soviet science and technology is generating 100,000 inventions a year. The Soviets received some harsh warnings.

"The world is littered with technical ideas and products that have been commercial failures," said one British academic. Defence technology, plainly the bedrock of Soviet confidence in its own technological achievements, has not been a sound basis for beating swords into profitable ploughshares in western experience.

No one should embark on patenting unless they have worked out a commercial strategy, counselled a British industrial scientist. What is more, sharing a monopoly is never easy – even among friends.

A second article will appear on Thursday.

Databases head for battlefield

Opening shots are being fired in the battle for market leadership in the next generation of database management systems (DBMS), the sophisticated and expensive pieces of software which sit at the heart of every large company's data processing systems.

The DBMS stores and controls every item of a company's data, from payroll details to inventory and financial performance. Commercial success or failure can, and often does, depend on the efficiency with which the DBMS software retrieves the data from the computer system and assembles it into information which managers can use.

The latest fashion in DBMS is object orientated systems supplied by US start-ups like Object Design, Ontologic and Symbolics. Object orientated programming is widely regarded as one of the most important developments in business data processing, but Stonebraker's group has reservations.

These products, Stonebraker complains, lack multilinguality, a query language like SQL, fourth generation languages and high transaction processing rates, all important to efficient database management.

The manifesto claims that successful DBMS in the 1990s will have to meet three tenets.

• Accommodate a broader range of types of data. A bank "does", for example, ends at 15:30, not 24:00. How should a photograph of a document be stored and retrieved?

• Accommodate all the good features of the second generation databases including the ability to link together disparate data.

• Be able to communicate freely with other software systems. It should be possible to make enquiries as easily in the "C" language as it is in Fortran or SQL.

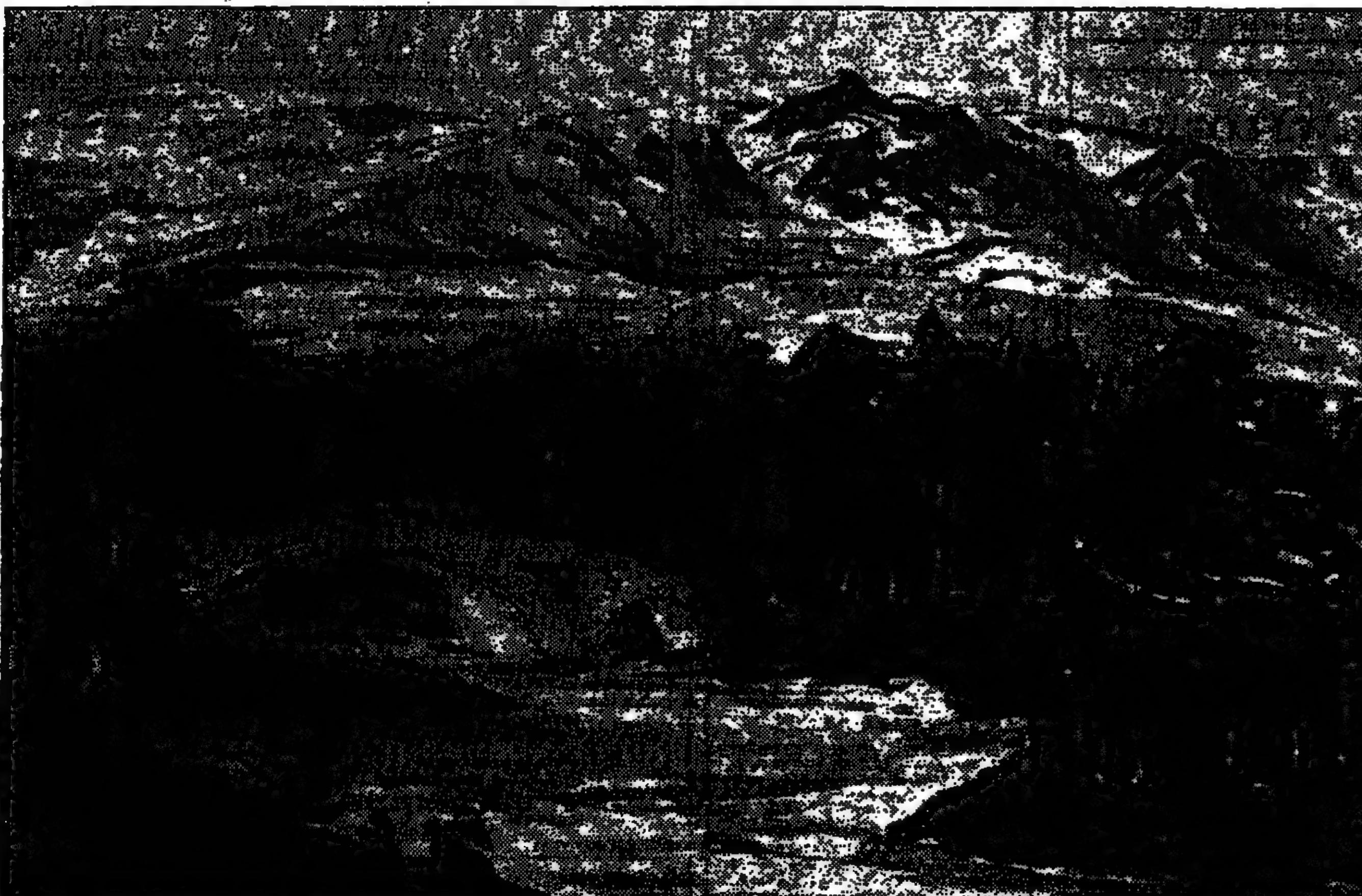
Stonebraker accepts that the battle to see which products win the battle is still wide open, although he says: "Relational systems are closer to meeting our three tenets than those from the 'O' companies."

But in changing to third generation systems, the customer seems likely to lose, regardless. "Users," Stonebraker said gloomily, "are going to have a hard time of things."

Alan Cane

FINANCIAL TIMES
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H.R.H. The Prince of Wales's watercolour "Birch O'Dee, Balmoral", on show at the exhibition, but not for auction.

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MANAGEMENT: The Growing Business

As east European countries grapple with the transition from planned to market economies, it is the struggle against officialdom which preoccupies Ladislav Vostarek, a Prague lawyer who is also a rock music impresario, songwriter and head of the six month-old Association of Czech Entrepreneurs.

If his experience and that of others is a guide, entrepreneurship is a long way off acceptance in practical terms at the grass roots microeconomy in eastern Europe.

Vostarek's problems are typical of the countries of the eastern bloc. They revolve around the rights of individuals to set up businesses, open bank accounts, obtain access to working capital and advice, employ other people and to trade with each other and the general citizen.

After decades of suppression, privately-owned business is struggling for life. To the would-be entrepreneurs who want to fend for themselves, it is not a matter of privatising large state-run enterprises, but of allowing new small businesses to form and grow.

In countries where the size of the average payroll was about 4,000, governments and officialdom are understandably struggling to understand what entrepreneurship is about and how to nurture it.

Vostarek and the 100,000 people who have already joined his association believe they should be in the vanguard of economic change, but planning dies hard among planners.

"We are suffering from a weight of bureaucracy," he says. "Bureaucracy is an obstacle between the people and the government. The old and usually communist bureaucrats try to preserve their chairs and show their indispensability. Under their slogan of 'We cannot allow anarchy in our economy,' every activity must be checked and controlled."

You need 13 official stamps if you want to form a company with permission to export, ten if you try to start a simple business like a travel agency. You have to spend a lot of time queuing outside the doors of clerks in their offices.

"There is a 30-day wait for permits. You have to wait twice to be entered on the official register. All safety and fire precautions have to be officially inspected. There is little support for anyone. It is totally different from the West."

"We don't have a properly operating banking system to obtain loans. We live in doubt about whether raw materials will be available, and about how much tax we will pay at the end of the year. There is no certainty, only adventure."

Florin Burada, the head of a new consultancy for small businesses in Romania, says the government in Bucharest has so far issued 21,750 permits for people to start up small firms but only 11,270 have been able

Entrepreneurship in the East Bloc

The struggle for an independent life

The need to break free of central planning and to nurture the creation of privately-owned small businesses is widely recognised but it will not be easy to cast off a monolithic culture. Ian Hamilton Fazey reports

to get going so far, despite 78 per cent of the permits relating to uncomplicated businesses such as selling food, and simple, local trading.

There is a problem because all of these small firms have asked for premises," Burada says. "Local town halls have not been dynamic in looking for suitable places for them. The legislative framework has yet to be set up to provide the conditions in which these firms can operate. There are also problems over lack of raw materials and lack of equipment."

Tamas Horvath, research associate in the economic unit of the Hungarian Academy of Sciences, says that in most East Bloc countries, the communist party always allowed a small private sector – provided it consisted mainly of one-man businesses, usually jobbing builders, mechanics or similar craftsmen.

His own research has shown that in Hungary their numbers remained static throughout the 1980s, irrespective of government claims that self-employment was on the increase. The rise, he says, was in numbers of taxi-drivers, but their ranks are now saturated for the size of the economy and taxi-drivers are themselves trying to limit numbers of new entrants.

He sees change happening, but very slowly. For example, in 1970, one in every four of Hungary's 69,305 self-employed artisans themselves employed someone else. In 1988, 90,299 artisans had 55,921 employees between them – of nearly two jobs created by every three self-employed people.

However, the numbers involved are minuscule in a population of about 12m and Horvath says that it will be a long time before they can make a significant impact on the prevailing commercial culture.

Britain, in comparison, has about 1.6m small businesses and 12 per cent of the workforce is self-employed. This is an improvement on the 9 per cent of 1979 but still lags behind West Germany and Italy, which help pull the European Community average up to 16 per cent.

The contrast, nevertheless, remains telling: even when one of Britain's worst examples of a dependent, low-skilled, high unemployment local labour market is considered, Kirkby, on Merseyside, has only 4.5 per cent of its workforce in self-employment.

Christopher Brooks, head of the OECD's programme for local employment initiatives, says that making life difficult for people like



ure for the whole of East Germany is 21 per cent.

Giving people the right to do simple things such as open bank accounts or employ others was an emergent cry at conferences organised by the Organisation for Economic Co-operation and Development (OECD) in Trieste and Berlin. The conferences were designed to assess the match between what the West could provide and the East absorb in encouraging entrepreneurship.

Entrenched official attitudes and a dependent culture look like being among the biggest obstacles to the development of private business from the bottom up.

As Professor Nikolai Smeloff, economic adviser to President Mikhail Gorbachev, puts it: "There is a reluctance to give freedom to private enterprises to hire their own labour." But he warned of considerable unemployment to come: "At least 25 per cent of the Soviet labour force is surplus at the moment and at least 20 per cent of state-owned enterprises will close."

The evidence is that entrepreneurs can be trained and that entrepreneurship can occur almost anywhere," he says.

Vostarek will stifle economic development, not least because encouraging the growth of small and medium-sized enterprises itself helps develop a self-perpetuating middle-class, which in turn helps stabilise society.

"It will be at our peril that we do not take seriously small firms, growing small firms, self-employment, entrepreneurship and local development. Western governments used to ignore small firms in favour of easy relations with big business and macroeconomics. It was a mistake," Brooks says.

"But the question is not whether small is beautiful or ugly, but whether small is efficient. The east European nations have to accept this because of the proven correlation between job creation and small and medium-sized enterprises."

"The evidence is that entrepreneurs can be trained and that entrepreneurship can occur almost anywhere," he says.

West Germany's leaders see the development of small business as an important force in purging "old roads" from eastern economic structures. Help, advice, capital, and careful nurturing in business incubator units and managed workspace are on offer.

Heinz Fiedler, executive director of the Association of German Technology and Business Incubator Centres (BICs), says: "If you start a business in a country where you don't know if the economy is even going to survive and where regulations change every day, this is too much of a risk for most people. Incubators will help ease this problem."

The West German Government has given DM25m (£14.2m) to help establish 15 BICs in East Germany. They will link into West Germany's network of 90. Fiedler says that they will be important for the role models created by successful businesses within them.

He acknowledges that East Germany is a special case. Of the other East Bloc nations, Bulgaria is planning 12 BICs, Czechoslovakia is setting up three, and there will be one in Poland. The Soviet Union is

where," he says.

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considering a network of BICs and science parks.

The foundation stone for Yugoslavia's first BIC was laid earlier this month when the OECD's Trieste conference moved to Capodistria for the purpose.

BICs, however, are an institutionalised way to foster small business growth. Similar types of managed premises with centralised support services and ready advice have also proved successful in Britain, but they can only cater for a minority of small companies.

Significantly, perhaps, among the papers most in demand by east Europeans at the OECD conferences to copy back home were those on the history and workings of the UK's enterprise agencies.

Their prime purpose is business counselling for small businesses although many also run other services, such as incubator units and venture capital funds.

Simple advice at the "how to do it" level is what seems to be needed most, along with freedom from bureaucracy and access to working capital.

Poland has just formed a Bank of Social and Economic Initiatives, with support from French banks, to address this latter problem.

Pawel Wyczanski, who has joined it from the National Bank of Poland, says: "We need trained people from enterprise agencies. We need advice from people who have done it."

"We are having to learn how to assess risk among 'unbankable' people. The bank's main role will be to give extended credits to new businesses as well as to enterprises which can employ more people. The UK example of enterprise agencies is very important to us."

The need for speed and know-how is stressed by Jan Bielecki, newly elected to Szczecin's city council. "People are disappointed because they expected Solidarity to take immediate steps to improve standards of living. How do we convince them we are right to foster entrepreneurship, training and small businesses, instead of giving everyone a pay rise?" he says.

"People feel safer in old-style, big state companies run the old way. Self-employment is not all that people need. We need support in business planning and financial management."

Pal Reti, of the World Economy Weekly, which is published in Budapest, says that caution is also

needed. "Acceptance of entrepreneurship as a social value is only on the surface. It is not accepted that a successful entrepreneur should become rich in a few years. If there is not more acceptance, the movement will fail."

Reti is also worried that the transmission of Western aid could be a matter of luck. One US bank which announced a fund for small businesses was so inundated with applications that it was impossible to evaluate them properly.

He also sees an irony. Small business development in the West has been encouraged and aided by governments, usually working in some sort of partnership with the private sector and local authorities.

"But in Eastern Europe there is a continuing withdrawal of the state from all sectors of the economy," he says. "The irony is that we need state help."

Zoltan Roman, of the Hungarian Academy of Sciences, says: "There is a reaction against state involvement in anything."

The assumption is that more help will have to come from the West. Sergio Arzeni, an OECD expert on small business development, says that financial instruments and structures are needed to nurture spontaneous entrepreneurship at the level of tiny businesses, as well as the more promising high technology projects that often emerge in BICs.

"You have got to develop financial entrepreneurship alongside all other forms of entrepreneurship," he says.

However, a more gloomy note is sounded by Doris Cornelius of the German Institute for Economic Research in Berlin. "The question is not the amount of help from the West, but the capacity for absorption in the East," she says.

"Structural adjustment, capital equipment and new technology are the main things needed in the reconstruction of the economies of Eastern Europe. Past reforms always stopped where the political power of the Party was threatened."

"There is no elementary basis for a market economy in the East. There are also lots of studies of how to move from a market to a planned economy, but none that looks at the other way round."

Things may have to get worse so as to force the old officialism from its fastness. Jan Zuker, an economic consultant and co-founder of Vostarek's association, has just been appointed to KPMG Peat Marwick McLintock's office in Prague.

He says: "Wait. That's the main advice I would give to people wanting to invest in Czechoslovakia. They will be disappointed if they come in now. The whole of our society has first got to understand what this market economy is."

Bottom-up pressure from frustrated would-be entrepreneurs is seen as an important spur.

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ARTS

Idomeneo

COVENT GARDEN

The latest period-style opera offering of the English Opera Festival was a single performance of *Idomeneo*, the first of its kind in this country. It was interesting, serious, and thought-provoking, as this enterprise's opera ventures always are; they force one to re-examine comfortable ideas and beliefs about 18th-century dramatics.

This was particularly the case in an *Idomeneo* which gave us much more of the opera's dance passages than usual, including a complete account of the chaconne that Mozart placed at the finale, in accordance with the traditions of French-influenced serious opera of the period. (In the Royal Opera's own *Idomeneo*, produced by Johannes Schaaf, the chaconne was given in truncated form and used for the purposes of send-up.)

Mozart himself was proud of this dance finale, before the Munich first performance he held to it tenaciously, even after making deep cuts elsewhere in the great score. In Stephen Preston's choreography (not perhaps ideally well delivered), and with the beautifully executed sea-prospect (after Quiggin's 1781 designs) in the background, this stately closing episode to the opera seemed to round off its grand structure in uniquely satisfying fashion.

One understands why modern *Idomeneo* producers are wary of including dance in their shows. — It gets in the way of contemporary views of music-drama — but it is, after all, the blend of 18th-century grandeur and timeless humanity that makes this one of opera's greatest achievements, and the dance element certainly underlines the sense of formal grandeur.

On the whole, though, I thought Sunday's performance somewhat less satisfactorily finished than the festival's two Gluck offerings of the last few years. — Tom Hawke's production, as usual sensitively worked on, an insufficient number of chorals notwithstanding, was a well-rehearsed — though the speed of scene-change afforded some impressive dramatic effects, and the movement of each act towards its climax was deftly controlled. But the abiding dramatic weakness was not of his making: the limp conducting of Antonio de Almeida, which turned long stretches into undifferentiated plod. In spite of the presence of a "period" orchestra this was an *Idomeneo* despoiled of much of its marvellous orchestral colour.

The principals had plainly not worked together sufficiently long to achieve unified voices of vocal and stage address. The most adept in carrying her costumes was Valerie Masterson, an Ida whose abundant grace, dignity, and vocal elegance compensated for passages where vocal husbanding (highly skilful, by and large) was particularly evident. Françoise Pollet, the French soprano introduced to this country on a recent, admirable *Erato* operatic recital record, made her British debut as Electra — grandly and in ample large-lined style.

Lucille Beau's warm mezzo proved not always exactly in focus for Iamantos (it was a mistake to include "No, la morte," which in any case holds up the climax of Act 3, as Mozart himself recognised when he cut it). Ridiger Wohlers, though he tried hard, was vocally quite unsuited to the title role, especially in a presentation of this kind.

Max Loppert

New Year

GLYNDEBOURNE FESTIVAL

LAST October Sir Michael Tippett's fifth opera was premiered in Houston — whence Max Loppert sent a warm report to this page — by the city's Grand Opera, who had co-commissioned it with Glyndebourne and the BBC. It reached Glyndebourne on Sunday in louring weather ("L'été anglais," one visitor murmured as she settled contentedly on the lawn for the picnic interval), but with Peter Hall's production intact, and most of the original cast. More of them than expected, in fact for the mezzo Felicity Palmer had "withdrawn" from the role of the foster-mother Nau after the programmes were printed, and Jane Shanahan was flown over to re-create her.

Miss Shanahan carries the part well — suitably mature tones, and an air of troubled decency — but she leaves us uncertain about just how formidably strict Nau is meant to be. (Presumably the formidable Miss Palmer had been cast to eliminate any doubt whatever.) For an intended crux of the opera seems to be whether her delinquent black foster-son Donny is to submit to her well-meant "discipline," or to go on sheltering with her other foster-child Jo Ann, who has majoried in child psychology and believes only in "love," but is afraid to step outside her apartment in Terror Town and like all the other themes of *New Year*, this one seems to hover tantalisingly between visionary intention and stage realisation.

The other themes include most of our modern inner-city problems, which the composer (55 this year) addresses from his usual lofty, mythopoetic viewpoint. While Donny taxes his imagination to recover his "Caribbean and/or African past" and becomes the ritual scapegoat in a New Year's Eve crowd-scene, Jo Ann's private anguish is seen on video by Pelegrin, a space-pilot from "Nowhere Tomorrow" who immediately changes his mission from a foray into the future to a romantic search into the past. They fall in love, and after some time — and space-hopping — and a symbolic choice out of Strauss's *Die Fledermaus*, Act 3 — she feels well enough to go out-of-doors.

The other principals, Pelegrin's technological superior Merlin and their domineering, future-mad boss Regan, are sympathetic caricatures whom James Maddalena and Richecca Manager sketch with such verve as to make us

regret that they are allowed only to be cartoons. Alison Chitty's semi-high-tech designs compare prettily with those for the grander *Metropolis* musical (much lamented). If the theatre-critics hadn't been so snuffy, a lot more people would have enjoyed it very much), and Hall's production lays on everything within reach to make the proceedings lively and comprehensible — to the point of running chatty subtitles which summarise the sense of each scene.

The effect is to bring *New Year* frankly into the comic-strip orbit of *Metropolis*, but why not? The jump-cut style of Tippett's previous opera *The Ice Break* (soon to enjoy a Proms revival) still sustained an undercurrent broader and deeper than its cartoon stereotypes. The trouble with the new opera, however, is that it not only trades upon character-histories which we don't see but are merely told out — in frequently undecipherable words, even at Glyndebourne — but runs out of musical steam before Act 3.

Act 1 introduces everybody with striking musical ideas, familiar late-Tippett material but truly strong in operatic sequence. (Bluesy saxophones and a pair of electric guitars figure prominently.) Act 2 is padded out with stock electronic stuff, professionally effective; there is a forceful heterophony ensemble for all the main characters at crisis-point which is rousing, but doesn't draw the dramatic threads together any more than the closing chorus of "Auld Lang Syne" does. Act 3 is not only mimsy beyond retrieval — besides the "what's your poison?" routine from *Frau ohne Schatten* we get space-visitations, a magic appearing-and-disappearing rose and a pair of dancing spirits to help Jo Ann find her feet — but pays low musical returns, recycling earlier passages and adding only some "transfigured" rhetoric for her and for the Presenter.

Throughout, in fact, the Presenter has to present a great deal of background that hasn't been dramatised. Nigel Robson sings him splendidly (though the prescribed amplification doesn't help his words), far better apparently than his Houston counterpart, and he makes the most of Tippett's new fluency in the quasi-American idiom first tried out on Dow in *The Knot Garden*. Helen Field as Jo Ann and Philip Langridge as Pelegrin liven their roles with exemplary fervour.



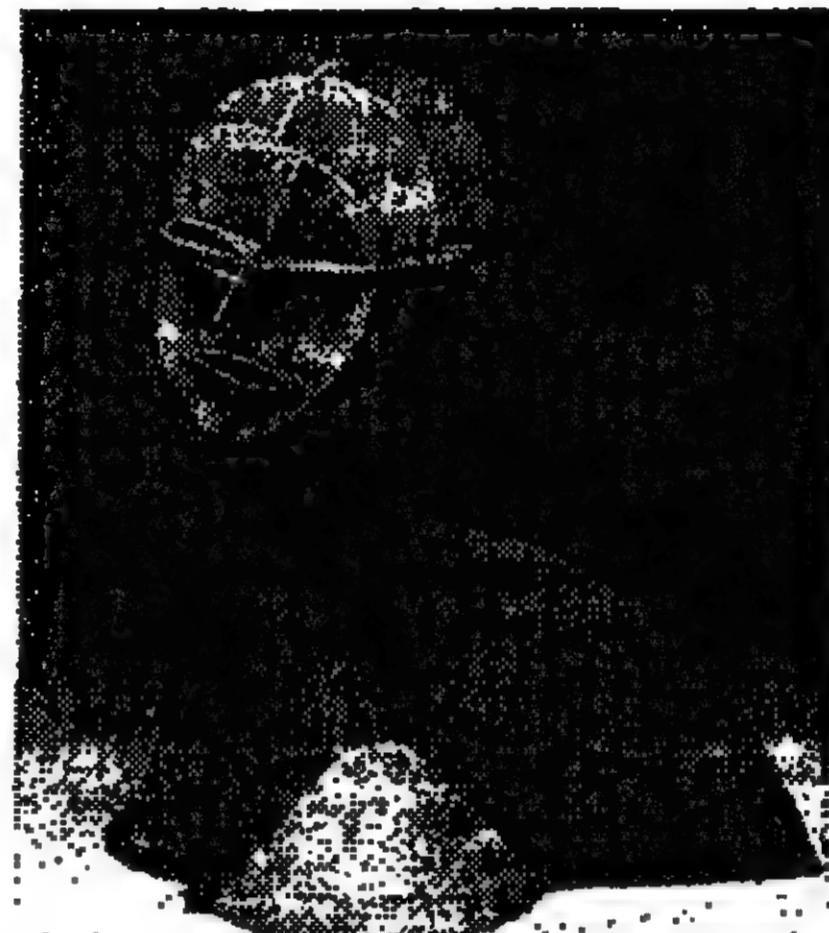
Philip Langridge and Helen Field

Langridge wielding a quaint kind of RAF period-glamour. As fractions, singing-and-dancing Donny, the remarkable Krister St Hill makes every note and gesture tell. Tippett lets him fade away too early, though, on a home-video which is supposed to represent his "secret dreams" — but reveals him in his own hair instead of the Raggedy Andy wig he sports onstage, which dampens the scathing intensity that is his special quality.

In short, the score dwindles prematurely, bequeathing us only fitful,

under-motivated glimpses of a vaguely idealised action. (Rarely disguised echoes of the *Midsummer Marriage* rituals keep prompting me in the right direction, and for good measure the fading-to-infinity cadence of Holst's "Neptune" too.) Hall and his cast make it seem a good bit more, and fun while it lasts; but it does mander, and for Act 3 you need to be gladdened by an unstinted picnic-supper.

David Murray



Constructed Head No 1: triple layered plywood, 1915

that, construction in space: suspended, construction with net, model for rotating fountain, for torsion, for bronze sphere theme, monument for an airport, to the astronauts — the titles, brisk and neat as an inventory, disarm and expectation and deflect criticism by proposing the substantive work to come. And yet the proposals, the theories, the inferred excuses fall away as these quiet things draw us to them for what they are in the physical space they occupy and inform with their furnishing, twisting planes and banks of nylon thread. The layered plywood "Constructed Head" of 1915 remains the engaged and serious enquiry it always was and truly monumental in its own scale. And we could wish that the spare and elegant "Monument for an Airport" of 1936/45, all air and speed, might still be made to the true and properly monumental size in which it already exists in the imagination.

Bowles and Beckett

ALMEIDA THEATRE

Characteristically cosmopolitan, the Almeida Festival's latest segment devoted to "words and music" kicked off on Sunday with an exploration of work by an expatriate couple in the Anglo-American literary tradition with an aesthetic view almost casually spanning the hemispheres.

Jane

Bowles

is

best known for her novels, was illuminated as a dramatist with a rehearsed reading of her one play *In the Summer House*, incidental music by her writer-husband Paul (pastiche Mexican alternating with cool Fairré-like wistfulness for harp, wind and percussion). Recently associated with Tangier, the Bowles lens turns California with its noisy (almost) indigenous population of colourfully exasperating Mexicans into another blandly unconquerable alien landscape to puzzle and frustrate the questing rich.

Wealthy widow Gertrude

Eastman-Cuvas

is

a monstrous *grand dame* in Tennessee Williams mould (*Milk Train, Suddenly Last Summer*). She doles, perplexed, on her broodingly detached daughter while fending off the advances of a caricature Hispanic suitor and his vast (admirable) theatrical performance (a wonder Latin-American performance of screaming ebullience from Julia Swift). There but for poverty goes Amanda in *Glass Menagerie*. Add a slightly bawdy bewitched mother (played with her usual scrupulous balance between pathos and absurdity by Anna Massey) and proletarian robustness from the local seafood restaurant, and you have Williams' *rechauffé*. Or rather you don't: the Bowles style of off-hand sentiments expressed in pointillist language is altogether more elative.

At an age when most actresses are revealing the Lady Bracknell they may become, Janet Suzman is too brittle for the manipulating Gertrude: throwaway instead of guided missile. Convincing in the character's lonely comeuppance, she misses the irony of lines like, "We always hated

Martin Hoyle

Borodin Quartet

QUEEN ELIZABETH HALL

From November this year the Borodin String Quartet will take up position as Artists-in-Residence at Aldeburgh. This will involve not only appearances at the Festival in June, but recitals in each of Aldeburgh's other main periods of activity and work at the Britten-Pears School. The press release announcing the news remarks as an aside that this will be a residency "in the true sense of the word."

With that in mind one is perhaps invited to make comparisons with the South Bank, where the Alban Berg Quartet have kept their residency a low-key affair. On Sunday afternoon the Borodin Quartet were there, at the Queen Elizabeth Hall, for the first of two recitals and the standard of their playing was, as ever, so high that it is tempting to say that Aldeburgh will have the better of it, at least if they appear as often as promised.

A seeding of international string quartets is not an easy business. The Borodin Quartet give away little in terms of technical expertise to any other group of players, even the Alban Berg, whose precision in matters of rhythm and matching of tone is second to none. But when it comes to the

tie-break, the Borodin's ability to draw limitless expression from their playing would surely see them through, as it did in Schubert and Mozart at the weekend.

The first movement of Schubert's Quartet, D.804, catches the composer in his intense A minor mood, familiar from the earlier piano sonatas, and might seem to demand a more attacking style than the Borodin offered; but it is difficult to imagine the music sounding more rapt than it did here. In the Mozart D Minor Quartet, K.421, even the skittish trio spoke volumes, the leader's scotch snaps dancing to a subtly different tone in every phrase.

As befits a group on its way to Aldeburgh, some Britten was included in the programme. The Three Divertimenti are early pieces, leftovers from a suite that was never finished, not entirely satisfying on their own, but they served to show off another side of the Borodin's character, as sparks of virtuosity flashed off brilliant and fierce music. The other recital on Thursday week (12 July) will feature Beethoven and Shostakovich.

Richard Fairman

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ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden: The first production in London for more than a century of Rossini's *Gli Ugonotti* is by John Cox, conducted by Michel Plassé, and has Gregory Yurishic, Chris Merritt, Lella Cubieri and Robert Lloyd in leading roles. Last night's opening of a much-revived *La Bohème* production by John Copley, Antonio Pappano conducts, and principals include Iona Torkoly, Jerry Hadley and Jonathan Summers, with Dennis O'Neill and William Shimell taking over as Rodolfo and Marcello on July 5.

Ballet: At the Coliseum the lifting King Ballet presents *Giselle* (with a best production) on Friday and Saturday; then presents a fascinating triple bill of two Balanchine ballets and Vinogradov's *Petrushka* on Monday to Wednesday. At Sadler's Wells the thrilling Cullinan Company troupe plays on.

Paris

Opera: *La Sylphide* in Pierre Lacotte's choreography replaces *La Bayadère*, which will be produced later on (4745571).

Antwerp

Koninklijke Opera: The Royal Flanders opera in Tchaikovsky's *Bogus Oryzis* conducted by Rudolf Wertham, staged by Adolf Dresen with Mireille Capelle, Pavel Chernykh and Chris De Moor (Wed, Sun).

Berlin

Opera: *Lohengrin*, in a new production by Götz Friedrich, has a strong cast led by Peter Seiffert in the title role, Eva Johansson, Olivia Stapp, Jan-Henrik Rootz, and Gunter Rohrbach. Recently conducted by Jevan Lopez Cobos, who will be leaving Berlin, *La Bohème* returns with its original cast of Kallen Esperanza, Gwendolyn Bradley, Antonio Ordóñez and Andreas Schmidt. Roland Petit's ballet *Notre Dame de Paris* rounds off the season.

Frankfurt

Opera: The successful Lisei brothers' opera debut last year has brought them back to Frankfurt with a new Macbeth production. It will have with Cesare Lievei as producer and Danièle Rousseau as designer an interesting cast led by Rosalind Plowright, Juergen Profer, Béatrice Pape and Vinton Cole, conducted by house director Gary Bertini. Further performances of *Il Barbiere di Siviglia*, Offenbach's three one act pieces by Monstur Beaufolais and his company, and Ruzzini.

Stuttgart

Opera: Offenbach's rarely played operetta *Der Karottenschopf* returns. A triumphal production by Gérard Corboz del Monaco of *Offenbach's* *Carneval de Paris*, Bojan Bratčić and Maria di Marco. There will be two guest appearances by the Hamburg Ballet Company with *A Midsummer Night's Dream*, and Karlsruhe's with *Lorca's Lazarillo* (Wed, Thur).

June 29-July 5

SALEROOM

Another £1.16m for the BR Pension Fund

The British Rail Pension Fund is remorselessly disposing of the works of art it acquired in the 1970s. To date it has sold art for over £20m (as against an initial investment of £40m) and it still has important Old Master paintings, among other items, to sell. Yesterday 50 of the fund's Old Master drawings went under the hammer at Sotheby's, and 28 of them found buyers, adding £1,163,700 to the fund's reserves.

Hermann Shickman, the New York dealer, paid £206,900 for a gouache from the fund's collection, painted by the Dutch artist Hans Bol in 1589. It illustrates the story of Venus and Adonis and doubled its estimate. A rare pen and ink by the Venetian artist Vittore Carpaccio went at the bottom of its estimate for £220,000. In 1976 the fund bought it for £78,000, which hardly suggests an amazing appreciation. It was acquired yesterday by another New York dealer, David Tunick.

Shickman, again, bought

"The Toilet of Venus" by Joseph Hainzl the Elder for £143,000 and yet another New York dealer, Brady, paid £21,000 for a reclining male nude by Giovanni Battista Tiepolo. All told the auction brought in £2.4m, with 14 per cent unsold.

The tribal art was its usual unpredictable self, making £1.1m, with 22 per cent bought in. A Songe (Lai) male community magical figure made £175,500 and a Ngonde harp in the form of a human figure, also from what is now Zaire, was on target at £104,500.

An Urnibon Isterior dish, made around 1540 and painted in the faience workshop of Orsio Fontana with Christ appearing to Mary Magdalene, realised £263,800, double estimate. It illustrates the legend of the Descent of the Cross and Pyrrha after the flood, sold for £44,000 and a Napani set of six coffee cans and saucers each decorated with faces of the ruling Bourbon family did exceptionally well at £41,800.

Not surprisingly the European art fair planned for Tokyo in 1991 has been cancelled following the fiasco of Antiques Tokyo '90 in May. However, the Grosvenor House Fair attracted a record attendance of over 20,000. Oriental works of art were particularly popular, with Blaauw selling over £1m worth of antiques.

Antony Thorncroft

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Tuesday July 3 1990

Mr Pöhl on EMU

IN HIS speech to the Institute of Economic Affairs, Mr Karl Otto Pöhl, President of the Bundesbank and doyen of Europe's central bankers, contemplated both the apothecies of his institution and its prospective extinction. With German economic and monetary union, the Bundesbank has attained new power, but with European economic and monetary union, it would disappear. In neither case can Mr Pöhl turn back the political tides. His duty is, instead, to prevent Germany and the European Community from drowning in it.

On GEMU, Mr Pöhl is convinced that the risk of an inflationary monetary overhang has been minimised. His main concern now is the prospective increase in public sector borrowing, to 3½ per cent of gross national product, which "can only be justified temporarily and in the light of the exceptional circumstances in which it will arise."

The concern about the fiscal propositives of governments is a link between attitudes to GEMU and to EMU. Thus, Mr Pöhl's insistence on the need for "rules of budgetary discipline" may yet halt the EMU tide. If so, he is unlikely to be heart-broken. The German people may not, he evidently suspects, be heart-broken either. Under EMU, the Central Council of the Bundesbank would lose the right to formulate monetary policy, a consequence which may not have become quite clear to every advocate of a European System of Central Banks in the Federal Republic.

Empowering the ESCB

Mr Pöhl is determined to make this point as clear to his fellow citizens as his conditions for EMU itself should, by now, be to the governments of the 12. Apart from rules on fiscal policy, the ESCB must be "empowered to pursue price stability as its primary objective." For this purpose, the prospective European central bank would need to be independent from Community and government interference and be responsible for all aspects of monetary policy.

For Mr Pöhl the need for operational autonomy will be greater in the EC than in the

A new era for the NHS

THE SIZE of the Thatcher Government's Parliamentary majority made enactment of the National Health Service and Community Care Bill a formality last week. But Mr Kenneth Clarke, the UK Health Secretary, is aware that many of the proposed measures are not yet widely supported. He is distributing a glossy booklet explaining the reforms to every household. Government has rarely taken such trouble to justify legislation approved by a resounding majority of elected representatives.

The need for such an elaborate marketing drive may appear surprising. The Government is not proposing to break up or privatise the NHS: health care will remain free at the point of delivery and mainly financed from taxation. The big change is an attempt to improve efficiency (and quality) by separating the purchase of health care from its provision, functions which used to be the dual responsibility of district health authorities (DHAs). From next April, ministers plan gradually to shift responsibility for the provision of care to an array of competing providers in the public and private sectors. DHAs will concentrate on the purchase of care for local populations, a role they will share with the larger family doctor practices which will be expected to manage their own cash budgets for routine hospital services.

There are many risks associated with these policies. Cash budgets for general practitioners could undermine traditional patient-doctor relationships by forcing family physicians to balance financial and medical considerations more explicitly than hitherto. Rationing of care — long necessary in hospitals — could become a fact of life in the primary care sector.

Public service ethos

The strategy of spinning off NHS hospitals as self-governing trusts could also misfire. Self-government will give hospitals and staff a strong incentive to focus on profitable forms of medicine. Some may be tempted to restrict the range of services they provide with detrimental consequences for local communities. In general, the emphasis on competition

GEC and Siemens propose to create a major new European partnership. The acquisition of Plessey... will be the springboard for further substantial cooperation together." The General Electric Company and Siemens offer document for Plessey.

The rhetoric flowed thick and fast from GEC and Siemens during their joint bid for Plessey. In their final offer document published in December 1989, Lord Weinstock, GEC's managing director, and Dr Karlheinz Kiske, Siemens' president and chief executive, said they were dedicated to developing common European systems, pooling research and development and collaborating to make production more efficient.

GEC's annual results this afternoon will shed light on the financial costs and benefits of the acquisition, the product of a four year campaign by GEC. But they will be less help in unravelling what has gone on behind closed doors since the two companies took control of Plessey last September. For according to some of those involved in the process of carving up Plessey the two allies have been carving up one another.

The victors have not merely failed to fulfil their vision of a grand European partnership, they have grown more estranged. The fighting partnership, GEC-Osram, which was meant to be a model of how the alliance would develop, has broken up, with Siemens' subsidiary, taking control. More to the point, they set out aiming to run jointly nine of Plessey's businesses; in reality, they will be jointly involved in only one: GPT, the telecommunications company. They are currently negotiating the sale or division of the remaining Plessey businesses they run jointly in South Africa and Australia. Bock Manor, the Plessey military communications research centre, will pass from joint control to Siemens if the Ministry of Defence approves.

This is more, it seems, than a case of two erstwhile partners growing apart. The managing director of one of GEC's companies, who has had to deal with both partners, puts it in these terms: "The GEC-Siemens relationship has been a disaster. It is a very embittered relationship and there is something seriously wrong. The divorce was already under way when they bought Plessey."

The next step then is progressive monetary convergence, leading ultimately to fixed exchange rates and a single currency. But "it will be some time yet before we come to that point." The "hard ECU" can, in Mr Pöhl's view, neither obviate the path of convergence nor accelerate the journey along it. He is probably right and, whether right or not, his opposition will be sufficient to kill the scheme.

Mr Pöhl is correct on both the ultimate destination and the path. If EMU is to endure, the rest of the EC must not only reach German standards but accept their embodiment within EC monetary arrangements. Mr Pöhl does not just say, like Saint Augustine, that he wants EMU, but not yet. He says, as well, that EMU is for all those resolved to join him in monetary chastity.

The victors have not merely failed to fulfil their vision of a grand European partnership, they have grown more estranged

How is it that two of Europe's largest companies can launch a bid on the basis of an alliance and then all but dissolve it in less than a year?

Almost to a man former Plessey executives believe GEC and Siemens carried off an big con trick on regulators at the Monopolies and Mergers Commission and the European Commission, and that the two companies never intended to fulfil the strategic vision they presented while pursuing the bid. As a Plessey defence document put it in January 1990: "All the rhetoric regarding Europe fails to do justice to the substance of the bid: an old fashioned carve up of a competitor."

The accusations are strenuously denied by those involved. A senior

executive of GEC and Plessey's telecommunications

Charles Leadbeater on problems facing GEC and Siemens after their controversial joint acquisition of Plessey

A marriage of convenience

GEC adviser says: "At the beginning relations between Lord Weinstock and Mr Kiske were very good, they are two old hands. There was nothing cynical about it."

The problem stems to some extent from the changes the bid went through after it was launched. The GEC-Siemens joint approach began to unravel when the regulators insisted the bid was revised. Separately, a plan for the two companies jointly to run Plessey's businesses in the US apparently fell foul of the Defense Department. As GEC took complete control of these operations, the two companies were forced to readjust other parts of the package.

But this is at best only a partial explanation. Without any further prompting from the regulators, Siemens revised its approach again after the bid succeeded. A Siemens executive explains: "As it was a hostile bid we could not really examine what we had acquired until afterwards."

To complicate matters, by the time the two companies came to consider what to do with Plessey they were both deeply distracted by other commitments. At the turn of the year GEC acquired the radar business of its ailing competitor Ferranti International. Siemens has taken on the task of turning around Nixdorf, the West German computer maker, and this year it has had 30 joint ventures under negotiation in East Germany.

This combination of pressures would have taken its toll on the closest of relationships. But the complicated negotiations over the division of Plessey drew into sharp relief the allies' different but rigid cultures. Siemens is a relatively centralised company, often criticised for being overbureaucratic, with a reputation for investing in long term research and sticking with loss-making businesses such as semiconductors.

If Siemens is an engineer's company, GEC is a finance man's company. It has a lean corporate centre, which exerts tight control over a fairly loose association of companies through strict financial disciplines. It tends to micromanage which consistently fail to meet financial targets. Research and development, rather than being centrally directed, is led by demands from the constituent businesses.

It would be wrong to think the partners are not on speaking terms. Senior managers meet in London or Munich once every three or four weeks.

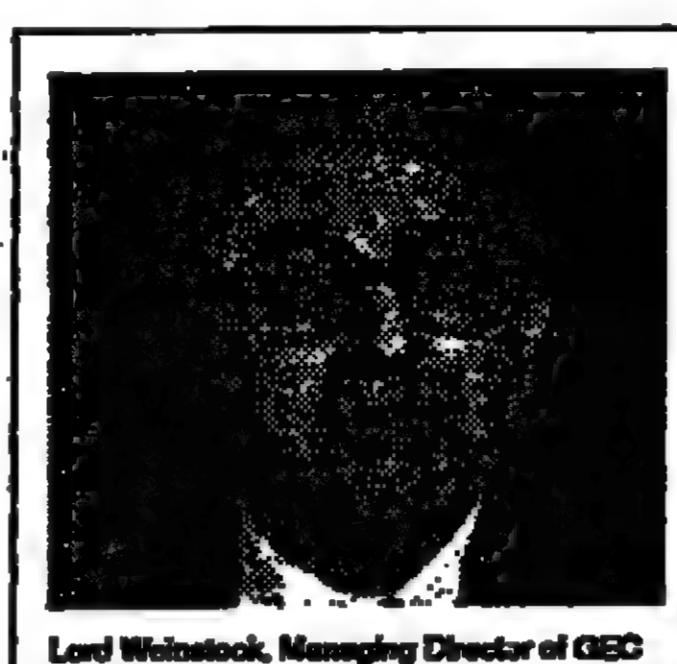
However, even from the companies' own statements it is clear the relationship has reached its limits. GEC's line is that the relationship has not collapsed, but — in the words of a spokesman — it has "run its course" having achieved GEC's goal of acquiring Plessey.

As a Siemens executive put it: "It is not an easy relationship."

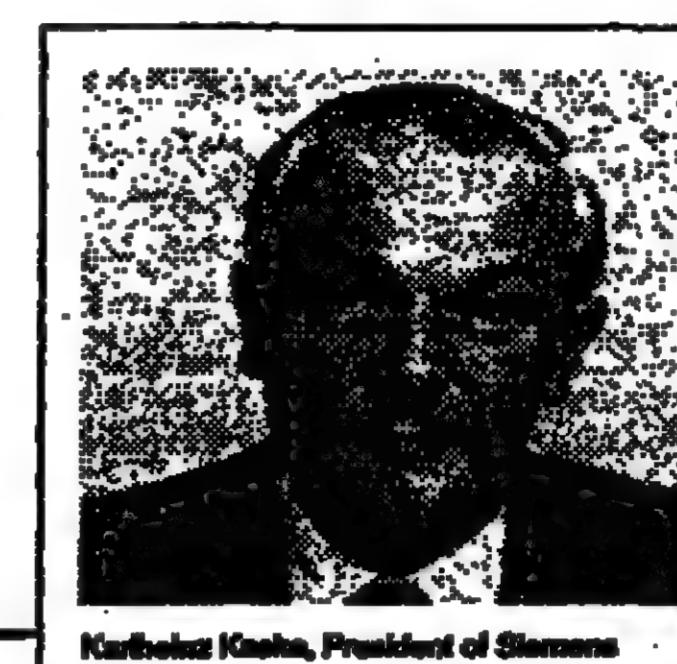
In response to suggestions that the alliance is faltering, GEC points out that one very significant area of collaboration has survived — GPT, the company formed by the 1988 merger of GEC and Plessey's telecommunications

As GEC has the majority stake and management control, GPT management is developing a closer relationship with Siemens.

Some of GEC's most significant customers say the company seems to be in a muddle, created by tensions between its parents. Mr Richard Reynolds, GPT's managing director, in contrast, says there are no tensions



Lord Weinstock, Managing Director of GEC



Karlheinz Kiske, President of Siemens

GEC-owned

In the UK:
Plessey Aerospace
Plessey Avionics
Plessey Crypto
Plessey Materials
Plessey Naval Systems
Plessey Semiconductors
Plessey Research Caswell

In the US:

Plessey Aero
Precision Corporation
Plessey Dynamics Corporation
Plessey Electronic Systems Corporation
(including ES Marine Systems)
Sipcam Inc
Plessey Materials Inc

* were to have been
partly or jointly owned
by Siemens

Siemens-owned

Siemens Plessey Radar
Siemens Plessey Defence Systems
Siemens Plessey Controls

Jointly owned

GEC, formerly jointly owned by
GEC & Plessey, is owned as to
60% by GEC & 40% by
Siemens

Jointly owned by GEC &
Siemens, but set to be split up
or sold:

Plessey Australia
Plessey South Africa,
Zimbabwe & Malawi
Plessey Research Roke Manor
Plessey's share in Plessey
Telenet

Plessey interests to be sold:
Bridley Plastics
Hoskyns Group PLC
Plessey Spa of Italy

two companies are exploring the potential for joint purchasing, the spread of best manufacturing practices, and the possibility of pooling marketing expertise and comparing the productivity of their plants.

The test of where the relationship is heading will come soon. In January Siemens and GPT began a complex negotiation over the possible merger of their public network activities in the US, a venture which could set the framework for the rest of the product development programme.

Some of GEC's most significant customers say the company seems to be in a muddle, created by tensions between its parents. Mr Richard Reynolds, GPT's managing director, in contrast, says there are no tensions

It is too early to say whether the bid will have been good or bad for UK electronics in the long run. The main test will be what happens to research and development in the UK and whether the new owners use Plessey's technological strengths to develop new products and new businesses more effectively than the previous, much criticised management.

By dividing the company so neatly, GEC and Siemens have set up as clear a test as could be imagined of whether British financial discipline or West German engineering will be better at developing Plessey's assets for the long term. As things stand most former Plessey managers working for either GEC or Siemens believe the West Germans will come out ahead.

Royal blow to polo

The Prince of Wales may have broken more than his right arm playing polo at Ascot last week. He could also have fractured lucrative sponsorship deals that are essential to the sport.

Carter, which funds the Cartier International, the Ascot and Royal Polo, on July 29, says it might have to rethink its involvement for the year if the Prince is unable — or unwilling — to climb back onto his polo saddle.

France abolished most of its exchange controls on January 1 this year, six months before the EC deadline, but travellers are still obliged to tell the customs officer if they have over FF50,000 in their wallets.

Prince Charles — who often brings Princess Diana and their children to matches — is a star pull for corporate sponsors such as Jaguar, National Car Parks, Body Shop and Dunhill — which says it will carry on despite the Prince's mishap — to name but a few. He plays in 12 charity matches a year, each of which raises around \$50,000 — a figure impossible to achieve without his participation.

Polo is one of the most expensive sports: a player can expect to spend up to \$200,000 in a season — and it needs its sponsors, who will spend over \$250,000 a season on a team.

On top of entertainment bills, Kerry Packer, the Australian media magnate, is now trying to sweep the board of European polo. Recently he bought 150 ponies at a cost of \$20,000 each and laid out three grounds in the UK.

Prince Charles is certainly out for the rest of the season and questions are being raised about the wisdom of him carrying on: the accident could have been worse.

French fine

On the day that freedom of capital movements entered into effect in the European

OBSERVER

Irish energy

Community, the magistrates of Dunkirk have neatly punctured the euphoria over a frontier-free Europe. They sentenced Michael Falshaw, a 42-year-old Briton, to a month in prison for failing to declare \$25,554 when he entered France; they also confiscated the money.

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out for the rest of the season and questions are being raised about the wisdom of him carrying on: the accident could have been worse.

Pöhl and Plumb

No-one can accuse Karl Otto Pöhl, the President of the Bundesbank, of pulling his punches. If what he calls a European Central Bank System (ECBS) comes about, he told the (largely British) Institute for Economic Affairs yesterday, "national central banks will have to give up their right

ing its powers. The Germans obviously appreciate that.

5 brollies

Enterprise culture is alive and well and living in Washington. When a sudden thunderstorm hit the city on Sunday afternoon, not one but two umbrella sellers appeared at a normally quiet underground station. Their vigorous competition above the thunder and peeling rain ensured that prices did not shoot up above \$5 for a collapsible umbrella: consumer satisfaction and a brisk trade going hand in hand.

Another day, another D-mark.

to formulate national monetary policies".

Moreover, the idea of national central banks implementing an ECBS monetary policy "with a large degree of freedom in accordance with the special circumstances of their national economies and the needs of their financial markets" is, in my view, unacceptable.

Not least: "I believe that the future ECBS should also be responsible for the management of the foreign currency reserves and for intervention in exchange markets." Hardly the sort of fudge that members of the British Conservative Party, hoping to avoid a split in their ranks over Europe, want to hear.

Meanwhile, the Germans have awarded nice Henry Plumb the Knight Commander's Cross (Badge and Star) of the Order of Merit of the Federal Republic.

The now Lord Plumb is probably still best remembered in Britain for his time at the National Farmers Union. He went away to the European Parliament, became its President, and is a fervent advocate of increasing

False cheer

One of the biggest cheers of the night when the defeated Irish football team returned to Dublin on Sunday was for the announcement that England had lost to Cameroon. It turned out to be wrong.

6 I suppose the usual rules apply at Henley — my hemline down to the knee, and your Clicquot up to the brim?



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LA GRANDE DAME DE LA CHAMPAGNE

LETTERS

Canada: entering a new phase after Meech Lake

From Mr Nicholas Hopkinson
Sir, Your editorial comment ("Beyond Meech Lake," June 12) rightly states that regional economic integration is reducing the importance of national boundaries.

However, Canada was made a viable economic unit by erecting high tariff barriers which facilitated industrialisation and east-west economic transactions. While making sound economic sense and exhibiting the new confidence of Canadian business to compete internationally, Canada's free trade agreement (FTA) with the US in the current uncertain political climate will further undermine unity.

The FTA will complete the virtual realignment of Canada's economic links along a north-south axis and remove the economic foundations from underneath the Canadian confederation. Notably the pro-independence Parti Québécois is only too happy that the FTA has secured Québec's access to its overwhelming major export market.

With the failure of all provinces to agree the Meech Lake Accord, Canada enters a new phase which will broaden the crisis away from constitutional niceties to deeper arguments over outright independence and economic viability. Québec has been accommodated at almost any price to keep it within confederation, but by no means has it been the only province that has pushed for more decentralisation. Can-

tinually many in Canada are beginning to feel the price of unity is no longer worth the constant constitutional bickering and continued uncertainty.

There is no doubt that most Canadians and their politicians sincerely want national unity. But if the cost is the subordination of individual and minority rights guaranteed by the federal charter to provincial governments, then the dissenting minority of politicians in Manitoba and Newfoundland are right to voice their concern that Québec's recognition as a distinct society will unacceptable enhance provincial power. Whether or not all provinces agreed to Meech Lake, Canadian unity is dissipating.

As a fifth of all francophones live outside Québec, the Québec government cannot claim to represent all francophones let alone the 1m non-francophone minority within Québec. Yet the example of the assimilated francophones that emigrated to the US is sufficient to indicate that francophones do have a legitimate need to preserve their language and culture. The late Étienne Béïque's Premier's aim to make Québec as French as Ontario is English has been achieved.

Unfortunately, this has been at the expense of the minorities in both these central provinces whose use of their language in the workplace and receipt of provincial social services in their language have been limited. The federal government has seriously compromised to keep the vast

attempted to honour the rights of the two main linguistic groups. However, attempts to redress the under-representation of francophones has turned into an under-representation of anglophones in a number of federal government departments.

If there is a distinct society in Canada, it is the indigenous Indians rather than francophones and anglophones who share a common, albeit distant, European heritage. Indeed, Mr E. Harper, the Indian member of the Manitoba legislature, successfully argued that if one group in the Canadian mosaic wants to start calling itself distinct, others should be allowed to do the same.

In fact, sacrificing of Senate seats was a crucial concession made by Ontario's Premier, David Peterson, at the recent Ottawa conference. Under this fall-back plan his province would lose six seats of its 24. New Brunswick and Nova Scotia would also be net losers. These would be the three provinces making the sacrifice, not Québec, which would keep all its 24 senators in the interests of preserving strong French representation in the Senate.

The point is that, rightly or wrongly, Québec conceded virtually nothing during this "seven-day war" over the Meech Lake Accord, and certainly nothing in terms of Senate seats.

John G. Lover,
4505 Tanglewood Crescent,
Victoria, British Columbia

Adjusting to the imperatives of the long term

From Mr Alan Sked MP

Sir, It would be a pity if your readers interpreted proceedings at the Department of Trade and Industry's conference "Innovation and Short-termism" as an industrial exercise in "City skin-kicking" as suggested, in your headline, in "Industry kicks City shiny over short-term views." (June 26). Complacent views were not much in evidence, and there were plenty of leading City and industrial figures around prepared to both listen and to put forward ways in which we as a nation might adjust to the imperatives of the long term.

As the Innovation Advisory Board stated, if externally managed pension funds could be pivoted away from certain current practices, "City/industry short-termism would run short of fuel". That must be the objective of action now, along with awareness-raising features, such as the publication of a research and development (R&D) company scoreboard. Lord Alexander noted that mere dialogue was not enough.

A new government policy, based on a fuller understanding of how our current system seems to encourage short-termism and the "feeler culture", is required. Given the speed with which our international competitors seem to be overtaking us in the field of high technology-based growth, we do not have much time.

I hope the Secretary of State was not just pleased with his conference, but will surprise us all and implement policies oriented to the future of British industry.

Marjorie Mowlam,
House of Commons,
Westminster, SW1

From Dr J.P. Griffin

Sir, While the debate over short-termism continues, I am pleased to note your editorial comment that Whitehall has also woken up to the subject ("Short-termism of managers," June 25).

Perhaps a less contentious demonstration of this problem is the age of our manufacturing plant, compared to that of our competitors. Japanese visitors have been known to laugh openly when visiting Britain's "museums of industrial archaeology." In the "profit first" countries, Australia, Britain, and the US, companies are not replacing equipment because the calculated payback is too long, whereas in the winning countries, Japan, Germany and France, machinery is retired on the same basis that we use for company cars - it is three or four years old, so it is out of date, and must go.

You quite rightly describe heavy spending on R&D by British pharmaceutical companies as "vital to their international competitiveness".

This year the UK pharmaceutical industry is investing £900m in research to maintain its high level of success. Three of the top five best-selling medicines in the world (and seven of the top 20) are British. The

top 50 products worldwide represent just under half of the total prescription medicines market. Of these, 27.5 per cent originated in the UK. No other country in the world is so economically dependent on the health of its pharmaceutical industry (including an industry trade surplus of nearly £1bn last year).

A big factor in future research will be proposals just announced by the European Commission to restore the effective patent life of medicinal products, which has been eroded from a nominal 20 years to an actual 8.4 years in the European Community. This erosion of patent protection has occurred as a result of the greater technical complexity of the research needed to develop new medicines and the more stringent safety and efficacy evaluation now conducted.

Both the US and Japan have already accepted the need to improve patent protection for their pharmaceutical manufacturers. The French have adopted national legislation in line with the EC proposals.

The European Commission is to be commended for identifying the threat to future research caused by the lack of a fair reward. It is to be hoped that the British and other EC national governments will give their support to this far-sighted proposal and not succumb to the disease of "short-termism."

J.P. Griffin,
Association of the British
Pharmaceutical Industry,
18 Whitehall, SW1

From Mr A.J. Lucking

Sir, Your editorial comment casts doubt on the Innovation Advisory Board's diagnosis ("Short-termism of managers," June 25).

Perhaps a less contentious demonstration of this problem is the age of our manufacturing plant, compared to that of our competitors. Japanese visitors have been known to laugh openly when visiting Britain's "museums of industrial archaeology." In the "profit first" countries, Australia, Britain, and the US, companies are not replacing equipment because the calculated payback is too long, whereas in the winning countries, Japan, Germany and France, machinery is retired on the same basis that we use for company cars - it is three or four years old, so it is out of date, and must go.

Strategy for a joint attack on debt

From Mr Karl Ziegler

Sir, Your editorial comment ("An outbreak of prudence," June 23) sagely puts forward the central dilemma facing leading western central and commercial bankers in seeking to dampen credit without snuffing out economic growth.

As leaders of the foremost industrial nations prepare for next week's Group of Seven summit talks in Houston these largely national discussions will broaden to address their global counterparts. Of particular interest will be their consideration of the timing, size and conditionality aspects of debt relief and general economic assistance to emerging democracies both in eastern Europe and in the South.

The dual problems of unscrupulous sovereign debt and environmental degradation should be attacked jointly as they create an immediate opportunity for global co-operation. The idea is not to force unpopular programmes on the debtor countries, but to encourage them to carry out

much more generous tax allowances abroad are a factor, and I wonder if Mr Nigel Lawson's draconian reductions may yet prove to have been a mistake in the case of manufacturing companies. The 100 per cent initial allowance was some compensation for the huge increase in prices due to government failure to control inflation.

Shareholders need to know the age of the plant that their managers have contrived, so that they can judge the future competitiveness of their company. British Airways shows the age of each aircraft fleet in its report. Each company should publish a year-by-year table, showing the number of machines purchased during that year, and starting with those over 15 years old.

A.J. Lucking
20/17 Broad Court, WC2

From Mr Leo Herzl

Sir, Your editorial comment on managers' short-termism is probably right in arguing that more spending on R&D does not necessarily lead to more rapid growth of individual businesses and that, therefore, it would be rational for many businesses to cut rather than increase R&D expenditure.

On the other hand, the preliminary report by a panel of the Innovation Advisory Board (described in the editorial) may also be right in urging the benefits of more R&D expenditure. Larger expenditures on R&D may have highly beneficial effects on national and international productivity.

The reason for this apparent contradiction is that in free markets it is very difficult for individual companies and countries to capture most of the benefits of their own R&D expenditures. The more abstract the research, the harder the problem is.

In free market economies, one would expect separate research businesses to step in to solve this problem for individual businesses. In the US, universities are, to some extent, doing that. But even if separate research organisations were perfect, that could not solve the problem of spillover of benefits from R&D expenditures to other countries.

Leo Herzl
Mayer, Brown & Platt,
190 South La Salle Street,
Chicago

and environmental problems

must be encouraged.

Such contractual programmes could justify the increased reallocation of public funds to buy in and to freeze debt principal, for 30 to 40 years, with staggered and agreed reduction of debt principal allowed if strictly monitored continued adherence to these policies is witnessed.

Debt servicing would immediately cease, releasing local resources (supplemented possibly by closely monitored, limited, project finance) to implement many labour-intensive new initiatives, with an emphasis on sustainable new biologically based technologies and processes.

Purchase by sponsors should be negotiated with commercial, bilateral and multilateral (including World Bank) lenders at the maximum equitable discount, to magnify the cost-effectiveness of public funding. This could be negotiated above current secondary market prices, providing strong incentives for full bank co-operation.

Traditional development

assistance funding, both bilateral and multilateral (including UN programmes), might well be channelled to assist this effort. Thereby, such funds could reach intended targets with a higher degree of certainty.

Over time, healthier democracies, a lessening of the rich-poor divide and environmentally sounder and more credit-worthy trading partners should result from sustained dedication to this strategy.

In view of the increased rhetoric about "multi-party democratically focused development" in evidence from Africa, Latin America, south-east Asia and eastern Europe, such programmes should help to make governments provide concrete evidence of their full accountability to all their citizens, while joining the North in addressing global problems in partnership.

Karl Ziegler
6 Brookfoot House,
Stratford Place,
Kingsway Street, SW1

If the EC was a state and applied to join the Community, it would be turned down on the grounds that it was not a democracy.

That is how Mr David Martin, the European Parliament's rapporteur on institutional reform, sums up the argument on the Community's "democratic deficit". The essence of the problem is by now well known: whereas at national level law is made by the directly elected representatives of the people, and policy is made by ministers responsible to them, at Community level this is not true. Community law, even though it takes precedence over national law, is made by ministers sitting in council. The lawmakers are thus one remove further away from the people, who did not choose them for that purpose. Moreover, the right to initiate legislation is vested exclusively in the Commission, a body not elected at all but appointed by national governments, and thus at a third remove from the people.

As for policy, it emerges from a constant tug-of-war between different institutions, the influence of each varying with the subject at issue. Overall responsibility is hard to locate, although the really big decisions are usually taken by consensus of the national heads of government, meeting as the European Council. Each of these is responsible to his or her national parliament, but neither they nor the Council of Ministers are collectively accountable to anyone. Only the Commission is notionally accountable to the European Parliament, which has the power to dismiss it, but has never yet done so.

Thus every power that is transferred to the Community by the member states moves further out of reach of the citizen. It is recognised that this situation needs to be remedied, and this is one of the main reasons why it was agreed at last week's Dublin summit that the Community should now embark on the process of transforming itself into a political union "political" in this context means "under the effective control of elected politicians".

Civil servants will now be hard at work drawing up briefs for the intergovernmental conference to negotiate appropriate treaty amendments, which is to start in December. Several suggestions for democratising the Community are offered in the pamphlets listed below.

The most obvious way is to increase the powers of the European Parliament, thus making the Community more like the democratic nation states of which it is composed.

FOREIGN AFFAIRS

Balancing the 'democratic deficit'

Edward Mortimer considers rival proposals to make European institutions more accountable

for a European Federal State".

At the opposite pole is Mr William Cash, a loyal Thatcherite member of the Westminster parliament, who seems to think no democracy is real unless it operates on a two-party basis. For him the European Parliament is itself too remote from the people to act as an effective control. His main concern is to stimulate resistance to further federalist encroachments (including EMU), but he does also favour closer scrutiny of EC policy by national parliaments, and less secrecy by national governments about the legislation being prepared. It certainly does seem scandalous that the Council of Ministers in its leg-

islative capacity operates behind closed doors - barely defensible when delicate bargaining was needed in order to reach a consensus, even less so now when many decisions are taken by majority vote.

Mr Alan Sked, of the London School of Economics, has a more radical approach. He wants to make the parliament the sole legislature of the Community, with a European Cabinet responsible to it, while the Commission would be reduced to the role of a non-political civil service. The Cabinet would be composed of national ministers, resident in Brussels but chosen by, and members of, their national governments (which makes responsibility to the European Parliament sound rather theoretical), with the presidency rotating annually among its members. The parliament, however, would revert to being composed of

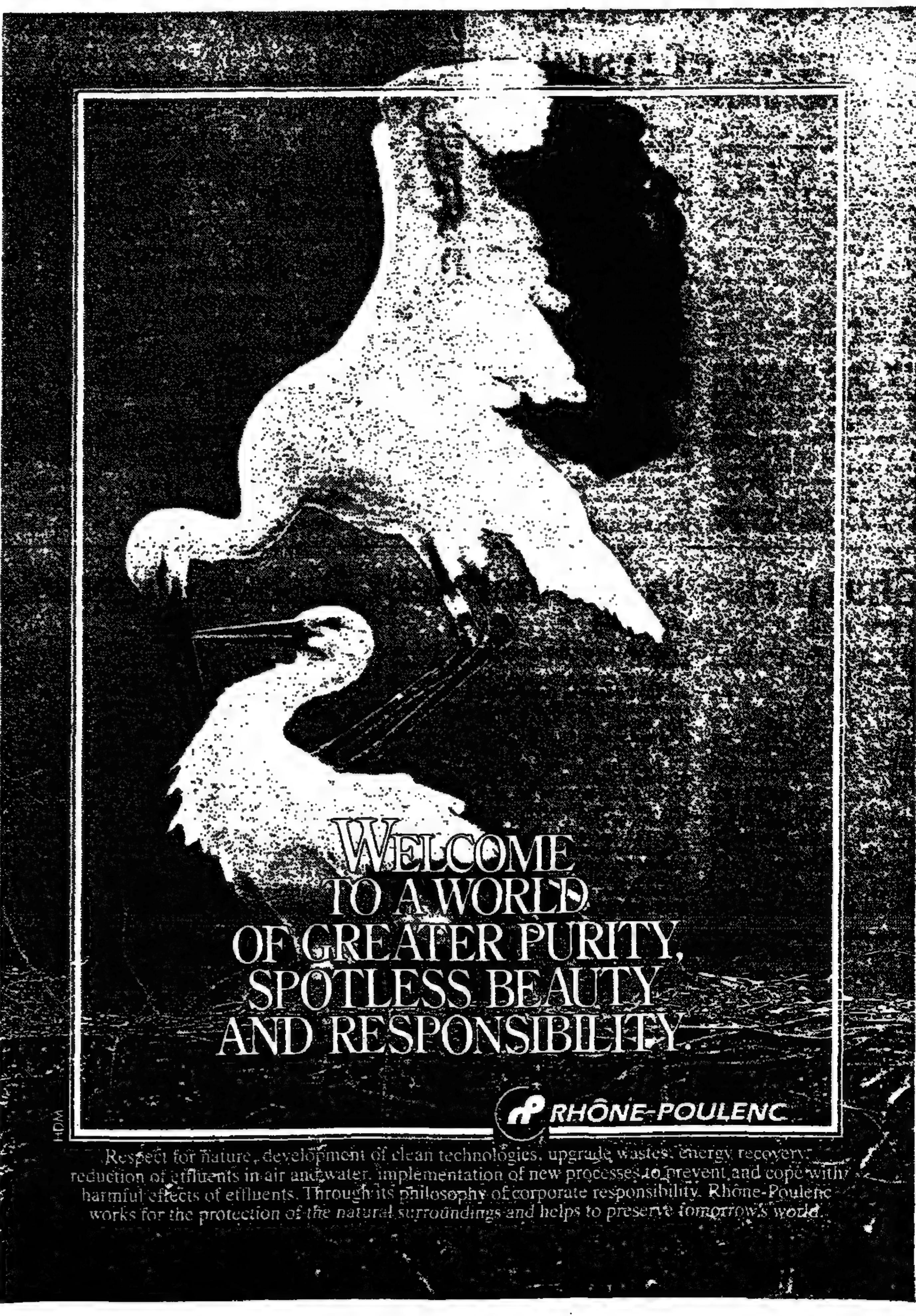
delegates from national parliaments rather than directly elected MEPs. It is hard to imagine that being agreed in the present climate.

Mr Vernon Bogdanor, of Brasenose College, Oxford, is radical in the other direction. He shares many of Mr Cash's misgivings about the European parliament, but his solution is to complement it with direct elections for the President of the Commission and also with Europe-wide referenda, to make life more exciting. Parliamentary government, he suggests, is "showing itself highly susceptible to criticism" at the national level "because it seems unable to provide sufficiently for electoral participation and choice". So this is not the time to copy it slavishly at the European level.

I am sure he is right that we do not simply want to reproduce the old-fashioned nation state on a European scale. National sovereignty to me is a myth whatever the size of the unit involved. What makes sense is for people to elect representatives to manage their collective affairs at whatever level they have important interests in common

Another thing I believe in, however, is representative government, as explained by the late John Vaizey: "It's a marvellous idea: you elect all the bobbies, and they can go off and bop each other." Direct participation in politics is not how most of us want to spend our time, and when politics are well managed we should not have to. If the European Parliament were given a suitable job to do, the fact that ordinary Europeans were not constantly excited about it would be a good sign, not a bad one.

Democratising the Community
by Vernon Bogdanor (Federal Trust, £2)
A Democratic Way to European Unity: Arguments against Federalism by William Cash MP (The Bow Group, £5)
European Union and the Democratic Deficit by David Martin (John Wheatley Centre, £2.50)
A Proposal for European Union by Alan Sked (The Bruges Group, £3.95)
Steps towards European Political Union by Ernest Wistrich (European Movement, £2)



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FINANCIAL TIMES

Tuesday July 3 1990



EC NOW BEYOND PARALLEL CURRENCY CONCEPT

Pöhl rejects UK plan for 'hard Ecu'

By Peter Norman, Economics Correspondent, in London

MR Karl Otto Pöhl, the president of the West German Bundesbank, yesterday rejected the British Government's plan for a "hard Ecu" and European Monetary Fund as an alternative to the Delors Committee's proposals for economic and monetary union (EMU) in Europe.

In a lecture for delivery to the Institute of Economic Affairs, Mr Pöhl restated his support for future European Central Bank System (ECBS) and the creation of a "common" European currency to replace national currencies.

He said that the British proposal to develop the Ecu as a parallel currency in the Community partly followed ideas put forward when the European Monetary System was agreed in 1979. But the EC had moved far beyond this concept with the adoption of EMU as an objective and its inclusion in the EC treaty under the Single European Act.

Mr Pöhl's remarks were couched in a conciliatory way.

"If Economic and Monetary

Union is to be the goal," he said, "the commitment to price stability is indeed essential and must be vested in a European Central Bank System empowered to pursue it independently of instructions from Community or national authorities."

Mr Pöhl appeared dismissive about the need for a future ECBS to be democratically accountable. On this issue, which has generated much concern in Britain, he said: "If there is agreement that inflation is democracy's enemy number one, success in ensuring price stability should be taken as adequate testimony to the central bank's accountability."

Differences between Mr Pöhl's views and UK policies emerged in other areas. In contrast to the UK, he said responsibility for monetary policy could not be subdivided: "It has to be of one piece." He also said that the European Council had decided in favour of establishing an ECBS — a point Treasury officials disputed.

Although Mr Pöhl said a future ECBS would in all likelihood have a federal structure, the central element would have to be strong enough to assure policy consistency and operational efficiency.

National central bank governors acting in the governing board of an ECBS would be expected to "act without any national mandate," he added.

The Bundesbank president made clear that it would be some time before the EC was ready to move to a single currency. During this period, the EC should seek to ensure that cohesion between national economies and currencies was strengthened.

Commenting on German economic and monetary union, Mr Pöhl said he was sure that price and cost pressures in Germany would remain under control. The initial costs of union would be substantial, he said, "but the benefits to be gained after a difficult, perhaps even turbulent initial phase will be well worth the effort."

Bush plans to make N-weapons last resort for Nato

By Lionel Barber in Washington and Robert Mauthner in London

SUBSTANTIAL changes in the defence policy of the Nato alliance, based on making nuclear arms no more than "weapons of last resort," are to be proposed this week by US President George Bush.

His proposals to modify the doctrine of "flexible response" — the threat of using nuclear weapons to counter a Soviet invasion of western Europe — are the centrepiece of a set of wide-ranging proposals circulated to allies in advance of the Nato summit in London starting on Thursday.

The aim of the measures due to be proposed by the western leaders is to reassure President Mikhail Gorbachev that a re-fashioned Nato, including a unified Germany within its membership, would not pose a threat to the Soviet Union.

The western leaders are also expected to agree on a Soviet proposal that the Nato and Warsaw Pact countries sign a joint declaration proclaiming their peaceful intentions towards each other. Nato is anxious that the declaration should not be a pact-to-pact document but should be signed individually by the member countries of the two alliances.

Mr Bush will also propose the withdrawal of all US nuclear artillery shells from Europe, a move which Washington's leading allies support.

There is less of a consensus on Mr Bush's reported aim to propose a modification of Nato's doctrine of "forward defence."

Mrs Margaret Thatcher, Britain's Prime Minister, in a speech to Nato foreign ministers last month that the forward basing of nuclear weapons remained an essential element of the alliance's defence strategy. Given the political sensitivity for Germany of this problem, however, Nato leaders are expected to steer clear of too precise a definition of the issue.

Under existing Nato doctrine, which has endured for almost three decades, nuclear weapons could be used in the early days of a conventional attack by the Warsaw Pact if the western allies felt they were being overrun.

By declaring that the Nato alliance would only use tactical nuclear weapons as a last resort, Nato would be modifying its flexible response strategy without, however, formally renouncing first use of nuclear weapons.

The US proposals are the result of consultation between the US and the West German Government. A concern in Washington has been to maintain Bonn's support for bringing a unified Germany into Nato despite Soviet objections.

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Tuesday July 3 1990

INSIDE

Profit warnings:
reading the trend

They thrive in the Stock Exchange's twilight zone - often coming to life on a Friday after the market has closed but before the company news service shuts down at 6pm. Sometimes the announcement is baldly labelled "profits warning" - more often it is flagged as a "chairman's statement regarding current trading conditions." In the first six months of this year, the Financial Times has reported on 75 such announcements. From a low of four in March, the number of UK companies forecasting downturns grew to 18 in June. Andrew Bolger reports on the trend. Page 26

Burman Castrol makes
a name for itself

Twenty-four years after it bought Castrol from its family founders, Burman Castrol has finally made management changes and adopted a name that reflects the dominant role Castrol has come to play in the group's business. As Burman Castrol, the group will now be run for the first time from a unified head office. Lawrence Urquhart (above), the group's recently appointed chairman, said the new structure would be easier to understand. Castrol should be "given its place" he said. Page 29

FNFC profits fall 17%

First National Finance Corporation yesterday blamed continuing high interest rates for a 17 per cent drop in its pre-tax profits for the half-year to end-April. The group, which straddles credit and residential property development, made an extra provision of about £10m (£17.4m) against bad and doubtful debts. Chairman Richard Langdon (above) said this showed FNFC was taking a "prudent approach" as a number of its customers came under strain. Page 29

A company of few words

Generali, the Italian insurance group, is a bit of a puzzle to analysts. While other insurers are pushing through ambitious European expansion plans, Generali appears to be resting on its laurels. And the rationale behind its small number of recent expansion attempts has not always been clear. Haig Simonian found the group reserved and enigmatic at its annual meeting. Page 21

Corrections ENTEL

ENTEL is Argentina's state-run telecommunications network. On this page yesterday the group was incorrectly described as Mexican. Page 21

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Ingersoll gives up his US empire

By Raymond Snoddy in London and Alan Friedman in New York

ME RALPH INGERSOLL, the US newspaper publisher, has abandoned his North American ambitions after a "technical default" on some of the \$500m of junk bonds arranged for him by Drexel Burnham Lambert, the investment bank now in bankruptcy proceedings.

He announced yesterday that he was giving up his share of his American newspaper companies to his partner, the New York investment firm of S.M. Warburg, Phinrus. In return, he has been

given control of newspaper interests in the UK and Ireland that were also until now jointly owned.

The deal came after a six monthly interest payment on junk bonds issued by Community Newspapers was missed.

Community Newspapers, which publishes newspapers in Ohio and Long Island, New York, was jointly owned by Mr Ingersoll and Warburg, Phinrus. Another jointly owned company, Ingersoll Newspapers, publishes

53 weekly newspapers and nine dailies across the US, and the New Haven Register.

Mr Ingersoll is giving up his stakes in both these companies to Warburg, Phinrus. In return, he takes control of Ingersoll Publications, the jointly-owned company involved in newspaper publication in the UK and Ireland. No cash is changing hands.

In 1987 Mr Ingersoll paid more than \$20m for a controlling interest in the Birmingham Post and Mail and Sunday Mercury and

the Coventry Evening Telegraph. He later added a 50 per cent stake in the Irish Press group.

Mr Ingersoll conceded that the side of the business he is giving up is larger than the one he is taking over but, he said, "This is really exciting. It's what I wanted to happen." He said that the American papers, although good publications, had more debt than the European interests. Mr Ingersoll said Ingersoll Publications had annual revenues of \$178m, cash flow of \$40m and bank debt

of \$109m.

Mr Ingersoll has described his group in the past as being worth more than \$1bn net of debt. There have been setbacks since then, including the closure in April of the St Louis Sun, a new paper which lasted only seven months.

Community Newspapers is believed to have made an operating loss of \$3m last year, with interest payments of \$42m a year. Together, these equal about half estimated annual revenues.

Tate abandons Berisford offer

By Clare Pearson
in London

TATE & LYLE, the UK sweeteners group, yesterday unexpectedly announced that it was abandoning its long-mooted scheme to merge with Berisford International. Berisford, which owns British Sugar, has been dogged by troubles with its US property interests.

The "possible detrimental effect of the merger" on the company's cane sugar margin, and the "value and status of certain Berisford non-sugar assets," were both cited by Tate as reasons for abandoning the offer. Tate also surprised the market with an admission that, in the course of investigations in connection with the merger, it had discovered that certain marketing practices of its own UK sugar business may have contravened competition laws.

Tate's withdrawal of its offer, which was never formally launched although under investigation by the Monopolies and Mergers Commission, came just days ahead of Berisford's interim results statement, scheduled for Thursday.

According to weekend press reports, the company is not expected to pay a dividend and is also likely to unveil write-offs of more than £150m (£255m) in respect of the company's New York property interests.

Although the scrapping of the offer for Berisford was welcomed, Tate's reference to competition laws unnerved the stock market.

After an initial mark-up, the shares fell 6p to 29p.

Berisford said it noted the announcement "with considerable surprise." It reiterated a statement made last month that it had been approached by other potential bidders. Its shares closed 12p down at 100p.

Shareholders and analysts had earlier expressed concern about the financial strain on Tate if it bought Berisford. British Sugar has an estimated worth of between £200m and £1.2bn.

Mr Paul Lewis, Tate's finance director, said Berisford's failure so far to announce a sale of its US property business, which it had talked about earlier in the year, had been a big factor in Tate's decision.

Mr Lewis said Tate was also concerned about the threat that European Community aid to its cane-refining business would be removed were it also to own Berisford, Britain's best refiner.

In addition the company was worried about price undertakings the MMC might demand. Lex, Page 18

An insatiable appetite for deals

Maggie Urry looks at the strategy behind Ratners' latest US purchase

THE RATTNER GROUP, the UK jeweller retailer, has made an agreed offer for Kay Jewelers, a loss-making US retailer which has 494 stores. The deal values Kay at \$412.2m, including debt that Ratners is taking on.

It will be financed through a convertible preference share issue in the US and a rights issue in the UK. Kay shareholders are being offered the preference shares, each worth around \$17, on a one-for-one basis. The cash raised in the UK will be used to buy Kay's junk bonds and pay its debts.

The deal will bring the total of Ratners' US stores to 900, taking it nearer to its declared target of 1,500. Ratners plans to sell some of the Kay stores which do not fit its plans, and analysts reckoned this could raise \$60m or so to offset against the purchase price.

Ratners' last rights issue, in October 1988, was only taken up by 35 per cent of shareholders and at the time Mr Gerald Ratner, chairman and managing director, promised no further rights issues for the foreseeable future. Yesterday he joked: "Watch my lips. No more rights issues." The rights issue to raise \$212.8m is a one-for-four, at \$209, payable in two instalments. If the merger does not go ahead the second instalment will be cancelled and the issue will become a one-for-16 raising to \$3.7m.

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Ratners' strategy follows that which has been so successfully employed in the UK. There the aim was to reach 1,000 shops, and to win 50 per cent of the £4bn (£6.98bn) jewellery market. Starting from about 130 shops in 1984, Ratners' UK chain has now reached 950 stores, and its market share is 31 per cent.

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Ratners' strategy follows that which has been so successfully

INTERNATIONAL COMPANIES AND FINANCE

Enimont disposes of Auschem for L110bn

By John Wyles in Rome

ENIMONT, the Italian chemicals joint venture, yesterday booked L110bn of the L1,500bn (\$1.53bn) it is hoping to raise through asset disposals by selling its control of Auschem to Italy's Gruppo Maffei.

Auschem, a quoted company which manufactures chemicals for the textiles and other industries, has been judged a non-strategic business by the Enimont management which is currently under the control of Mr Raul Gardini's Montedison and allies.

The joint venture's business plan, contested by its 40 per cent shareholders Eni, the state energy company, plans to dispose of around L1,000bn of assets in the second half of the year, having already opened negotiations on businesses worth around L500bn.

Purchase of Enimont's 51 per cent of Auschem satisfies the desire of the Gruppo Maffei - those chemicals activities are controlled by the Maffei family of Bergamo - to take control of a quoted company.

With its 437 employees and six production plants in northern Italy, Auschem made L1.6bn net profits last year on sales of L175bn and its link-up with Maffei's activities is seen as creating the basis for a fertilizers and detergents group in Italy better able to withstand international competition.

SKF, the Swedish ball bearing manufacturer, said yesterday it acquired Italy's Gallino Comma, a producer of sealing devices for machinery, for an undisclosed sum. SKF said Gallino had annual sales of around SKr100m (\$16.5m) and was based in Turin, writes Our Financial Staff.

The purchase was part of SKF's strategy to become a world leader in sealing equipment. The Swedish company said SKF agreed last March to acquire UK seal manufacturers CK Industries, with annual turnover of SKr1.7m. Gallino Comma is the leading Italian manufacturer of oil seals and has 260 employees. SKF is the biggest European bearing seal producer but relatively small in oil seals.

Computer industry hardens against softening market

Alan Cane on how cooling demand, intensifying competition, and rising costs are squeezing producers

THE announcement yesterday by Philips of a Fl 2.7bn (\$1.4bn) charge to cover the slowing down of its struggling computer activities is ample evidence that conditions in the European computer industry, already tough, are getting tougher.

Every sector of the industry is affected, from mainframe computers and minicomputers to personal computers, software and services. Mr Carlo De Benedetti, chairman of Olivetti, encapsulated the position when he warned the Italian company's shareholders last month that it was going to be "another very difficult year".

Competition is intensifying as US and Pacific Rim manufacturers turn their attention to Europe to compensate for declining sales in the US computer market, stagnant for several years now.

The picture is particularly grim in the UK, at present the softest market in western Europe through a combination of high interest rates and poor economic outlook.

It is hitting US manufacturers, such as Digital Equipment, the second largest computer manufacturer, who have traditionally looked to the UK for strong and sustained growth. Across the board, however, growth in Europe is probably less than 10 per cent a year, although in sectors such as

workstations, it remains substantial. According to the market research organization Datquest, the market for high-powered workstations grew from \$1.43bn in Europe in 1988 to an estimated \$2.06bn in 1990.

The industry is slowing down, however, and many companies are experiencing sharp contraction pains. This slowdown is proving especially arduous for software and services companies which have had some five years of annual growth rates in excess of 20 per cent. Many of their middle and junior managers have never before had to cope with an industry running out of steam.

The reasons for the slowdown are complex. An underlying cause is the relentless pace of technological advance, which is forcing companies to spend heavily on research and development to maintain a competitive position while driving down prices and cutting heavily into margins.

Associated with these developments is the growing acceptance of industry standard systems based on standard microprocessors and industry-wide or "open" operating systems which allow several people to use a personal computer or workstation simultaneously.

According to Datquest, the market for multi-user PCs with Unix, the most popular open operating system, grew

from \$789m in 1988 to \$2.9bn in 1990. ICL of the UK says its Unix-related business is growing at 30 per cent compared with under 10 per cent for the whole business.

The costs of developing systems based on standard components are significantly lower than those involved in proprietary technology. Companies which failed to make the change to industry standard systems quickly enough are finding their costs out of line with the competition in a fast growing market.

Plunging profitability at Philips, for example, was attributed by its outgoing president Mr Cor van der Klink to losses of "hundreds of millions of guilders" in its information systems division.

As part of the far-reaching reorganization announced last month - and which led to the financial charges announced yesterday - the company said its data systems product group would drastically prune development of proprietary products in favour of "standard hardware products and open systems".

Local circumstances, however, are playing a big part in the performance of individual national markets.

The strength of the lire, for example, means that Olivetti will have to run

hard just to stand still. Mr De Benedetti thought it could cost the company L100bn (\$82m) this year. He believed that Olivetti had made the change to open systems in time and that it was "on the right road". Orders for the first five months of the year were, significantly, 13 per cent

up. Siemens of West Germany is still absorbing its competitor Nykord, the small computer maker which failed to move quickly enough to open standards or to keep costs in line with revenues. Its home market is healthy, however, and overseas subsidiaries report satisfactory growth with no real evidence of customers postponing computer investments.

In the UK, customers are delaying large orders and postponing major projects. DEC blamed a 50 per cent fall in profits in its third quarter on softness in its two principal markets, the US and the UK.

Mr Geoffrey Shingles, UK managing director and a company vice-president says the reason the company is likely to grow less than 10 per cent in the UK this year compared with 20 per cent annually in earlier years is a purchasing slowdown among a small number of very large customers. The company had also been slow to move to standard systems. "We are about a year

late and that hurt us." Mr Shingles' answer has been to slim down the organisation. It has not taken on new staff since September. Some 300 people have already gone and Mr Shingles is looking for another 450 redundancies in the next year.

ICL, a subsidiary of STC, was one of the earliest European companies to commit to open systems. It was, as Mr Peter Bonfield, ICL chairman agrees, a substantial gamble in the early 1980s when there was no certainty that Unix would become an open standard.

It has paid off, however, in terms of several years of sustained profitability. And 350 of its "hottest" Unix computer, the DRS 6000 workstation, worth \$250m have been shipped since January.

But high research and development costs were incurred in the process, which were partly behind a profits warning delivered last month by Mr Arthur Welsh, STC chairman.

Both DEC and ICL are anxious to cut costs by improving distribution through third parties. ICL, for example, plans to extend sales of the DRS 6000 through original equipment manufacturer agreements.

Cost cutting and moves to open systems may be too late for some companies and further rationalisation in the European industry is expected.

Danish duvet maker prepares for growth

By Hilary Barnes in Copenhagen

DENMARK'S Northern Feather, one of Europe's leading suppliers of duvets, is bedding down for international growth.

The group requested a suspension of its Copenhagen Stock Exchange quotation yesterday while it negotiates "international co-operation" with leading textile companies in North America, the Far East and Europe, launching the group "on a new phase of international expansion".

Northern Feather doubled its turnover to Dkr2.6bn (\$410m) last year after acquiring Chatham Manufacturing Company, the US manufacturer of textiles, home furnishings and bedding equipment. Net profits increased from Dkr45m in 1988 to Dkr72m.

Yesterday's statement gave no details on the agreements under negotiation or with whom the negotiations are taking place.

But moving up on the downside is Northern Feather's strategy. "Only the largest businesses with an international background have a positive and constructive future," it said.

Some 95 per cent of Northern Feather's operations are outside Denmark through 15 factories in Europe, eight in North America and five in south-east Asia and Australasia.

Results in the 18-month financial year ending in September will be in line with the half-year interim, said yesterday's statement.

Hungarian deal

METALLGESELLSCHAFT, the West German metals, chemicals and trading group, has awarded three time-charter contracts worth Nkr1.2bn for five Aframax type crude oil tankers to Norwegian shipping companies E.B. Asby, Christian Isen and M.J. Ludwig Mowinkel Rederie.

The contracts have a duration of between five and 10 years with options for extending them beyond 10 years.

The remaining 40 per cent of Ozder will be retained by a new Hungarian state holding company OKU.

Turkey plans to sell part of state-owned airline

By Jim Hodges in Ankara

THE Turkish Government has decided to sell part of state-owned Turkish Airlines which needs a capital infusion to fund a series of aircraft acquisitions.

Turkish Airlines wants to increase its paid-in capital to TL 700bn (\$264m) from TL 500bn.

The TL 500bn required this year will probably be raised partly through the sale of shares, and partly from the resources of the Public Participation Administration (PPA), which orchestrates the Government's denationalisation programme.

Turkish Airlines' most recent aircraft deal, valued at \$350m, placed leasing orders with GFA and ILFC, the two leading international aircraft leasing concerns, for 14 new mid-range Boeing 737-400s.

To develop long-haul routes, the airline has already committed itself to the purchase between 1993 and 1997 of five Airbus 340-300s worth more than \$300m. It has an option for five more in the two following years.

Year, revenues were about \$200m.

Revenue per passenger kilometre was up by 23 per cent in the first five months of the year compared with January-May 1988. Passenger load factors increased by more than 40 per cent and cargo by 33 per cent, reflecting increasing numbers of tourists travelling with the airline and recovery in the Turkish economy generally.

Visa said the changes included new authorisation systems and operating procedures to streamline the card's use in the travel and entertainment industries.

The moves are an attempt by Visa to capture more of the plastic card market currently dominated by issuers such as American Express, and also to take more of a market where 40 per cent of transactions are still paid for by cash or cheque.

■ **Générale Bank of Belgium** said it sold its 23.15 per cent stake in European American Bancorp to Amsterdam-Rotterdam Bank of the Netherlands

COMPANY NEWS IN BRIEF

VISA International, the credit card organisation, has introduced new systems to make the Visa card more acceptable by hotels, airlines and car rental companies, writes David Lascelles.

The organisation predicted yesterday that the changes would produce an increase of \$450m in revenue over the next three years for its member issuers in Europe, Africa and the Middle East.

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■ **Robert Bosch**, the privately-owned West German electronics group, said it had set up a joint venture with East Germany's FEB Fahrzeugelektrik Eisenach, to manufacture car parts in Eisenach, the US chemicals group. These will together have the remaining 20 per cent stake.

The plant, which is scheduled to come on stream in 1990, is to be built at an as yet unchoiced site in mid-Norway and will have an annual production capacity of 230,000 tonnes of methanol, which will cover between 15 per cent and 20 per cent of western Europe's demand.

The plant will be supplied

Statoil to take 80% stake in methanol plant venture

By Karen Fossel in Oslo

STATOIL, Norway's state oil company, is to spend a total of Nkr4.5bn (\$365m) on two projects involving the construction of a Norwegian methanol plant and the time-charter of five big oil tankers currently under construction.

For the methanol plant, in which Statoil will have an 80 per cent stake and operating responsibility, the company has agreed a joint venture with the Norwegian unit of Conoco and its parent company DuPont, the US chemicals group. These will together have the remaining 20 per cent stake.

The plant, which is scheduled to come on stream in 1990, is to be built at an as yet unchoiced site in mid-Norway and will have an annual production capacity of 230,000 tonnes of methanol, which will cover between 15 per cent and 20 per cent of western Europe's demand.

The plant will be supplied

with 750m cubic metres annually of natural gas from the big Heidrun offshore oil and gas field which is scheduled to come on stream in mid-1990.

Statoil said the development of a methanol business represents the first large-scale natural gas application in Norway, which will widen the range of the company's petrochemical activity and may provide a basis for other chemical/petrochemical upgrading.

Separately, Statoil said it had awarded three time-charter contracts worth Nkr1.2bn for five Aframax type crude oil tankers to Norwegian shipping companies E.B. Asby, Christian Isen and M.J. Ludwig Mowinkel Rederie.

The contracts have a duration of between five and 10 years with options for extending them beyond 10 years.

The new contracts increase Statoil's fleet to 26 crude oil tankers.

I.C.I. International Finance Limited

U.S. \$100,000,000

6 1/4 per cent. Convertible Guaranteed Bonds due 1997

unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by, and convertible into Ordinary Shares of,

Imperial Chemical Industries PLC

Notice of Early Redemption

On behalf of the Issuer, S.G. Warburg & Co. Ltd. hereby gives notice to holders of the above-mentioned Bonds of the Issuer's election to redeem the outstanding, unconverted Bonds on Friday, 24th August, 1990 at 100 1/4 per cent, in accordance with Condition 6(B) of the Bonds.

Consequently on Friday, 24th August, 1990 there will become due and payable upon each outstanding Bond the principal amount thereof together with the premium and accrued interest to said date, at the office of the Principal Paying Agent.

S.G. Warburg & Co. Ltd.
2 Finsbury Avenue, London EC2M 2PA

or at the office of one of the other paying agents named on the Bonds. Accrued interest will be calculated on 323 days and will amount to US\$60.56 per Bond. Interest will cease to accrue on the outstanding, unconverted Bonds on Friday, 24th August, 1990, and these Bonds will become void unless presented for payment within a period of 12 years from that date. Matured Coupons will become void unless presented for payment within a period of 6 years from the due date for payment thereof.

Bonds for redemption and payment should be presented together with all unmatured Coupons, failing which the amount of the missing unmatured Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing unmatured Coupons. Such Coupons will become void unless presented within a period of 12 years from Friday, 24th August, 1990.

Notwithstanding the foregoing, the holder of any Bond will, at any time up to and including 17th August, 1990, have the right to convert the principal amount of such Bond into Ordinary Shares of Imperial Chemical Industries PLC at the conversion price prevailing at the time of conversion in accordance with the Terms and Conditions of the Bonds.

3rd July, 1990

ICI Finance (Netherlands) N.V.

£100,000,000

8 1/2 per cent. Convertible Guaranteed Bonds due 1999

unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by, and convertible into Ordinary Shares of,

Imperial Chemical Industries PLC

Notice of Early Redemption

On behalf of the Issuer, The Chase Manhattan Bank, N.A. hereby gives notice to holders of the above-mentioned Bonds of the Issuer's election to redeem the outstanding, unconverted Bonds on Friday, 24th August, 1990 at 103 per cent, in accordance with Condition 6(C) of the Bonds.

Consequently on Friday, 24th August, 1990 there will become due and payable upon each outstanding Bond the principal amount thereof together with the premium and accrued interest to said date, at the office of the Principal Paying Agent.

The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street, London EC2P 2HD

or at the office of one of the other paying agents named on the Bonds. Accrued interest will be calculated on 309 days and will amount to £72.96 per Bond. Interest will cease to accrue on the outstanding, unconverted Bonds on Friday, 24th August, 1990, and these Bonds will become void unless presented for payment within a period of 12 years from that date. Matured Coupons will become void unless presented for payment within a period of 6 years from the due date for payment thereof.

Bonds for redemption and payment should be presented together with all unmatured Coupons, failing which the amount of the missing unmatured Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing unmatured Coupons at any time within the period expiring 6 years after the date for payment shown thereon.

Notwithstanding the foregoing, the holder of any Bond will, at any time up

INTERNATIONAL COMPANIES AND FINANCE

Sanlam seeks full control of diverse Afrikaans group

By Philip Gawthorpe in Johannesburg

SANLAM, the South African insurance group, has made a R305m (\$11m) offer to take full control of Fed Volksbeleggings, one of the most significant symbols of Afrikaans involvement in the business community.

Fed Volks began in 1940 when members of the Afrikaans community got together to form a company which would increase their involvement in business, then dominated by English-speakers. The first main sector it became involved in was fishing when it took a stake in Marine Products. Cash flow from there allowed a later diversification into mining, banking and chemicals.

Senkorp, the industrial arm of Sanlam, has 68 per cent of Fed Volks equity and will support a scheme of arrangement which will result in the delisting of Fed Volks. Institutional and other investors holding a further 22 per cent of the equity have undertaken to vote in favour of the scheme.

DFC New Zealand creditors reassured

By Our Financial Staff

CREDITORS of DFC New Zealand, a merchant bank which collapsed last October owing NZ\$2.2bn (US\$1.3bn), were told yesterday their claims should be met in full.

This represents an improvement on an earlier estimate that only around 75 per cent of the debts could be repaid. However, some creditors would have to wait longer than seven years, and interest rates in the meantime would be below market levels.

The plan emerged as part of a restructuring proposed by Mr Sandy Maier, the statutory manager who was installed at the former government-run institution. Creditors will be asked to decide on the measures next month.

Those with an exposure to

DFC include several large Japanese institutions, which were particularly distressed because they understood that their loans were covered by New Zealand Government backing even after the company was privatised.

In 1988, the Government passed control of DFC to the National Provident Fund, a public servants pension fund, and Salomon Brothers of the US took 20 per cent.

For its latest year to March, DFC's net loss was given as NZ\$1.02bn. Provisions for loan losses have been lifted to an original estimate of NZ\$764m from an original estimate of NZ\$700m, while a total of NZ\$1.67m has now also been allocated for future deterioration in credit quality and non-loan related items.

The secret life of an Italian insurer

Haig Simonian on Generali's apparent lack of European strategy

The secret to form, Saturday's annual general meeting of Generali, Italy's biggest insurance company, revealed little about what is going on at the reserved Trieste-based group, and said even less as to where it is going.

Like Allianz, its bigger West German rival, Generali's dominant domestic position, its large property portfolio and its immense investment income have created an aura of invincibility which has stifled questioning and reinforced a reputation for non-disclosure which makes even the Germans seem talkative.

But unlike Allianz or Groupe Victoire in France, both of which are pushing through ambitious European expansion programmes, Generali, whose chairman is the veteran Mr Enrico Randone, seems to be resting on its laurels. Even Fondiaria, its much smaller domestic counterpart, has sealed co-operative pacts in France and Germany. By contrast, Generali has fiddled.

Admittedly, the company currently generates 74 per cent of its L11.974bn (\$9.5bn) net premium income abroad — a higher proportion than many European competitors. Italy, however, is a small insurance market, only accounting for 7.9 per cent of total European Community premium income in 1988, against 32 per cent for Germany and 24.6 per cent for the UK.

The reasons for Generali's inaction are complex. For many Italians brought up on a diet of gossip and conjecture, its failings are enmeshed in the machinations, real or imagined, of Mediobanca, the powerful Milan merchant bank, with which it is closely associated.

Meanwhile, many foreigners seem not to care. For the average non-Italian fund manager underweight in Italian stocks, Generali is a blessing. Not only does it have by far the highest capitalisation of any company on the Milan stock exchange, it is also one of the few big quoted groups which is not dominated by a shareholders' pact or a prominent family.

Thus foreign institutions know they can safely deal in size in Generali shares on the otherwise not always liquid and often rumour-prone Milan bourse. Moreover, the thought

that Generali's strategic lapses may turn it into a takeover target adds extra interest for some. Others may be punting on the possibility that Mediobanca is losing its grip.

In most of its recent expansion attempts, Generali has failed to show the same sure-footedness as its foreign rivals. Its bungled 1987 bid to win Compagnie du Midi, the French insurer, ended in failure when Midi struck a defensive deal with Axa, another big French insurer, leading to a substantial dilution in Generali's stake and a hefty writedown.

Yet none of Generali's recent moves has been odder than the attempt late last year to buy a 13 per cent stake in Nuovo

cent stake in Business Men's Assurance, a US life group based in the mid-West.

Not only do many analysts

view the acquisition target as mediocre at best, but they can't see the strategic sense in it for Generali. "It doesn't really give them anything," says one, suggesting that Generali should have tried to net a bigger fish if it was really serious about developing a US life

business.

But even its earnings record may not last. With a booming real estate market in Italy and soaring city-centre rents, it is hard to tell how much of Generali's profits stem from sitting back on its crown jewels rather than clever portfolio management.

"It's hard to go wrong if you own most of Saint Mark's square in Venice or a large chunk of central Vienna," says one analyst.

For the real challenges facing Generali still lie ahead. In common with other Italian insurers, it faces two major problems.

• With motor insurance comprising the bulk of non-life policies in Italy, insurers will continue to take heavy underwriting losses until the Government, which sets tariffs, allows premiums to go up. That seems unlikely at present. "Things will only change when companies start to go bust," according to one analyst.

While Generali is partly cushioned by its earnings on the life side, which account for some 45 per cent of its domestic group premium income, some observers even doubt the much-vaunted growth potential of the Italian life market.

• More important, Italian insurers have to develop new distribution systems. At present, agents have territorial exclusivity, meaning they receive commissions irrespective of how a policy is sold in their patch.

That has stifled attempts to develop new sales methods, such as the bank-insurance links forged in Germany in the past three years. Moreover, the heavy cost burden of the current system will handicap domestic insurers once the market is thrown open to full competition after 1992.

As usual, none of these questions were adequately addressed by Generali's board at its shareholders' meeting. But they are precisely the issues the company will have to confront if its future is to live up to its glittering past.



Enrico Randone: bids speculation "pure journalists' fantasy"

in its expensively bought shares.

With just over 16 per cent of Axa-Midi today, it is hard to see what Generali has got for its money. Certainly, Axa-Midi's dividend yield of around 2 per cent is a poor return on the L1.250bn, if not more, the Italians are thought to have spent.

The jointly-owned company established after last September's long-awaited "collaboration agreement" between Generali and Axa-Midi is the vehicle for future insurance acquisitions has yet to make a move.

Responding angrily to journalists' questions, Mr Randone described any speculation on possible bids as "pure journalists' fantasies." Generali was not even involved in Axa-Midi's participation in the abortive Hoylake bid for BAT.

Generali's latest takeover in March shows little more savvy, analysts say. Many remain puzzled as to why it should have spent \$285m on a 95 per

Banco Ambrosiano (NBA), now Italy's biggest private bank following its merger with Banca Cattolica del Veneto.

The failed plan, which left Generali with just half the shares it wanted, lent weight to those suspecting the private agenda of Mr Enrico Cuccia, Mediobanca's veteran guiding spirit, than any logic for the insurer.

Yet even if Generali were just the tool in a long-term strategy to merge NBA with Banca Commerciale Italiana (BCI), as a first step towards creating a new Italian financial powerhouse with which it would then combine, the plan has not worked. Last week, it was revealed that BCI is indeed discussing possible links — thought to include cross-marketing — with an insurer. However, the company is Fondiaria, not Generali.

According to Mr Randone, the holding in NBA shares "could be strategic but it could not. One thing doesn't rule out the other."

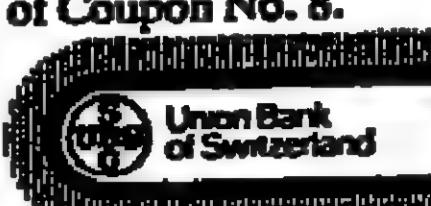
ALLIANCE + LEICESTER

Alliance & Leicester Building Society

£200,000,000

Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 28th September, 1990 has been fixed at 15.125% per annum. The interest accruing for such three month period will be £381.23 per £10,000 Bearer Note, and £3,812.33 per £100,000 Bearer Note, on 28th September, 1990 against presentation of Coupon No. 8.



28th June, 1990

Union Bank of Switzerland
London Branch Agent Bank

28th June, 1990

Union Bank of Switzerland
London Branch Agent Bank

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Union Bank of Switzerland
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London Branch Agent Bank

28th June, 1990

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28th June, 1990

NEW ISSUE

All these securities having been sold,
this announcement appears as a matter of record only.

June, 1990



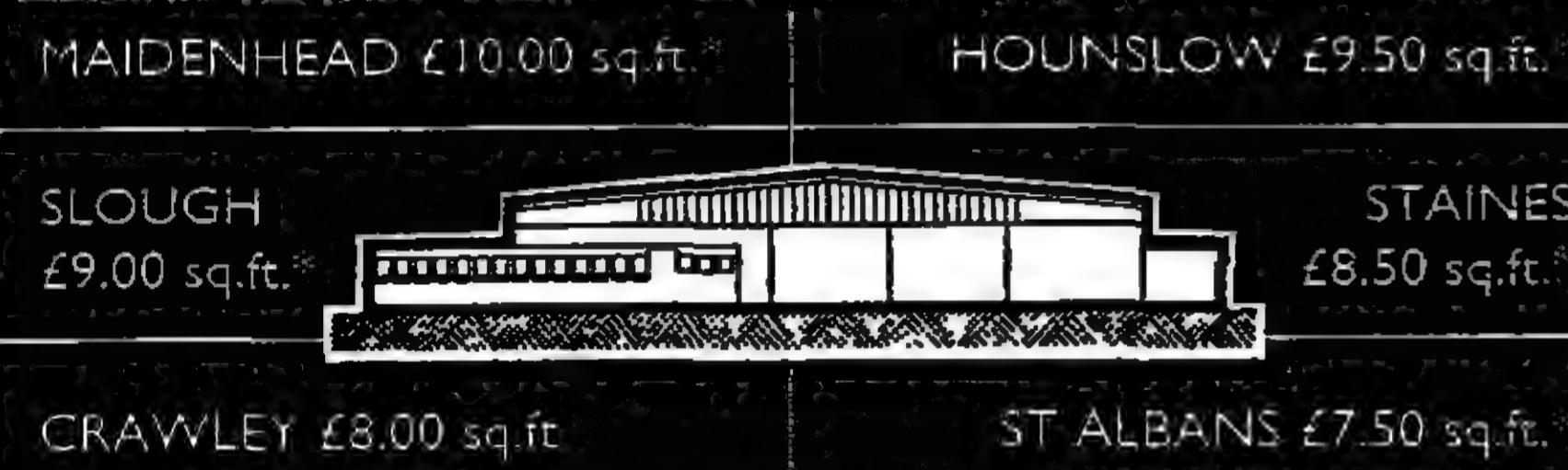
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In accordance with the terms and conditions of the Notes notice is hereby given
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1990 has been fixed at 10.1875% per annum. The interest payable on the relevant
Interest Payment Date, 10th October 1990, will be FF253.7 per FF100,000 Note
and FF257.02 per FF10,000 Note.

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Corporation No 3 Plc
£120,000,000 Class C-1
£14,200,000 Class C-2
Mortgage backed floating
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For the interest period 2 July
1990 to 1 October 1990 the
Class C-1 Notes will bear interest
at 15.2375% per annum. Interest
payable on 1 October 1990 will
amount to £3,733.94 per
£100,000 note. The Class C-2
notes will bear interest of
15.4575% per annum. Interest
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US mergers
and
acquisitions
fall 43%By Stephen Field,
Euromarkets
Correspondent

A RISE in European mergers and acquisitions in the first half of the year, has partly offset a significant drop in US M&A activity. But the value of cross-border takeovers dropped significantly compared with a year ago.

Figures from IDD Information Services show the value of US M&A activity dropping 43.3 per cent to \$12.4bn from \$58.5bn in the first half of the year. The number of acquisitions in the US declined 5.3 per cent in the second quarter, bringing about a 15.2 per cent decline for the first half. Some 2,140 transactions took place compared with 2,524 in the same period in 1989.

But European M&A activity is on the rise. The dollar value of European deals rose to \$66.1bn from \$55.6bn, while the number of deals rose 22.7 per cent to 2,184.

So for this year, there have been 1,184 cross-border acquisitions announced, worth \$55.4bn. Last year in the same period, there were 1,231 deals worth \$92.1bn. Companies from the UK have led the international acquisition trail so far this year, with 179 deals worth \$12.1bn. US companies were next (158 deals, \$11.4bn), followed in turn by French corporations (99 deals, \$8.6bn).

Among US advisers, according to IDD, Goldman Sachs jumped into first place, from 11th a year ago, completing 41 deals with a total \$29.1bn. Wasserstein Perella moved up one place to second with 19 deals and \$23.6bn, with Lehman Brothers in third position. The leading adviser in the first half of last year, Morgan Stanley, was ranked 15th, according to the figures, with 28 deals worth \$10.6bn.

Successful
privatisation
of Unicer

By Patrick Blum in Lisbon

THE FULL privatisation of Unicer, a Portuguese brewing company, has been completed successfully with the sale of the state's remaining 51 per cent stake, but the results sent a warning signal to the authorities over future limits on purchases by foreign investors.

There was strong demand for shares and only about 65 per cent of orders could be satisfied. Paradoxically, the underwriters were left with 4.7 per cent of the shares because of a government 20 per cent limit on foreign shareholders.

As a result, lower than expected demand by small domestic investors could not be compensated for by foreign institutional investors.

Out of total foreign orders for 2.1m shares, demand for 1.55m shares worth £85.4bn (\$242m) could not be met. All the allowed foreign shareholding was taken up by Cervinal, representing the Colombian Santo Domingo group, which raised its stake from 11.6 per cent - secured during Unicer's earlier part-privatisation - to 20 per cent, making it the company's second largest shareholder.

A Portuguese group consisting of Corf (textiles and tourism), Sogrape (wine) and Arsopi (engineering) secured a dominant position by increasing its shareholding from 14.4 per cent of the shares to about 40 per cent. The rest of the shares are held by small Portuguese investors.

Over 3.3m shares were sold raising £813.2bn (\$88bn), an amount exceeding the £85.4bn raised for the 49 per cent part-privatisation of the company last year.

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INTERNATIONAL COMPANIES AND FINANCE

Ford launches new Escort/Orion

By Kevin Done, Motor Industry Correspondent

FORD IS launching a new generation Escort/Orion in the late summer in a fresh assault on one of the most competitive sectors of the western European car market.

It is part of a far-reaching renewal of Ford's European product range, which includes the replacement of the Fiesta small car last year and the planned replacement of the Sierra in 1992.

The Escort/Orion, which will be produced at three locations in Europe - Halewood, Merseyside in the UK, Saarbrücken in West Germany and Valencia in Spain - will replace the present Escort range which was launched in September 1980.

The lower-medium segment accounts for about a third of all new car sales in western Europe and Ford faces tough competition from the Volkswagen Golf/Jetta, the best-selling



The new Ford Escort goes on sale in September

car in Europe, and General Motors' Opel Kadett/Vauxhall Astra, as well as the Fiat Tipo, launched in 1988.

In 1988 the Escort/Orion was in third place in its segment in the European market behind the Golf/Jetta and the Kadett/Astra, but it plays a more significant role in the UK, Ford's

largest market in western Europe, where it has topped the best seller list for much of the 1980s and was still the best-selling car in the UK in 1989.

Competition in the segment is set to intensify in the next two years with the entry into the market next year by

Citroën, part of the Peugeot group of France, with a new

car range positioned between its present AX and BX ranges.

At the same time General Motors is set to replace its Kadett/Astra range in 1991, while Volkswagen is planning to unveil a successor for its Golf/Jetta in 1992.

Ford, which today releases the first photograph of the new generation Escort/Orion, said that it was placing 300 pre-production cars with fleet users in six European countries, in order to test the quality and reliability of the new range.

It said the early customer valuation programme, a technique adopted last year for the launch of the Fiesta small car range, would be used to detect and correct any quality concerns about the car going on public sale in September. The range will be unveiled at the Birmingham motor show in early September.

BASF plans sale of two US businesses

By Peter Marsh

BASF, the big West German chemicals company, said yesterday it was putting up for sale two businesses in the US, thought to be worth about \$150m.

BASF's surprise announcement comes after several years in which many large European chemicals companies have built up their operations in the US, the world's biggest chemicals market. The move was seen as an indication that

BASF is taking a sharp line on leaving businesses which it believes do not have an especially profitable future.

BASF wants to sell its US business, which has sales of about \$300m a year, and its activities in that country in fragrances.

The West German company is one of the world's top three companies in inks.

It has asked Morgan Stanley, the New York bank, to advise it on possible purchasers for the inks division and Wasserstein Perella, another US bank, to help on the fragrances sale.

The company said it wanted to sell both units because they did not fit into its long-term strategy.

The German group said the decision to sell its US inks

activities did not negate the rationale of the Unimont purchase.

The main point of this had been to strengthen the group's position in car paints in the US.

BASF has about 10 per cent of the US inks market, worth an estimated \$2.5bn a year. Other large groups in the US include Danicorp, of Japan and Total of France - which with BASF are the world's top three inks companies.

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INTERNATIONAL CAPITAL MARKETS

Bunds rally despite doubt over monetary union

By Stephen Fidler in London and Karen Zagor in New York

THE German government bond market celebrated monetary and economic union with a rally yesterday, but trading volume could only be described as modest.

Prospects for the first bond issue from the German unity fund, terms for which will be announced tomorrow, and a batch of economic statistics for May late this week helped to subdue trading.

According to traders, the market has discounted an issue of between DM5bn and DM6bn of 10-year fixed rate bonds.

A yield premium of 10 to 15 basis points over the traditional bond issue is expected to make up partly for the fact that the bonds, while state guaranteed, are not a direct state issue and that they may not be deliverable against the future contract in London.

At least two German banks are said to be lobbying the Deutsche Terminboerse, which

BENCHMARK GOVERNMENT BONDS

| | Coupon | Rate | Price | Change | Yield | Week | Month | |
|-------------|--------|--------|----------|---------|--------|-------|-------|------|
| UK GILTS | 10.000 | 4.000 | 94-17 | -0.020 | 12.35 | 12.28 | 12.50 | |
| | 10.500 | 4.000 | 94-21 | -0.020 | 11.72 | 11.51 | 11.70 | |
| | 10.000 | 3.950 | 95-15 | -0.020 | 10.83 | 10.73 | 10.91 | |
| US TREASURY | 8.875 | 3.9200 | 102-30 | -0.020 | 8.43 | 8.53 | 8.44 | |
| | 8.750 | 3.9200 | 103-19 | -0.020 | 8.42 | 8.51 | 8.43 | |
| JAPAN | No 118 | 8.800 | 88.4931 | +0.160 | 7.23 | 7.21 | 6.66 | |
| | No 5 | 5.700 | 3.007 | 91.1766 | +0.001 | 6.03 | 6.73 | 6.45 |
| GERMANY | 7.750 | 2.0700 | 94.1000 | +0.110 | 8.65 | 8.77 | 8.61 | |
| FRANCE | BTAN | 8.000 | 2.0265 | 96.4555 | +0.026 | 9.98 | 10.02 | 9.92 |
| | CAT | 8.500 | 2.0200 | 95.0500 | -0.100 | 9.82 | 9.64 | 9.84 |
| CANADA | 8.750 | 0.9700 | 84.2500 | +0.050 | 10.88 | 10.93 | 10.73 | |
| NETHERLANDS | 8.000 | 0.9700 | 101.9800 | +0.160 | 8.84 | 8.91 | 8.92 | |
| AUSTRALIA | 12.000 | 7.600 | 92.8800 | +0.020 | 13.38 | 13.60 | 13.44 | |

London closing. * denotes New York morning session. Prices: US, UK in 32nds, others in decimal.

Yield: Local market standard.

Technical Data/ATLAS Price Sources

prices.

The yield spread against the French market was little changed in the 10-year area at 10 basis points, while state guaranteed bonds are not a direct state issue and that they may not be deliverable against the future contract in London.

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GOVERNMENT BONDS

begins bond futures trading in September, to allow unity bonds to be deliverable against its contracts.

With the yield on the 10-year bond at around 8.57 per cent yesterday, a coupon of 8% per cent or, more probably, 8% per cent seems likely.

Some traders suggest that to ensure a good reception, the issue should carry a 9 per cent coupon.

Trading on Liffe accounted for a modest 22,500 contracts, and the active September contract ended at about 83.50, up 35 basis points on Friday.

Traders said a strengthening of the D-Mark on the foreign exchange market helped bond

Day holiday.

At mid-session, the Treasury's bather 30-year bond was down 1/4 point at 103/8, yielding 8.40 per cent, while shorter-dated maturities were unchanged.

The Federal Reserve entered the open market to arrange \$2bn in customer repurchase agreements when Fed funds, the rate at which banks lend to each other, were changing hands at 8% per cent.

The move, which adds liquidity to the banking system, was widely expected.

The only economic news of the morning was the release of the national purchasing management index for June, which rose to 51.1 per cent in the month from 50.7 per cent in May.

Although the increase in June was at the upper end of expectations, it had little impact ahead of Wednesday's Fourth of July holiday.

In addition, traders are waiting for Friday's release of employment data for June, which is expected to give a clearer picture of the state of the US economy.

Portugal restricts corporate foreign debt

THE Bank of Portugal has clamped down on foreign borrowing for Portuguese companies by insisting that 40 per cent of the value of any capital raised abroad must be deposited with the central bank, AP-DJ reports.

The measure took effect on July 1 and affects Portuguese

companies' loans with foreign banks and bond or stock issues offered on foreign capital markets or bought by foreign investors. No interest would be paid on the deposits, the bank said.

"Foreign capital inflows over the last months have registered marked increase, bloating domestic liquidity and creating difficulties for economic policy," it said.

The Government is waging war against inflation, currently 14 per cent annually and one of the highest rates in the European Community. The measure is the second significant monetary policy announcement within a week.

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begins bond futures

UK COMPANY NEWS

Chairman warns of foreign threat to UK brewing industry
S&N advances 33% to £183m

By Andrew Hill

MR ALICE RANKIN, chairman and chief executive of Scottish & Newcastle Breweries, yesterday warned that restrictions on expansion in the British brewing industry might allow non-UK companies to buy into the sector on a large scale.

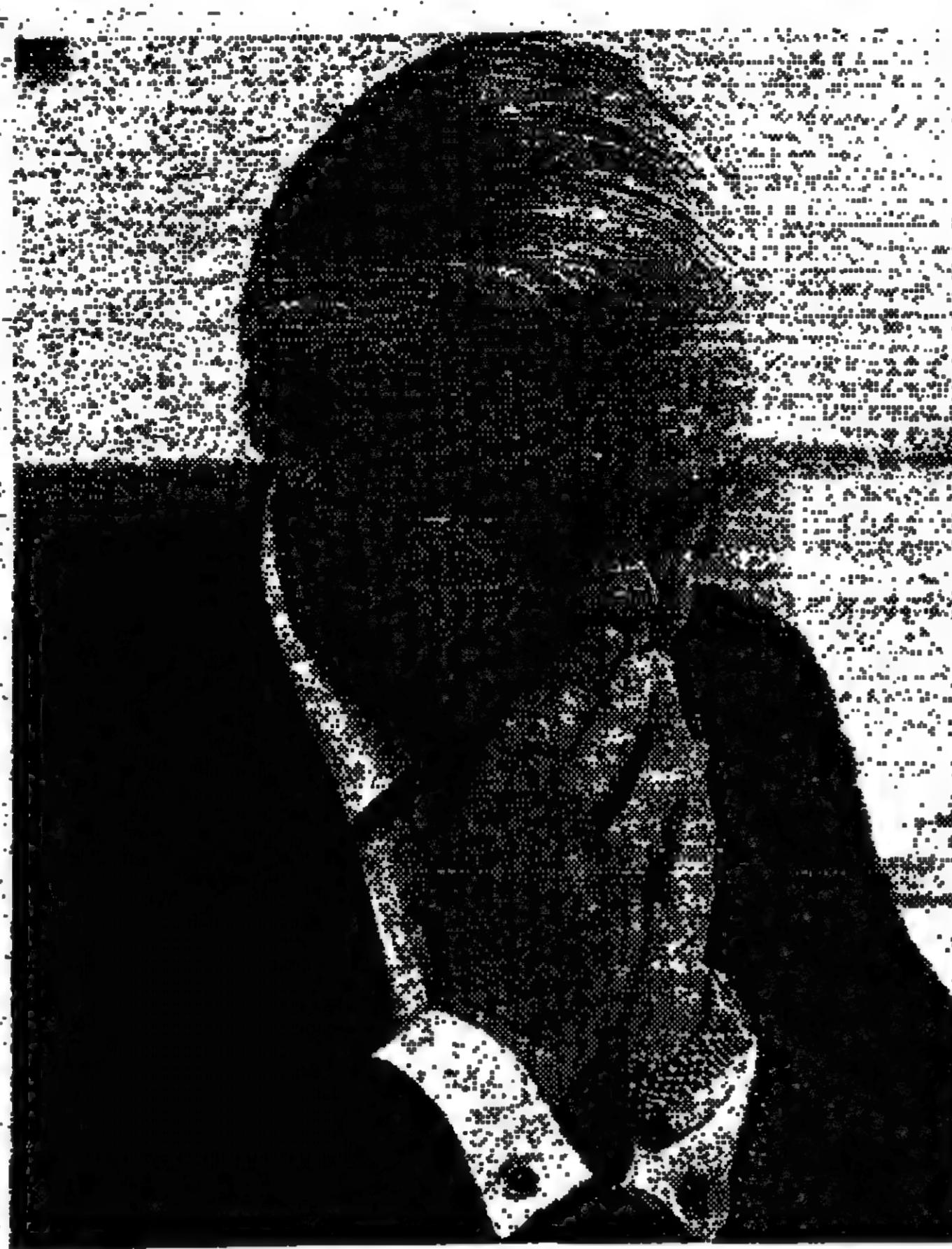
Mr Rankin was announcing a 33 per cent increase in profits at the brewing and leisure company. It made £183m before tax in the year to April 29, compared with £136m in the previous 12 months.

Referring to recent investigations into the brewing industry by the Monopolies and Mergers Commission, Mr Rankin said: "What we want to see is an industry which is allowed freedom to manage its own affairs in the face of the single European market, where major players are allowed to be very dominant. The chances are that in future the big players in the UK will have to be foreign."

Mr Rankin said S&N would probably not be able to add to its market share in the UK of just over 11 per cent because of the restrictions. Brewers are awaiting the MMC's report into a pub-for-breweries swap proposed by Grand Metropole and Elders IXL, the Australian brewing company.

Elders' bid for S&N last year was first blocked by the MMC and Mr John Elliott, Elders' chairman, was forced to sell his company's 23 per cent stake. It was placed with more than 60 institutions in March.

S&N, responsible for well-known beer brands like McEwan's Export and Newcastle

Trevor Humphries
Alice Rankin: organic growth from leisure division would probably be strong enough to remove the need for further acquisitions

time operating profit of £42.2m from S&N's new leisure division.

S&N launched its new European leisure strategy last year after selling its Thistle chain of

hotels. The group bought a 75 per cent stake in Center Parcs, the Netherlands holiday village operator, and mopped up the outstanding 50 per cent of Fontin's, the UK leisure group. Mr Rankin said organic growth from the leisure division would probably be strong enough to remove the need for further acquisitions.

Beer interests reported operating profits of £152m (£133m) last year, and hotels made £14.8m (£25.1m). The sale of Thistle contributed £41.6m to extra operating profits of £42.2m.

COMMENT

It sounds a little odd for Mr Rankin to rail against restrictions on expanding brewers the year after the MMC saved S&N's skin. The group has now signalled its intention to grow the brewing side by selling down to the government limit of 2,000 pubs, but it will be intriguing to see just how S&N achieves that growth without rousing the regulators. Indeed, there are some who argue that an MMC report preventing the Grand Met/Elders deal would bolster S&N's share price - down 1p to 339p - because it would limit the potential for judicious acquisitions. As it is, the group can sit back and enjoy the benefits of the Thistle cash for one more year. That should help push up profits to about £230m before tax in 1990-91, putting the shares on a prospective multiple of about 10. They look fairly valued, at least until the results of the MMC report are known.

S&N

has

Hilclare improves 22% to £322,000

By Andrew Hill

Hilclare, the third Market-listed maker of electronic, security and lighting products, increased pre-tax profit nearly 22 per cent from £265,000 to £322,000 in the year ended March 31 1990.

Turnover was up from £1.83m to £2.76m, representing sustained growth both in terms of product range and expansion of the customer base.

The current year had started encouragingly, the directors said.

Earnings per share came to 8.01p (6.6p). The dividend is in line with the forecast 1p (nil).

Rockwood deal falls through

By Andrew Hill

MR LEE MING TEE, a businessman who was to inject £5m into Rockwood Holdings, appears to have pulled out of the deal, leaving the USM-quoted freight and distribution company to put together another rescue package.

A brief statement from the company yesterday said that Mr Lee's subscription of 9.5 per cent secured convertible debt "had not proceeded". Mr Tom Forrest, Rockwood's chairman, was unavailable to comment.

Mr Lee has had links with

Mr Forrest since the Asian headed Wormald International, the Australian fire protection company which is still the largest investor in Holmes Protection Group.

Mr Forrest and his colleague Mr Brian O'Connor stepped down as vice chairman and chairman of Holmes, a New York security company, earlier this year. Mr Lee resigned as chairman and director of Wormald in 1988.

The action was finally settled out of court.

CLOSES IN 6 DAYS OFFER CLOSES IN 6 DAYS OFFER CLOSES IN 6

**BRITISH
COAL
PENSION
FUNDS**

FINAL OFFERS

BY

CITYSTONE ASSETS PLC

FOR

GLOBE INVESTMENT TRUST P.L.C.

205p

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1.00PM ON MONDAY 9th JULY, 1990

Should you wish to sell your shares to us for CASH NOW rather than accepting our offer, please instruct your stockbroker or bank to contact Barclays de Zoete Wedd Securities Limited.

Barclays de Zoete Wedd Securities Limited was instructed on 20th June, 1990 by Citystone to purchase up to 95 million Globe Ordinary shares (17.64 per cent of Globe Ordinary shares) on its behalf for immediate cash settlement. Whilst this order currently remains open, Citystone reserves the right to change it in any way without further announcement.

The issue of this advertisement has been approved by duly authorised committees of the directors of British Coal Staff Superannuation Scheme

Trustees Limited ("the Staff Superannuation Scheme Directors") and of the trustees of the Mineworkers' Pension Scheme and of the directors of

whose names are given in the Original Offer Document) accept responsibility for the information contained in this advertisement. To the best of

the knowledge and belief of the Staff Superannuation Scheme Directors, the trustees of the Mineworkers' Pension Scheme and the directors of

Globe (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with

the facts and does not omit anything likely to affect the import of such information.

The issue of this advertisement has been approved by Barclays de Zoete Wedd Limited for the purposes of Section 57 of the Financial Services Act

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CLOSES IN 6 DAYS OFFER CLOSES IN 6 DAYS OFFER CLOSES IN 6

Laura Ashley sells Penhaligon's for £6.5m

By John Thornhill

LAURA ASHLEY Holdings, the fashion and household furnishings retailer which has been hit by turbulent trading, is selling its Penhaligon's perfume business for £6.5m in cash plus a reduction in debt of £5m.

The buyer is The Limited, a US retailing group, which only last year was involved in a bitter legal wrangle with Laura Ashley over alleged copying of Penhaligon's products.

Penhaligon designs and produces a range of perfumes, toiletries and silver gifts. Its products are sold through seven shops and one sales outlet in the UK and through two sales outlets in the US.

Mr Andrew Higginson, Laura Ashley's recently-installed finance director said: "I would say it was a very good price for us."

He also suggested there might be more disposals. "We are concentrating on the core brand and how to exploit it. That is where all the emphasis is being put. Anything else is a distraction."

In the year to January 27 1990, Penhaligon's reported a pre-tax loss of £921,529 on sales of £1.65m. The value of its net assets is about £25,000.

The Limited is also repaying borrowings of about £1m. Laura Ashley will use the proceeds to reduce its borrowing levels.

Laura Ashley bought Penhaligon's for £1m in 1987 when it was diversifying away from its traditional floral prints business.

Penhaligon's was founded in 1870 and supplied fragrances to Queen Victoria. It will now form part of The Limited's stable of retail businesses, which also include Express, Victoria's Secret, and Abercrombie & Fitch. The company runs 3,230 fashion stores throughout the US.

Laura Ashley filed a law suit against The Limited last March claiming it had copied Penhaligon's glass-stoppered bottles, the name of its products and the design of labels and packaging, including the simulation of royal warrants.

The action was finally settled out of court.

Hampson buys ex-Coloroll furniture brands

By Alice Rawthorn

HAMPSON INDUSTRIES, the West Midlands-based industrial group, has bought the furniture businesses originally owned by Coloroll, the home products company which went into receivership last month.

All the Coloroll companies have been up for sale since it called in Ernst & Young, the accountancy group, as its receivers in early June. Coloroll went under - with debts of up to £400m - when the home products market was hit by high interest rates.

Shortly after its appointment Ernst closed down the Coloroll furniture companies, which employed more than 600 people, because they were making "unreasonable losses". It sold the rights and title to the companies to Prestige, a privately owned furniture business in Wales, which has since sold them to Hampson.

Hampson already owns two furniture businesses, Ian Walker and Monogram, and is also involved with aluminium refining and precision engineering. It has bought the brand names of the Coloroll furniture companies - William Barrett Furniture and Nu Trend Upholstery - together with the order books and some machinery, but not the factories.

The production from the old Coloroll factories will be transferred to Hampson's new furniture plant at Dudley in the West Midlands. Hampson hopes to create 150 new jobs there through the addition of the Coloroll business.

The other Coloroll companies - which are involved with carpets, home furnishings, wallcoverings and ceramics - are still up for sale. Ernst has received "several hundred" inquiries from prospective purchasers. Some members of the old Coloroll management team are also said to be interested in parts of the group.

NATIONAL & PROVINCIAL BUILDING SOCIETY
£200,000,000
Floating Rate Notes 1996
Notice is hereby given that the rate of interest has been fixed at 15 1/2% p.a. and that the interest payable on the relevant interest payment date 27 September 1990 against coupon No. 18 will be £189.53 per £1,000 Note and £3,796.58 per £100,000 Note.

Agent Bank:
Lloyds Bank Plc

Hazlewood Foods sells confectionery arm for £59m

By Nikki Tait

HAZLEWOOD FOODS, the Derby-based food manufacturing group, has sold its confectionery and snacks division to management for £5m.

The consideration comprises £5m cash and an £8m uncured loan note. Hazlewood also has the right to a 7.5 per cent equity stake in the new company.

Hazlewood announced that it was in negotiations with management when giving its full-year results last month. At the time, analysts' estimates of the sale proceeds ranged from the £50m-70m level. Yesterday's news left Hazlewood shares down 8p at 156p.

The funding for the deal is coming from a variety of sources. The equity element amounts to £13.5m and, apart from the management's contribution, is being provided by Citicorp Venture Capital and

County NatWest Ventures. There is then a £10m tranche of mezzanine funding, coming from Intermediate Capital Group.

The debt element breaks into three parts: a £13m term loan, £3m of bridging finance and £1m of working capital facilities. The senior debt is being provided by Bank of Scotland.

About ten members of management are contributing to the buy-out, according to Mr Philip Courtenay-Luck, chief executive of the division, with the possibility that "a few more may come in".

The division, which comprises both snack products and a mixture of chocolate and sugar confectionery, had sales of £72.8m in the year to end-March, with operating profits of £5.5m and pre-tax profits of £7m.

Its operations span several countries and a relatively generous £5m has been earmarked for capital expenditure during the first two years. Mr Courtenay-Luck said that this was destined principally for the German companies, for the snacks side, and for the Craven sweets business.

Hazlewood, meanwhile, said that the cash injection should reduce group gearing from 121 per cent at end-March to about 65 per cent.

It added that various offers had been received for bits of the business, but management was the only party offering to take the entire division.

Mr Courtenay-Luck indicated that there was a possibility that one of the constituent businesses might now be sold, but declined to elaborate.

Bowthorpe expands in US with \$32m buy

By John Thornhill

BOWTHORPE HOLDINGS, the electronics components group, is expanding its interests in the US by way of the acquisition of Thermometrics, a components manufacturer based in Edison, New Jersey, for \$32m (£18.24m).

The acquisition, which will represent the largest purchase that Bowthorpe has yet made, will complement its range of temperature control activities. Both Thermometrics and Bowthorpe will market the combined range of products in the US and Europe.

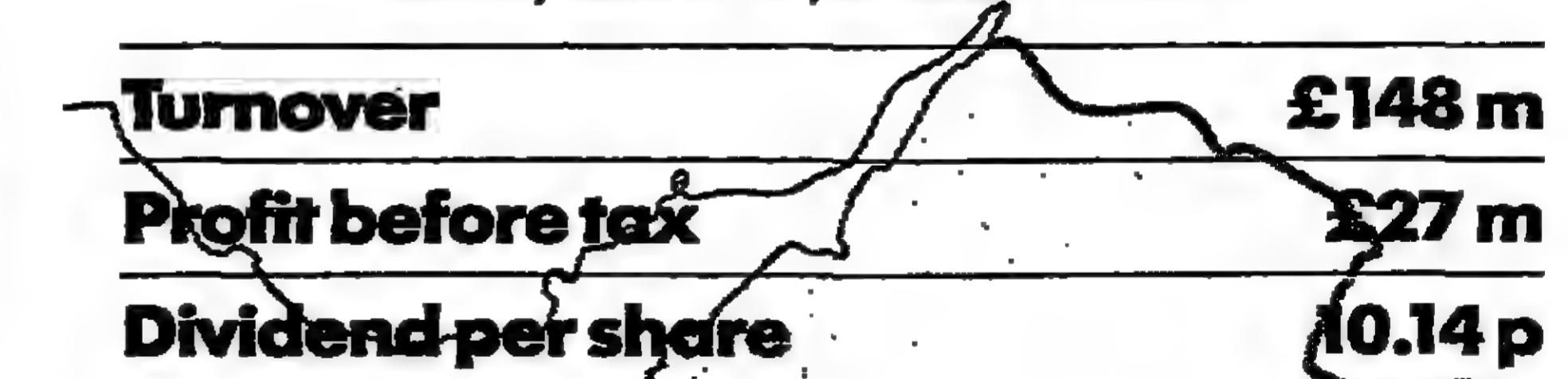
"We shall get an extension of market coverage and range of products," said Mr John Westhead, managing director.

Thermometrics designs, manufactures and sells thermistors in North American and Far East markets particularly for use in medical, industrial and electronic devices.

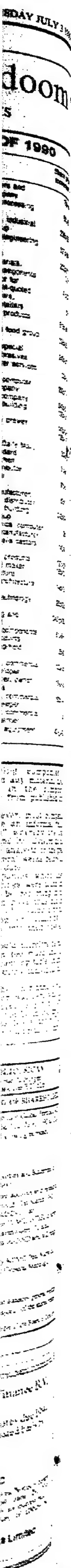
| BOARD MEETINGS | |
|--|---------|
| The following companies have notified dates of board meetings to the Stock Exchange. The dates are not necessarily the dates of considering dividends. Official indications are not available as to whether the dividends are to be paid in cash or in scrip. The dividends and dates of the meetings before are based mainly on last year's timetables. | |
| Interstate | July 10 |
| James Dickey | July 10 |
| Newman Tools | July 10 |
| Pearce Associated British Eng. | July 10 |
| Baker Harris | July 10 |
| Saunders | July 10 |
| Birmingham Min. | July 10 |
| Buckland Austin | July 10 |
| Ch. Ind. Min. | July 10 |
| Fairfax | July 10 |
| Freight Forwarding Inv. Trust | July 10 |
| Grand Metropole | July 10 |
| Philip Morris | July 10 |
| MMC | July 10 |
| Papa, Read Executive | July 10 |
| Scottish & Newcastle | July 10 |
| Scots & Mar- | July 10 |
| Candle Inv. Trust | July 10 |
| Shire | July 10 |
| Porter DATES | |
| Evolve | July 10 |
| Gardiner | July 10 |
| Law & Bonar | July 10 |
| McDonald House | July 10 |
| Radius | July 10 |
| Reed | July 10 |
| Rowell | July 10 |
| Ringrange | July 10 |
| Shire | July 10 |
| Survey | July 10 |
| Westport | July 10 |

WESSEX SETS HIGHER STANDARDS

Preliminary results for the year ended 31 March 1990



We are delighted to announce profits eight per cent ahead of those forecast at the time of flotation. The benefits of privatisation for Wessex shareholders and for Wessex customers and their environment are already emerging.



Over one per cent of Spain's economy. Under one active management.

La Corporación Banesto was formed on
June 22nd.

It brings together all of the industrial holdings
of Banesto - one of Spain's largest banks - to create
Spain's largest private sector industrial company.

This company now accounts for more than 1%
of the Spanish economy, and over 2.5% of the Madrid
Stock Exchange.

With core holdings in fifteen major Spanish
corporations and investments in more than 100 other
companies, it covers practically every area of Spain's
commercial and industrial activity.

Our aim is not merely to invest in these areas
however, but to contribute to them.

To give strategic direction to the management
of the companies in which we invest. To help plan
and promote their development. To make the most of
their potential.

The financial strength of the new company
gives us an uncivalled opportunity to achieve these
ambitions.

Not just in Spain, but throughout Europe and
internationally.

It is, in effect, an actively managed slice of Spain.



**La Corporación
Banesto**

*The driving force
in Spain is now an active
force in Europe.*



EAST RAND PROPRIETARY MINES, LIMITED

(Registration number 01/0077300) (Incorporated in the Republic of South Africa)

Abridged Chairman's Statement — 1990

OVERVIEW

The financial restructuring mentioned in last year's report enabled the conversion of the company's borrowings into "A" and "B" class preference shares to relieve the pressure that crippling interest charges were having on the company's cash flow.

Shortly before the annual general meeting in March 1989, when the two classes of preference shares were created, the Minister of Finance announced the basic provisions of amended legislation affecting preference shares. The effect of the amendment was to tax dividend income from preference shares in certain circumstances. The proposal relating to the conversion of short-term borrowings into preference shares fell within the ambit of the amendment and as a result this proposal was abandoned. This set-back was aggravated by the prevailing gold price and the recovery grades at the mine, both of which were below the figures predicted at the beginning of the year.

On 26 May 1989 it was announced in the press that urgent representations had been made to the Government for direct financial assistance. The holdings of the company's shares on the Stock Exchange in Johannesburg and London and the Paris Bourse were suspended to protect shareholders' interests, whilst the consultations with the Government continued.

Agreement between the company, the Government and the major creditors for the continuation of mining operations was eventually reached. Details of agreements and the announcement that the suspension of the listings of the company's shares had been lifted were published in the press on 29 June 1989.

Essentially, the terms of the agreements stipulated that the existing loans of R220 million from a consortium of South African banks and R60 million from a commercial bank would not be called up before 31 December 2002, except if deferred and capitalised interest on the consortium loan exceeded R67 million, and only after consultation with the Government. Interest on the Government-guaranteed consortium loan of R220 million would continue to be subsidised by the Government until 31 December 1992 whilst the unsecured loan would be converted and capitalised, to a paid-in capital of R63 million. Interest on the R60 million unsecured loan would be deferred until 31 December 1992.

Rand Mines Limited and its wholly-owned subsidiary, Rand Mines (Mining & Services) Limited, also agreed to convert their existing loans of R70 million into "B" class redeemable preference shares. Rand Mines Limited agreed in addition to make available an additional loan facility of up to R20 million, subject to the same terms and conditions applicable to the consortium loan and the bank loan. Finally, the Government agreed to a subsidy of R8 million per annum for the cost of pumping extraneous water and annual loan of R10 million for the maintenance of the pumping shafts. The loan does not attract interest if repaid within five years.

In the discussions with the Government and the consortium of banks concerning the restructuring of the debt, it was acknowledged that the possibility of calling in the loans in full at any time should be re-assessed in the endeavour to remove the obstacles caused by the amendment of the income tax legislation. A proposal was submitted early in 1990 but was not accepted by the Government. Consequently, this option has been shelved for the time being at least.

In my 1989 statement, I alluded to the prospect of disappointing gold prices in the year ahead. Unfortunately the gold price remained below expectations for so long that when an increase occurred late in 1989, it was too late to allow the average price of R34.900 per kilogram assumption for 1989 to be achieved.

The average gold price in rands per kilogram for the year 1989 was 2 per cent below the average for the previous year. This was the third successive year in which the gold price in rand terms has failed to increase at a rate sufficient to match the rate of inflation in South Africa.

The recovery grade also failed to meet expectations. The 28 per cent reduction in tons milled was the result of the highly selective mining policy started in 1988. Unfortunately the recovery grade from the reduced level of underground operations increased by only 7 per cent due mainly to the erratic in-situ distribution of gold grades in the Far East section.

Production at the mine was concentrated in the Cason, Hercules and Far East Sub-Vertical shaft areas. The hope, expressed in the 1988 report, of reaching 60 000 tons per month from

| OPERATING RESULTS | | |
|---|------------------------|----------|
| | Year ended 31 December | % Change |
| Underground Operations | | |
| Tons milled — 000 | 1 604 | -28 |
| Gold produced — kilograms | 6 225 | -23 |
| Gold price — rands per ton milled | 3.68 | +7 |
| Revenue — per ton milled | R118.76 | +5 |
| Cost — per ton milled | R162.94 | +10 |
| Loss — per ton milled | R24.15 | +28 |
| Cost — per kilogram produced | R43.412 | +3 |
| Sand treatment | | |
| Tons sand treated — 000 | 1 416 | +41 |
| Gold produced — kilograms | 983 | +63 |
| Yield — grams per ton treated | 1.11 | +16 |
| Revenue — per ton treated | R23.85 | +13 |
| Cost — per ton treated | R12.75 | +36 |
| Profit — per ton treated | R22.81 | +4 |
| Cost — per kilogram produced | R21.535 | +18 |
| Gold price received per kilogram | R33.171 | -2 |
| FINANCIAL RESULTS | | |
| | R'000 | |
| Working revenue | 250 613 | -16 |
| Working expenditure | 266 256 | -16 |
| Working loss | 17 123 | -30 |
| Sundry expenditure — net (including interest) | 54 820 | +125 |
| Loss | 61 635 | -11 |
| Capital expenditure | 22 971 | -69 |

Note: Total mine overheads are borne by the underground operations for purposes of computing underground and sand treatment costs.

The Far East section was realised in October 1989. Apart from the uneconomic areas abandoned under the plan mentioned in the 1988 report, mining from the "B" shaft area became uneconomic, and was stopped. The rate of production through the sand plant was planned to double but financial constraints forced the abandonment of the project, which would have entailed the costly conversion of two grinding mills.

FINANCIAL RESULTS
The working loss for the year, when compared with the previous year, was reduced from R54.2 million to R27.7 million. This reflected mainly from lower expenditure of R28.6 million brought about by the reduced level of underground mining operations. The reduced cost of mining was offset by the increase in the cost of production from the sand treatment operation. The profit was R23.6 million, 16 per cent lower than last year.

Working costs for the year included the cost of retaining mining operations, the cost of retaining certain employees who could not be re-employed on other mines in the Rand Mines Group.

The total interest payable for the year amounted to R51.8 million, of which R17.1 million was charged to the working costs, R13.0 million was capitalised in terms of the company's accounting policies and R21.4 million was subsidised by the Government.

The increase in the interest payable was attributable to total borrowings rising to R312.3 million and interest rates increasing from an average of 17.3 per cent to 18.8 per cent per annum during the year under review.

The issued share capital was increased when Rand Mines Limited and one of its wholly-owned subsidiaries converted R70 million of debt into "B" class redeemable preference shares created by a special resolution passed in March 1988.

The report of the directors, to which members' attention is drawn, describes in detail the results of operations at the mine for the year ended 31 December 1989.

OUTLOOK
At the present gold price of about R30 000 per kilogram, a further rationalisation of the mine's underground operations is required if the company is to have any chance of returning to profitability. The mine's decline in grade is proceeding and will be concentrated in the high grade sections located mainly in the eastern part of the mine. The mine has slowly been implementing this rationalisation plan over the past few months. Only the constraints, pending its approval, of an improved financial package, mentioned later, has prevented the full implementation of the plan. This rationalisation plan should enable the mine to substantially

increase its recovery grade, thereby reducing its cost of production to a level where a working profit is achieved. By assuming the approval of the new financial package and a steady rise in revenues each year from gold production and/or the price of the metal, there is a reasonable probability that the company can meet all its financial obligations in the future.

Although grades in the Far East section are below the average predicted in the sedimentological and statistical exercise conducted some years ago, this deviation is within acceptable limits of predictability. The grades should improve to equate more closely with the average predicted for the areas as stages advance through low grade patches or are temporarily stopped while the gold price remains at low levels.

Now that the "B" shaft longwall has been completely re-established on the east side of a major fault, the improved grades from this section should partially compensate for the lower grades presently being experienced in the Far East area.

As part of the latest plan the Far East Vertical shaft from surface will be equipped to handle sand and material and the ice plant will be commissioned. There should be significant improvements to production and productivity arising from these actions.

The average recovery grade from sand treatment is expected to be lower in 1990, due to the depletion of the higher grade Driefontein dump. Sand from the Cason dump is now being processed.

The latest rationalisation plan is critical to the survival of the mine but it can only be fully implemented if certain funding proposals incorporating a new loan, the sale of certain assets and further relief on the crippling interest burden are adopted. The funding proposals which were compiled and recommended jointly by the Government, Interdevelopment Commission for State Assistance to Mineral Recovery, the company and its major creditors were submitted to the relevant Ministry for final approval.

However, before considering further assistance, the Government decided to appoint a Commission of Enquiry to investigate and report on the future of the mine.

I regret that until the Commission has completed its examination of this new rationalisation plan it will not be possible to give shareholders any forecast as to how the company is likely to perform in the year ahead.

The company will give the Commission the highest level of co-operation and assistance but unless a favourable decision from Government on the latest funding proposals is received speedily, the mine may have to close.

Members should take particular note of this very grave situation which now confronts the company.

C G Knobbe
Chairman
28 June 1990

The annual financial statements may be obtained from Hill Samuel Registrars Limited, 6 Greencoat Place, London, SW1P 1PL.

Banque Belge L I M I T E D

PRIVATE BANKERS

Banque Belge Limited are pleased to announce that they have moved to new premises, and will continue to provide a full range of Private Banking and Trustee Services, both from London and Guernsey.

The new address, from 30th June 1990, is:

3, ST JAMES'S SQUARE, LONDON SW1Y 4JU

Telephone: 071-930 7000 Telefax: 071-930 4360 (General & Banking)
071-930 4361 (Marketing)
071-930 4362 (Investment & Securities)

Telex: 886604/886788

BANQUE BELGE LIMITED LONDON IS A MEMBER OF THE SECURITIES ASSOCIATION

UK COMPANY NEWS

Robertson accelerates 33% to £8m

ROBERTSON GROUP, the natural resources and environmental consultancy combine, recorded a 33 per cent increase in pre-tax profits for the year ended March 31 1990.

A substantial increase from the core consultancy businesses and another significant contribution from mineral ven-

tures pushed the profit to £2.1m (£1.44m, turnover came to £45.8m (£24.8m)).

A divisional profit split showed petroleum £3.32m (£3.28m); environment £1.37m (£791,000); rural development £531,000 (£361,000); minerals and mapping £266,000 (loss £156,000). Mineral ventures

accounted for £2.56m (£1.44m), while associates turned in £48.8m (£76,000) and interest received was £146,000 (£21,000).

Dr Roy Bichan, chairman, said he saw the 1990s as a period when businesses operating in the service sectors of energy and the environment

should have strong growth profiles.

Earnings amounted to 15.8p (11.7p), including 4.1p (2.7p) attributable to mineral ventures. A recommended final dividend of 3.8p makes a 4.5p (3.8p) total.

A one-for-two scrip issue is also proposed.

NEWS DIGEST

Ferromet at £1.4m after 9 months

FERROMET Group, formerly Clogau Gold, which has undergone major restructuring, reported a pre-tax profit of £1.38m for the nine months to March 31 1990, compared with £1.71m for the year to March 31 1989, but that included non-recurring profits of £260,000 on sales.

Turnover in the nine months rose to £7.2m against £22.7m for the previous year. After tax of £681,217 (£247,184) earnings per share were left at 0.57p (0.45p).

Again there is no dividend, but the company believed that the results would allow it to consider payment of dividends in respect of the current year.

chased in February from Whitbread for £1.25m made "minimal contributions".

There is no interim dividend, but the directors expect to recommend a distribution for the full year.

Turnover was £49.87m (£36.28m). Earnings per share came out at 0.54p (0.26p).

Turnover in the nine months rose from 2.06p to 3.06p.

The company proposes to issue 97.92m new ordinary shares at 40p each on a three-for-five basis. The purpose of the issue is to fund its exploration programme, including its share of capital expenditure on the Alba and Gryphon fields.

There is again no dividend.

Overseas sales help Alba to £3.09m

Pre-tax profits at Alba, the audio, video and consumer electronics group, amounted to £3.09m on sales of £78.03m in the nine months to March 31.

That compared with £4.08m and £7.71m respectively in the year ended June 30 1989.

Earnings in the nine months came to 5.12p (7.42p for year). The final dividend is 1.75p for a total of 3.25p (4.50p).

City Site Estates up despite slack market

In spite of deteriorating market conditions City Site Estates lifted rental income 51 per cent in the half year ended March 31. But pre-tax profit was only £78,000, compared to £152,000.

Rental income rose to £4.42m (£2.93m). Earnings per share in 0.75p (5.92p) diluted. The interim dividend is maintained at 3p.

Central & Sheepwood more than doubles

Both the engineering and property divisions of Central & Sheepwood showed increases in 1989 to leave pre-tax profits more than doubled at £2.55m, against £1.96m. Mr Robert Maxwell, chairman, and his fellow directors are recommending a final dividend of 0.1p, the first payment since 1982.

Mr Maxwell said that the proposal reflected the satisfactory level of profits and the substantial recovery in the group's reserves.

Turnover amounted to £236,730, a rise of 38 per cent, although the seven pubs pur-

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COMMODITIES AND AGRICULTURE

Norway orders oilfield workers to end stoppage

By Karen Fossel in Oslo

THE NORWEGIAN Government stepped in yesterday to end a strike over wages that had brought the country's oil industry almost to a halt at the weekend.

Production from 23 offshore oil and gas platforms could be back in full swing by mid-week following forced arbitration by the centre-right Government that ordered 4,000 workers to end their stoppage.

However, leaders of the striking workers were due to meet last night to decide on their response to the Government's action.

Norway, western Europe's second biggest crude oil producer, after Britain, and its third biggest gas producer, pumps about 1.7m barrels of oil a day and just over 2bn cu m of gas a month. By yesterday, however, crude oil production had shrunk to 22,000 b/d from the Petrojar floating production ship where workers were not involved in the strike. At London's International Petroleum Exchange Brent crude futures for August delivery opened 69 cents higher at \$15.83 a barrel but fell by 53 cents on news of the Norwegian move. On the spot market August Brent closed off 42 cents at \$15.37.

Mr Johan J. Jakobsen, the Local Government and Labour Minister, who is currently acting prime minister while Mr Ofs, the oil workers' union, had earlier warned that the strike could be the longest ever if its demands for a 4.25 per cent pay rise, the right to free pay talks and improved conditions were not met.

Employers had offered a pay deal which was in line with a

nation-wide 4 per cent agreement reached earlier this spring between LO, Norway's biggest trade union, and NHO, the Confederation of Business and Industry.

Norway's Government has intervened in five previous strikes affecting petroleum production; the last time in 1986 to end a 15-day strike in which the country lost some Nkr2bn in earnings.

Besides adversely affecting Norway's oil-dependent economy, a strike interfering with petroleum production also undermines the country's ability to fulfil contracts to export natural gas to a number of European buyers, including Britain.

Norway is currently holding negotiations with several countries to supply gas. "The Government has also put emphasis that Norway is in the middle of important gas negotiations and how Norway is perceived as a reliable gas supplier in the future is also part of our considerations," Mr Jakobsen explained.

Previous supply disruptions prompted West German buyers that had signed on for gas from the giant Troll and Sleipner fields, to demand as part of their contract that underground storage facilities with capacity for two weeks supply be built by Norway.

Mexico gives mining reforms high priority

Richard Johns on plans to privatise most of the country's minerals sector

THE MEXICAN Government is preparing legislation to increase the participation of private and foreign capital in the development of the country's mineral reserves — the life-blood of its economy until very recent historical times.

Belatedly introducing the 1990-94 plan for the industry Mr Ernesto Zedillo Ponce de Leon, Minister of Planning and the Budget, said that "privatisation and reclassification of the mineral reserves constitute an urgent task".

At the same time Mr Fernando Hiriart Calderon, Minister of Energy, Mines and State Industries last month also held out the prospect of an easing of the tax regime and a relaxation of "excessive regulation" which he acknowledged had adversely affected the Mexican mining industry's international competitiveness.

The programme also aims at the release for prospecting by the private sector of at least half the state-owned national mineral reserves totalling rather more than 5m hectares regarded as holding promise of commercial discoveries.

The Government announced at the end of April that 600,000 hectares would be made available this year and it has said again that it will tighten up on concession commitments — too much of the land leased has been left untouched by speculators including big mining companies, officials say.

Oil and uranium — classified as "strategic" — will definitely not be affected by any amendment to the Minerals Law of 1975, which defines two other categories as far as foreign investment is concerned.

Under existing legislation

foreign participation is limited to a maximum of 34 per cent for "priority minerals" — coal, iron, rock phosphate, sulphur and potash. For ventures involving exploitation of other minerals — ferrous and non-ferrous — shareholders are limited to 49 per cent.

Apart from the "priority minerals", in its privatisation programme the Government has virtually completed its disposal of mining properties.

Now that the bid from a group led by Ingenieros Civiles Asociados and entrepreneur Mr Bernardo Quintana Jr, with a knock-down offer of \$488m (including a 50 per cent debt-equity swap element), for Compania Minera de Cananea seems almost certain to be accepted by the Government, the only major state-owned mineral property to be disposed of is Minera Autlan, the manganese-mining enterprise in the state of Hidalgo which Japanese concerns are said to have an eagle-eye upon.

There is also speculation about the future ownership of Exportadora de Sal, believed to be the world's biggest salt producer, which is 51 per cent owned by the state Mexican Mining Development Commission and 49 per cent by the Mitsubishi Corporation.

No indication is given in the plan published last month of what kind of fiscal incentives might be given to the industry. However, the present Administration — with special preference to silver and gold — has already cut the production tax, or royalty previously set at 7 per cent of profits, and announced that it will be phased out altogether over the next three years.

Like other businesses, mining companies will pay 36 per cent corporation tax as well as 2 per cent on fixed assets. But mining companies complain that they bear a large burden of infrastructure and social costs — including schools and medical care — where they

and director-general of Industries Penoles.

Mr Lomelin had previously said that the figure was based on confidential information submitted to the chamber by the country's 30 largest mining companies. He said that the industry was greatly reassured by the positive attitude of the Government — to an economic sector hitherto generally regarded like the state-owned petroleum industry as a milk-

cow.

Only about 8.5 per cent of production investment was expected to be spent by the state to provide raw materials for its steel holding company Sidermex for raw materials required by its subsidiaries Altos Hornos and Siderurgica Lazaro Cardenas-Las Truchas — which subsequently and somewhat problematically have been put up for sale to the private sector and foreign

characteristic in an essentially one-party corporate state, albeit one now motivated by the slogan "modernisation", pays lip-service to the financing problems — enormous interest rates for those who can only borrow in pesos — of small and medium-sized explorers and producers.

Nevertheless, it shows a genuine regard for a sector without which, arguably, the United States of Mexico would never have come into being given the Spanish Conquistadores' greed for gold and silver.

They had, of course, no notion of the potential value of strontium and fluorite, of which Mexico happens to be the world's leading producer.

Yet the giants of the industry like Penoles seem greatly reassured by the approach of President Carlos Salinas de Gortari's Administration towards revitalising — whatever the vagaries of international prices — a historically emotive business.

Before that announcement

Mr Lomelin said that the \$2.1bn capital commitment envisaged would be double the amount spent in the previous five years.

Penoles claims to be the world's largest single corporate silver producer — with an output of 1,478,071 kg (47.5m troy ounces) in the group's last financial year, ending November 30 — and the biggest in Mexico in mineral sales ahead of the more diversified Grupo Industrial Minera Mexico, Empresaria Frisco, and Corporacion Industrial San Luis.

Together the Mexican "big four" account for about 80 per cent of the country's mineral production.

Mexico's national programme for the industry, typical of the vapid waffle still

Reports lift US soya prices

By Barbara Durr in Chicago

SOYABEAN FUTURES prices at the Chicago Board of Trade have shot up following two reports that painted an adverse picture for the crop. Soybean prices rose 16 cents for the current July contract at the end of last week and in mid-morning trading yesterday the market had gained another 14 cents.

But while it actively supports Opec, the Peruvian Government is working to reverse Venezuela's declining role within the organisation by boosting proved reserves of crude oil and raising crude production capacity.

With proven oil reserves of over 58m barrels, Venezuela already has the largest reserves in the western hemisphere. It is investing to raise this figure to 70m barrels by 1995. Moreover, these reserve figures do not include the country's huge deposits of heavy oil and bitumen, which are the largest in the world.

The Government also plans to raise crude output potential from the current 2.75m b/d to over 3.5m b/d by mid-decade, further increasing Venezuela's weight within Opec at a time when reserves of some other members are falling.

The market is reacting strongly in part because, before the USDA acreage report, the conventional wisdom held that farmers would substitute soybeans for maize, the most important US crop. The substitution was expected because steady rains had delayed all plantings, but soybeans can be put in later in the season than maize.

Instead, farmers planted more maize than expected. The department calculated that

week and next.

Mr Richard Feltes, director of research in Chicago for Refco, the world's largest futures commission merchant, said that in addition to fewer acres being planted there was now a threat of significantly lower soybean yields because of the heat. "It's an adverse situation," he said and added that the next two weeks would be critical for the market outlook.

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Grain analysts believe that unfavourable weather could mean a significant revision of the agriculture department's crop figures later in the summer. The department based its estimates last week on a survey undertaken between June 1 and June 15.

• **R**ussia may export wheat and maize this year if expectations of a good harvest are fulfilled, according to Mr Theodor Stokjor, the Finance Minister, reports Reuters from Bucharest. "According to my information, it will be a very good grain harvest," he said, "better than last year."

The futures market has been hit on both the supply and demand fronts. The normal spring rally failed to materialise as the Soviet Union (which has suffered foreign exchange problems), China and India were not moving as much grain as had been expected.

Steel production has declined in Western Europe and the US and is stagnant in Japan — resulting in falling demand for

Oversupply keeps Baltic Freight Index in retreat

By David Blackwell

THE BALTIC Freight Index (BFI), indicator for dry cargo freight futures, continued the precipitate retreat of the past four months yesterday.

Yesterday the index shed a further 7 points to 1,082, and freight futures on the Baltic Futures Exchange closed below 1,000 for the July and August contracts.

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LONDON STOCK EXCHANGE

Retail sales revision upsets equities

UK EQUITIES made a slow start to the week, abandoning an early attempt to move forward as trading volume faded away in the face of fresh concern over the outlook for corporate profits. Hopes for relief from the burden of high interest rates in the UK were damped down by an unexpected upward revision in May's domestic retail sales.

The reverberations surrounding Friday's expiry in the futures markets continued to echo through the stockmarket. Traders reported their complaints of the underlying danger of allowing the secondary market in futures to influence the primary market in equities.

Surprise in sugar stocks

Jewellers as market leader in the US.

Barriers opened at the day's low of 255p, compared with Friday's close of 275p. The shares recovered to 265p but weakened again before the close to end at 255p. Trading was light.

C & W wanted

Cable & Wireless shares were given a big boost with leading agency broker James Capel said to have been a big buyer of the shares. Mr Stephen Owen, telecoms specialist at Capel, said the broker had published a note on Mercury, C & W's telecoms division, after carrying out its annual survey of the buying intentions of a large number of telecoms managers.

This revealed, said Mr Owen, that Mercury's business is expected to "increase dramatically over the next few years, which will feed into profits in coming years." A discounted flow calculation of Mercury's worth, carried out by Capel, is put at £24m.

C & W shares easily outperformed the rest of the market, closing 11 higher at the day's best of 555p; turnover reached 2.5m shares.

Among the weaker features of the session, Trafalgar House, the construction group, fell sharply as attention was drawn by a UK securities house to the still gloomy outlook for the depressed property market. This was the second securities house within a week to comment adversely on the group. Mr Andrew Mitchell, of Smith New Court, downgraded his forecasts for Trafalgar House for this year, and even more markedly for next year.

He believed group profits benefited in the first half of this year from several successful but unexpected disposals of commercial developments, but that such windfalls will be much harder to find next time round. He has downgraded his forecast for this year's profits from £260m to £235m, and for next year, from £280m to £225m. The shares fell 20 to 310p, with 3.8m traded.

There was a sympathetic dip in shares of P & O, down 8 at 650p as investors considered the outlook for Bovis, its building and construction division. News that Glaxo had submitted its first product licence applications for sumatriptan, a treatment for migraine, to regulatory authorities in the UK and the US, came too late to affect trading in the shares in

NEW HIGHS AND LOWS FOR 1990

NEW HIGHS (1) AMERICAS (2) BANKS (3) BUSINESS SERVICES (4) CONSTRUCTION (5) ELECTRONICS (6) RETAIL (7) FOODS (8) INDUSTRIALS (9) PET. (10) PHARMA (11) TELECOMS (12) TRADING (13) UTILITIES (14) TEXTILES (15) TRUSTS (16)

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1990 Date Stock Price + or - Ind. Ind.

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APPOINTMENTS

Senior posts at Scott

SCOTT has appointed Mr Alan Cawen as managing director of the recently acquired Cross Paperware, and to the main board. He was general sales manager, consumer business, where he is succeeded by Mr John Turner who was national accounts sales manager. Mr Malcolm Macpherson, former managing director of Cross Paperware, has been appointed to a new role in Scott's European headquarters at Leatherhead.

Mr Keith Robinson has been promoted to manufacturing director of Scott, from managing director of Scott Paper, Singapore.

Mr Eric Oakley has been appointed a director of HAYNES PUBLISHING GROUP. He is president of the US subsidiary Haynes Publications Inc.

Mr Jeff Attfield, director, has been appointed head of UK pension fund investment at MIM.

Mr John Sack, chief executive of ARENSON GROUP, has been appointed non-executive chairman of two office furniture makers - Antocks, Laird and Leabank Office Furniture - which are being acquired by Danish parent company Skandinavisk Holding.

The September contract started the day at a strong premium, which helped reverse an early fall in the FT-SE Index itself. But the premium faded away later and brought the index back in its train. The futures contract closed with a premium of 75 points, although traders pointed out that some 55-60 of these represented "fair value" taking in the time span to expiry and pending dividend payments.

After gaining 9.5 points in early trading, the FT-SE Index turned back to show a net fall of 6.4 before managing to rally behind a firm opening on Wall Street which saw the Dow Average 13 points up in Lon-

don trading hours.

The final reading showed the FT-SE at 2,372, a net loss on the day of 2.6 points. Sell volume was very thin, with only 310.7m shares traded through the system against 461.9m in the previous session. Yesterday was the opening of the second leg of the two-week trading account in equities. The first week saw share prices beginning to shade lower as optimism for early entry into the exchange rate mechanism of the EMS died away somewhat; however, a leading strategist in UK government bonds commented last weekend that the market is "absolutely confident that we will go into the ERM

and interest rates will come down."

Concern over continued inflationary pressures in the UK were heightened by the announcement that the May retail sales figures had been revised to show a gain of 1.4 per cent. No upward re-rating had been expected in the stockmarket, which was discouraged by this reminder that domestic interest rates could still come under further upward pressures.

The latest round of downgrades of corporate profits by the brokerage analysts again focused on the problems in the property and construction sectors.

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group Cap Gemini Sogeti confirmed it had been into the market and marginally increased its holding in Sema to 25 per cent.

Amstrad, sustained by recent news of its "double decker video recorder," put on 1% more to 72p. Turnover was 1.6m.

GEC staged a modest late recovery, picking up from an earlier 145p to close a net 1% better at 157p on turnover of 5.7m, despite growing nervousness over the group's preliminary figures due today. The range is thought to be in the region of 2870m to 3100m and dealers have become increasingly concerned about the performance of the company after the Flessey acquisition.

Speculation that Swiss arbitrageur Dr Tito Tettamanti had moved back into the market to add to his stake in Unitech, boosted the latter to 37p.

A 33 per cent improvement in year-end profits from Scottish and Newcastle had been discounted by the market, and the shares edged a penny lower to 335p. The profit of £183.3m was in the middle of a narrow range of analysts' forecasts, and the company's positive statement accompanying the figures was only a reiteration of earlier optimism.

Trading in Whitbread was hit by rumours of downgrades. Analysts who were said to have cut their forecasts denied the suggestions. Marketmakers said the incident was "scaremongering," but Whitbread's "A" shares failed to recover much of the ground lost and closed 9 easier at 445p. The day's low was 443p.

Ladbroke had an uncomfortable day as at least one buyer active last week stayed on the sidelines yesterday. Several marketmakers, some of them well placed, also said that analysts at UBS Phillips & Drew had voiced concern over the company's property interests. However, a UBS analyst said: "We have no concerns at all about Ladbroke's property." Ladbroke retreated 5 to 334p.

There was strong support for Logica, the software house hit in recent weeks by a profit warning and a number of subsequent downgrades, after a visit by a party of electronics analysts to the group's Dutch operations based in Rotterdam. The trip proved "mildly reassuring," according to one participant, although he said a recovery in fortunes at the company "is still some way off." Logica shares settled 11 higher at 190p.

Also in the software sector, Semco held at 585p as French

world." Mr Kaplan said while the overall cellular market's subscriber growth has slowed somewhat recently, Vodafone's growth remains strong and there is evidence of a very recent acceleration in growth. Goldman said Vodafone has more than 570,000 subscribers, a number that could double over the next two years.

The US firm said that Telecom's earnings per share should double over the next two years: "We estimate a compound annual growth rate of more than 25 per cent over seven to ten years." Goldman's "conservative" asset value is 677p a share. Smith's electronics/telecoms team pinpointed the "very strong" growth at Racal Telecom but also emphasised the attractions of Racal Electronics. Racal Telecom shares moved up 6 to 365p, while Racal Electronics closed marginally ahead at 212p, after 206p.

Robertson Group, which provides geological and technical services, saw full year profits rise by a third to £21.1m. The company also announced a one-for-two scrip issue, and the shares firmed 5 to 145p.

US quoted Sterling Publishing, which owns the rest of the market, closed 145p to 147p. The shares slipped ahead of the company's earnings per share for the first time in four years. The shares added 1.5 to 145.5p.

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Racal Telecom fell 8 to 156p after it announced a management buy-out of its confectionery and snacks companies at a price below market expecta-

tions. The £51m sale price was £5-10m less than analysts' estimates.

Speyhawk gained 3 to 218p following news that it had let 9,000 sq ft of new space at its 285,000 sq ft Cannon Street development to the London International Futures Exchange for the new futures and options exchange. Mr Graham Stanley of County NatWest said the letting was important as it would help Speyhawk attract other tenants in the derivatives industry.

First National Finance dropped 11 to 210p after the 17 per cent fall in interim profits which was accompanied by a dealer as a "small warning" for the future.

News of the strike action on

the North Sea caused a brief bout of activity in oil stocks, but this proved short lived. "It is good for sentiment in the very short term, but, if anything, may well be bad news because OPEC officials, meeting later this month, may feel less urgency to act to reduce

FINANCIAL TIMES STOCK INDICES

| | July 2 | June 29 | June 28 | June 27 | June 26 | June 25 | June 24 | June 23 | June 22 | June 21 | June 20 | June 19 | June 18 | June 17 | June 16 | June 15 | June 14 | June 13 | June 12 | June 11 | June 10 | June 9 | June 8 | June 7 | June 6 | June 5 | June 4 | June 3 | June 2 | June 1 | May 31 | May 30 | May 29 | May 28 | May 27 | May 26 | May 25 | May 24 | May 23 | May 22 | May 21 | May 20 | May 19 | May 18 | May 17 | May 16 | May 15 | May 14 | May 13 | May 12 | May 11 | May 10 | May 9 | May 8 | May 7 | May 6 | May 5 | May 4 | May 3 | May 2 | May 1 | April 30 | April 29 | April 28 | April 27 | April 26 | April 25 | April 24 | April 23 | April 22 | April 21 | April 20 | April 19 | April 18 | April 17 | April 16 | April 15 | April 14 | April 13 | April 12 | April 11 | April 10 | April 9 | April 8 | April 7 | April 6 | April 5 | April 4 | April 3 | April 2 | April 1 | March 31 | March 30 | March 29 | March 28 | March 27 | March 26 | March 25 | March 24 | March 23 | March 22 | March 21 | March 20 | March 19 | March 18 | March 17 | March 16 | March 15 | March 14 | March 13 | March 12 | March 11 | March 10 | March 9 | March 8 | March 7 | March 6 | March 5 | March 4 | March 3 | March 2 | March 1 | February 28 | February 27 | February 26 | February 25 | February 24 | February 23 | February 22 | February 21 | February 20 | February 19 | February 18 | February 17 | February 16 | February 15 | February 14 | February 13 | February 12 | February 11 | February 10 | February 9 | February 8 | February 7 | February 6 | February 5 | February 4 | February 3 | February 2 | February 1 | January 31 | January 30 | January 29 | January 28 | January 27 | January 26 | January 25 | January 24 | January 23 | January 22 | January 21 | January 20 | January 19 | January 18 | January 17 | January 16 | January 15 | January 14 | January 13 | January 12 | January 11 | January 10 | January 9 | January 8 | January 7 | January 6 | January 5 | January 4 | January 3 | January 2 | January 1 | December 31 | December 30 | December 29 | December 28 | December 27 | December 26 | December 25 | December 24 | December 23 | December 22 | December 21 | December 20 | December 19 | December 18 | December 17 | December 16 | December 15 | December 14 | December 13 | December 12 | December 11 | December 10 | December 9 | December 8 | December 7 | December 6 | December 5 | December 4 | December 3 | December 2 | December 1 | November 30 | November 29 | November 28 | November 27 | November 26 | November 25 | November 24 | November 23 | November 22 | November 21 | November 20 | November 19 | November 18 | November 17 | November 16 | November 15 | November 14 | November 13 | November 12 | November 11 | November 10 | November 9 | November 8 | November 7 | November 6 | November 5 | November 4 | November 3 | November 2 | November 1 | October 31 | October 30 | October 29 | October 28 | October 27 | October 26 | October 25 | October 24 | October 23 | October 22 | October 21 | October 20 | October 19 | October 18 | October 17 | October 16 | October 15 | October 14 | October 13 | October 12 | October 11 | October 10 | October 9 | October 8 | October 7 | October 6 | October 5 | October 4 | October 3 | October 2 | October 1 | September 30 | September 29 | September 28 | September 27 | September 26 | September 25 | September 24 | September 23</th |
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NOTES-Gross rate to those exempt from composite rate of tax Net actual rate after deduction of CRT & Early CAP; Gross capitalised to basic rate (excludes compensated annual rate int Cr frequency interest credited)

FOREIGN EXCHANGES

Pound helped by weak dollar

STERLING WAS boosted by a weak dollar and nervousness surrounding the D-Mark after German monetary union. High London interest rates, and speculation that the pound will become a full member of the European Monetary System before the end of the year, provided support for the British currency.

Mr Karl Pöhl, president of the West German Bundesbank, said he expects sterling to join the EMS exchange rate mechanism soon, but warned that "anchoring to the D-Mark does not amount to a soft option."

Mr Pöhl, speaking in London, also mentioned the UK proposal of promoting the European Currency Unit, as an alternative route to full monetary union. He did not totally dismiss the British plan, but observers suggested that he seemed to damn the idea with faint praise.

An upward revision to May UK retail sales and higher than expected consumer credit in the same month had little impact on the pound, but dealers warned that rising UK pay settlements are preventing a slowdown in the economy at present, despite a long period of high interest rates.

Nevertheless currencies supported by high interest rates,

such as sterling, the Canadian and Australian dollars, are in favour, amid reports of buying from Japanese institutions.

The pound rose 1.90 cents to close at the day's high of \$1.635. It also advanced to DM2.9250 from DM2.8050, while improving to FF79.8100 from SF71.4155; and to FFr5.5635 from FF75.5950. The dollar's index was 66.4 from 66.8.

The D-Mark showed little movement against other members of the EMS exchange rate mechanism as dealers continued to weigh up the implications of German monetary union. Initial reaction was that the introduction of the D-Mark into East Germany had been handled smoothly. The German unit remained towards the bottom of the EMS, out finished above the weakest placed French franc.

Among currencies confined to the narrow 2.25 per cent band of movement the Italian lira remained the strongest EMS member, but weakened against the French franc and the D-Mark at the Milan fixing.

EURO-CURRENCY INTEREST RATES

| | July 2 | Short term | 7 days notice | One Month | Three Months | Six Months | One Year |
|---|-------------------|-------------------|-------------------|-------------------|--------------|------------|----------|
| 1 Spot | 1,740.00-1,743.00 | 1,740.00-1,745.00 | | | | | |
| 3 months | 1,701.00-1,706.00 | 1,707.00-1,709.00 | 1,707.00-1,709.00 | | | | |
| 12 months | 1,725.00-1,727.00 | 1,726.00-1,728.00 | 1,726.00-1,728.00 | 1,726.00-1,728.00 | | | |
| Forward premiums and discounts apply to US dollar | | | | | | | |

C IN NEW YORK

| | July 2 | Latest | Previous |
|---|-------------------|-------------------|-------------------|
| 1 Spot | 1,740.00-1,743.00 | 1,740.00-1,745.00 | |
| 3 months | 1,701.00-1,706.00 | 1,707.00-1,709.00 | 1,707.00-1,709.00 |
| 12 months | 1,725.00-1,727.00 | 1,726.00-1,728.00 | 1,726.00-1,728.00 |
| Forward premiums and discounts apply to US dollar | | | |

STERLING INDEX

| | July 2 | Previous |
|-------|--------|----------|
| 8.30 | 91.4 | 91.5 |
| 9.00 | 91.5 | 91.5 |
| 11.00 | 91.5 | 91.5 |
| 12.00 | 91.5 | 91.5 |
| 13.00 | 91.5 | 91.5 |
| 2.00 | 91.5 | 91.5 |
| 3.00 | 91.7 | 91.4 |
| 4.00 | 91.7 | 91.4 |

CURRENCY RATES

| | July 2 | Bank of England | Special Drawing Rights | European Currency Unit |
|---|----------|-----------------|------------------------|------------------------|
| 1 Spot | 0.762500 | 0.709515 | | |
| 3 months | 0.762500 | 0.709515 | | |
| 12 months | 0.762500 | 0.709515 | | |
| Forward premiums and discounts apply to US dollar | | | | |

CURRENCY MOVEMENTS

| | July 2 | Bank of England | Morgan Stanley | Change % |
|---|-------------------|-------------------|-------------------|-------------------|
| Sterling | 91.7 | -0.2 | -0.2 | -0.2 |
| US Dollar | 44.4 | -1.5 | -1.5 | -1.5 |
| Canadian Dollar | 104.2 | -1.2 | -1.2 | -1.2 |
| Australian Dollar | 112.5 | -1.2 | -1.2 | -1.2 |
| Swiss Franc | 110.3 | -4.6 | -4.6 | -4.6 |
| Deutsche Mark | 6.00 | -0.2 | -0.2 | -0.2 |
| French Franc | 2.0245 | -0.25 | -0.25 | -0.25 |
| Italian Lira | 162.00 | -0.25 | -0.25 | -0.25 |
| Japanese Yen | 154.71 | -0.25 | -0.25 | -0.25 |
| Swiss Franc | 1.00 | -0.25 | -0.25 | -0.25 |
| Spanish Peseta | 129.40 | -0.25 | -0.25 | -0.25 |
| UK Pound | 1.740.00-1,743.00 | 1,740.00-1,745.00 | 1,740.00-1,745.00 | 1,740.00-1,745.00 |
| Forward premiums and discounts apply to US dollar | | | | |

OTHER CURRENCIES

| | July 2 | £ | S |
|---|-------------------|-------------------|-------------------|
| Argentina | 6774.90 | 6815.10 | 6900.00-7010.00 |
| Brazil | 96.7175 | 97.8250 | 95.0000-95.5000 |
| Chile | 6.0210 | 6.0825 | 5.8800-5.8890 |
| China | 10.16 | 10.16 | 10.16-10.16 |
| Denmark | 7.8512 | 7.8512 | 7.8512-7.8512 |
| Finland | 1.0450 | 1.0450 | 1.0450-1.0450 |
| France | 121.49 | 121.49 | 121.49-121.49 |
| Germany | 0.5120 | 0.5170 | 0.5120-0.5170 |
| Japan | 1.00 | 1.00 | 1.00-1.00 |
| Malta | 1.4500 | 1.4500 | 1.4500-1.4500 |
| Mexico | 12.70 | 12.70 | 12.70-12.70 |
| N. Zealand | 2.9750 | 2.9750 | 2.9750-2.9750 |
| Peru | 3.2210 | 3.2225 | 3.2210-3.2225 |
| Spain | 1.4510 | 1.4505 | 1.4510-1.4505 |
| Switzerland | 1.2000 | 1.2000 | 1.2000-1.2000 |
| UK | 1.740.00-1,743.00 | 1,740.00-1,745.00 | 1,740.00-1,745.00 |
| Forward premiums and discounts apply to US dollar | | | |

MONEY MARKETS

| | July 2 | £ | S |
|---|-------------------|-------------------|-------------------|
| Argentina | 6774.90 | 6815.10 | 6900.00-7010.00 |
| Brazil | 96.7175 | 97.8250 | 95.0000-95.5000 |
| Chile | 6.0210 | 6.0825 | 5.8800-5.8890 |
| China | 10.16 | 10.16 | 10.16-10.16 |
| Denmark | 7.8512 | 7.8512 | 7.8512-7.8512 |
| Finland | 1.0450 | 1.0450 | 1.0450-1.0450 |
| France | 121.49 | 121.49 | 121.49-121.49 |
| Germany | 0.5120 | 0.5170 | 0.5120-0.5170 |
| Japan | 1.00 | 1.00 | 1.00-1.00 |
| Malta | 1.4500 | 1.4500 | 1.4500-1.4500 |
| Mexico | 12.70 | 12.70 | 12.70-12.70 |
| N. Zealand | 2.9750 | 2.9750 | 2.9750-2.9750 |
| Peru | 3.2210 | 3.2225 | 3.2210-3.2225 |
| Spain | 1.4510 | 1.4505 | 1.4510-1.4505 |
| Switzerland | 1.2000 | 1.2000 | 1.2000-1.2000 |
| UK | 1.740.00-1,743.00 | 1,740.00-1,745.00 | 1,740.00-1,745.00 |
| Forward premiums and discounts apply to US dollar | | | |

RATES little changed

| | July 2 | £ | S |
|---|-------------------|-------------------|-------------------|
| Argentina | 6774.90 | 6815.10 | 6900.00-7010.00 |
| Brazil | 96.7175 | 97.8250 | 95.0000-95.5000 |
| Chile | 6.0210 | 6.0825 | 5.8800-5.8890 |
| China | 10.16 | 10.16 | 10.16-10.16 |
| Denmark | 7.8512 | 7.8512 | 7.8512-7.8512 |
| Finland | 1.0450 | 1.0450 | 1.0450-1.0450 |
| France | 121.49 | 121.49 | 121.49-121.49 |
| Germany | 0.5120 | 0.5170 | 0.5120-0.5170 |
| Japan | 1.00 | 1.00 | 1.00-1.00 |
| Malta | 1.4500 | 1.4500 | 1.4500-1.4500 |
| Mexico | 12.70 | 12.70 | 12.70-12.70 |
| N. Zealand | 2.9750 | 2.9750 | 2.9750-2.9750 |
| Peru | 3.2210 | 3.2225 | 3.2210-3.2225 |
| Spain | 1.4510 | 1.4505 | 1.4510-1.4505 |
| Switzerland | 1.2000 | 1.2000 | 1.2000-1.2000 |
| UK | 1.740.00-1,743.00 | 1,740.00-1,745.00 | 1,740.00-1,745.00 |
| Forward premiums and discounts apply to US dollar | | | |

Day 2

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WORLD STOCK MARKETS

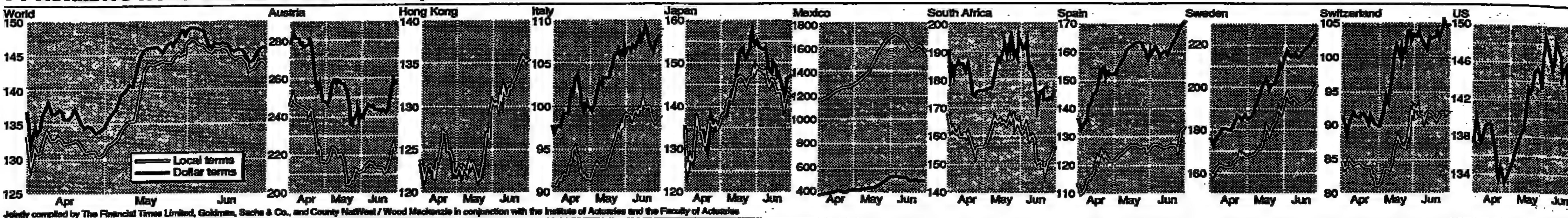
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FT-Actuaries World Indices in the second quarter 1990



Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

AMERICA

Quiet equities anticipate Fourth of July holiday

Wall Street

THE PROSPECT of Wednesday's Fourth of July holiday helped keep equity trading in check through most of the day yesterday in dull trading before a late burst of futures-related programme selling pushed equities higher, writes Karen Zagor in New York.

The Dow Jones Industrial Average closed 18.57 points at 2,899.26. Volume on the New York Stock Exchange was light, with 130.4m shares changing hands. On Friday, the Dow was quoted 1.98 points higher at 2,880.69.

Although the Dow gained ground yesterday afternoon, the overall tenor of the market was mixed, with advancing issues having only a slight edge on those declining, by 779 to 736. Among other market indices, the American Exchange Composite was off 1.07 points at 360.14, while the Standard & Poor's 500 added 1.50 points to 359.52.

The market was unmoved by June's purchasing managers' index, which increased 5.1 per cent, after rising 5.7 per cent in May. An increase of more

than 50 per cent is interpreted as showing an expansion in manufacturing.

A number of blue chip issues moved higher yesterday, including IBM, which added 31¢ to \$118.48; Philip Morris, which rose 3¢ to \$47; Johnson & Johnson, which gained \$2 to \$69.25; and American Telephone and Telegraph, which advanced 3¢ to \$38.4.

General Instrument surged \$9 to \$45.25 after the company received a takeover bid of \$44.50 a share, worth about \$1.6bn, from Forstmann Little, a leveraged buy-out firm.

Among other takeover issues, Kay Jewelers soared \$3 to \$14.4 after agreeing to a stock-swap deal with Ratners Group of the UK, which values Kay Jewelers at \$1.7 a share.

Long Island Lighting added \$2 to \$20 after Kidder Peabody increased its investment rating on the stock after an appeals court upheld a 1989 settlement between the company and rate-payers.

Among other utility issues, Teco Energy added 3¢ to \$29.4; Potomac Electric Power was up 4¢ at \$21; Pacific Gas & Electric slipped 3¢ to \$23.4; and PacificCorp was unchanged

at \$21.4.

Concern about second quarter earnings continued to dominate trading. Smith Corona, which said it expects to post a "small loss" in the June quarter, fell 5¢ to \$35. The company also said it might reduce its quarterly dividend to about 5 cents a share from 15 cents.

This leaves the indices just 3.1 and 2.7 per cent below the highs that they reached on April 3 and March 30 respectively; and there is domestic support for the thought that they could be 10 or 20 per cent higher by this autumn.

However, old hands are questioning whether this rally has yet begun. They want to see foreign buying, a sizeable fall in bond yields, and some proof that East German spending and reconstruction problems can be ingested safely.

Volume rose from DM5.8m to DM7.5m. The Bundesbank's average bond yield fell another three basis points to 8.83 per cent. Some blue chips outpaced the market, with Siemens up DM20 at DM78.50, Deutsche Bank DM16 at DM81.50, Daimler DM17 at DM81.50, and Volkswagen DM17 at DM76.40, a new high for the year. Chemicals lagged behind, only modestly higher with their earn-

ings at the soft stage of the industry cycle.

Allianz, which has recently made the front runners, also made a new high, with a DM83 gain to DM2.848. It gained approval late yesterday from East Germany's cartel office for its assumption of control of the country's state-owned insurance group, Städtischeversicherungen.

FRANKFURT celebrated monetary union, and the strong performance of the D-Mark. Domestic institutions and traders took the FAZ index up 3.9 to 805.18 at midsession and the DAX up 35.40, or 1.9 per cent, to 1,915.30.

Over-the-counter trading, the NASDAQ Composite slipped \$0.5 to 482.04 in late trading. Regency Cruises was unchanged at \$24 in heavy trading. Apple Computer fell 3¢ to \$44; and MCI Communications was unchanged at \$41.4. Digital Sound dropped \$4 to \$5 after the company said it would probably record a loss in the second quarter.

Pathé Communications, which has run into trouble over the financing of its takeover bid for MGM/UA, closed unchanged at \$34. The company is being sued for \$100m by Time Warner after the collapse of an accord whereby Time Warner had agreed to lend Pathé \$55m for the takeover. Shares in Time Warner dropped \$2 to \$100 yesterday, while MGM fell 3¢ to \$14.5.

• Toronto was closed for Canada Day.

AMSTERDAM saw Philips, the electronics group, drop 7.3 per cent after Mr Jan Timmer, the new president, forecast a \$1.2bn loss for 1990 compared with a \$1.37bn net profit last year. The loss will follow restructuring moves including a cut in the workforce of 29,000 by about 10,000, for which the company is setting aside \$1.27m. The blue chip stock lost \$1.40 to a year's low of \$13.70, although it ended above its day's low of \$13.40.

Figures for the first five months revealed that Philips' difficulties were more widespread than expected, and not

confined to the computer systems and chip businesses, said Mr Will Goossens of James Capel in Amsterdam.

The stock was likely to trade within the FAZ 80-115 range for the next few months, said Mr Goossens, depending on the company's decision on whether or not to pay a dividend.

Philips' earnings were

meant a nervous day for other blue chips, with most easing in moderate trading of FI 494m, of which FI 53m was accounted for by Philips. Insurers, however, rose after a favourable newspaper report, with NatWest up 80 cents at FI 73.80 and Aegon up FI 1.20 higher at FI 131.30.

Infotheek, the automation

company, rose FI 1.50 to FI 31.50 after it predicted a rise in 1990 turnover and announced that it would take a FI 1.37bn profit last year.

The loss will follow

restructuring moves including a cut in the workforce of 29,000 by about 10,000, for which the company is setting aside \$1.27m. The blue chip stock lost \$1.40 to a year's low of \$13.70, although it ended above its day's low of \$13.40.

Figures for the first five

months revealed that Philips'

difficulties were more wide-

spread than expected, and not

unchanged at 121.5.

PARIS had a quiet session as foreign investors concentrated on West Germany. Even a rise in the Matif failed to inject life into the equity market, where the CAC 40 index closed at 2,029.54, down 5.48, after moving within a nine-point trading range all day.

Turnover was estimated at

FF 2.5bn after FF 3.3bn on Friday, when all the day had been some active trading of blue chips.

One of the few significant

movers yesterday was Eso

France, which gained FF 38, or

4.1 per cent, to FF 938 on specula-

tion that the company will

receive a higher-than-expected

price for its Paris headquar-

ters. Sncs, the trading group,

slipped 80 cents to FF 22.20

in active trading after a 25 per

cent block was traded. A total of

922,800 shares of Sncs

changed hands.

MILAN fell in response to

last Friday's statement by Mr

Gianni Agnelli, Fiat chairman, that the carmaker was unlikely to repeat its 1989 record earnings this year. The mechanical and automobile sector index fell 2.4 per cent, twice as fast as the Comit index, which fell 8.65 to 745.11. Fiat was heavily sold, dropping L339 to L9,900.

Elsewhere in industrial, Oli-

vetti continued last week's slide on bearish earnings expectations for 1990, and slipped L165 to L6,419 before edging up to L6,450 after hours.

Mr Carlo de Benedetti's CIR holding company fell L10 to L5,130 in sympathy.

MADRID rose in the after-

noon after a weak start, with the general index gaining 1.45 to 297.25. Fecsa, the electrical utility, gained Pta 16 to Pta 167 after Friday's news of a return to profit.

HELSINKI declined in thin trading, with the Unitas all-share index losing 5.3 points, or 1.1 per cent, to 540.9.

ASIA PACIFIC

Nikkei average tops 32,000 again

Tokyo

RECEDING fears of an imminent increase in the official discount rate led to late strength in equities yesterday, which took the Nikkei average over 32,000 again, writes Michio Nakamoto in Tokyo.

Early uncertainty hung heavily over the market and share prices eased in dull trading. Investors had remained sidelined, in spite of a strong rise in the yen, as interest rate fears grew. However, stability on the bond market drew investors into earnings situations later in the day, with some bargain-hunting, and some arbitrage buying too, the Nikkei rebounded to finish up 219.09 at the day's high of 32,160.23.

The low was 31,766. Advances led declines by 620 to 406 in 195 unchanged. Volume was 380m shares down from Friday's 550m, the Topix index of all listed shares gained 5.24 to 2,342.67, but in London, the ISE/Nikkei 50 index eased 0.81 to 1,763.23.

There was a lack of institutional commitment. International events such as German monetary union, the upcoming Communist Party Congress in the Soviet Union and the Houston summit of the Group of Seven leading industrial nations kept institutional investors cautious.

"On German influence, the perception is that there is not going to be as much of a squeeze on rates as previously feared," said Mr Paul Muller at

Schroder Securities. It will take some time, however, to determine the impact on German interest rates and, in the meantime, investors fear rates at home look more likely to rise before they fall.

Buying focused on special situations, such as the smaller construction companies with more volatile share prices, which are likely to benefit from the increasing ten-year public spending target agreed in the Structural Impediments Initiative talks with the US.

Maeda Road Construction, a firm with good business results and a small equity capitalisation, gained Y160 to Y3,610 to Y3,610.

Housing issues were popular on prospects of increased business, the government is expected to allocate 60 per cent of its public works spending to housing and sewerage systems. Daiwa House Industry, Japan's second largest home builder, rose Y50 to Y2,560 in active trading.

Earnings situations included Tokyo Steel Manufacturing, an electric furnace steelmaker which surged to an earnings high of Y4,700, up Y120. Investors responded favourably to the company's forecast of record pre-tax profits in the year to March 1991 after record domestic crude steel production. The low price/earnings ratio of the issue also encouraged buying. Tokyo Steel Manufacturing was first in volume with 9.5m shares.

Godo Steel, another issue with a low p/e, rose Y120 to Y2,070 on expectations of

record profits in the year to March 1991. The prospect of higher demand for steel products due to increased public works spending also gave medium-sized steel issues support.

In Osaka, profit-taking in recently popular high-technology issues undermined share prices. The OSE average lost 130.91 to 35,437.05 on volume of 53m shares, down from 63m on Friday.

CONFIDENCE was high in Hong Kong and Thailand, which advanced in busy trading, but other leading markets were mostly weaker. Kuala Lumpur was on holiday and Taipei was shut for the stock exchange and the banks to clean their books at the start of the new financial year.

HONG KONG rose 1.4 per cent to a post-October 1987 record high in heavy turnover of HK\$1.72bn, the Hang Seng index gained 412 to 31,319.47. Laggards and second-line stocks attracted most of the buying interest.

SEOU advanced in a technical reaction to its recent losses; the composite index added 6.39 to 713.18, after falling 13.21 on Saturday. Turnover was light at 1,000.4m.

NEW ZEALAND rose on selective buying by foreign investors, which lifted the Barclays index 11.20 to 1,774.15 in moderate trading. Fletcher Challenge added 4 cents to NZ\$4.23.

WORLD INTERNATIONAL, a trading group, rose HK\$1.25 to HK\$4.40, Hang Seng Bank gained 40 cents to HK\$2.61, and Dairy Farm, which recently bought a New Zealand grocery chain, added 25 cents to HK\$3.90.

There was selective buying in the property sector, with Cheung Kong, Hang Lung Development and New World Development each rising 10 to 1,524.35.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

| | US Dollar Index | Can. % change | Pound Sterling Index | Yen Index | DM Index | Local Currency Index | Local % chg on day | Gross Div. Yield | US Dollar Index | Pound Sterling Index | Yen Index | DM Index | Local Currency Index | 1990 High | 1990 Low | Year ago (approx) |
|----------------|-----------------------|------------------|----------------------------|--------------|-------------|----------------------------|--------------------------|------------------------|-----------------------|----------------------------|--------------|-------------|----------------------------|--------------|-------------|-------------------------|
| Australia (80) | 141.82 | +0.1 | 119.08 | 195.40 | 122.08 | 118.08 | -0.5 | 5.89 | 141.82 | 120.27 | 136.20 | 122.54 | 118.94 | 159.31 | 125.05 | 131.02 |
| Austria (19) | 256.28 | +0.7 | 217.13 | 246.94 | 222.64 | 222.18 | +0.8 | 1.21 | 256.28 | 217.82 | 246.67 | 221.63 | 221.52 | 255.83 | 193.15 | 211.94 |
| Belgium (61) | 155.22 | +0.9 | 127.97 | 145.82 | 131.21 | 127.82 | +0.5 | 4.53 | 155.83 | 128.18 | 145.15 | 130.80 | 127.21 | 160.0 | | |

The Social Democrats are in deep trouble this summer, Page 2

SECTION III

The next 16 months leading up to the general election will be critical as Sweden shapes up to the changing face of Europe. Are the Social Democrats 'yesterday's men'? asks Robert Taylor as he examines the mood in the one-time progressive idyll of the north

To join or not to join the EC

SWEDEN is going through a period of transition at an ever increasing speed as it readjusts to the realities of the new Europe.

Once the progressive idyll of the north – the admiration of the democratic Left and the nightmare of the radical Right – neutral Sweden is having to come to terms with the end of the Cold War in Europe, the creation of the European Community's internal market and the unification of Germany.

The country remains one of the most affluent in the world. The international comparative statistics confound the sweeping generalisations made by those who visit Sweden with preconceived prejudices. In the haze of mid-summer, it is wrong to use clichés such as "crisis", "malaise", "death of the Swedish model" to describe what is happening.

But, in fact, Sweden is going through a profound transformation in which all the basic assumptions on which it avoided two world wars and prepared in this century are being reappraised. Most Swedes do not really like what is happening. They would prefer that Europe adjusted to

them. But the more sensible accept they have no real choice.

In practice, this means Sweden must become a full member of the European Community. Increasingly the question is not if but when Sweden will join the EC. The tempo of the European debate has quickened over the past six months.

The EC issue will head the agenda at the September 1991 general election now that the main opposition Moderate party leader Carl Bildt has made it clear he wants to see Sweden's application to Brussels next year. The Liberals are also in favour of Sweden's EC membership and rank-and-file opinion in the rural Centre party is growing more sympathetic.

The ruling Social Democrats under Mr Ingvar Carlsson want to see a successful completion of the negotiations that began a fortnight ago on a 15-nation European Economic Space between the European Free Trade Association and the EC so it can come into being on January 1, 1992, alongside the EC internal market.

But even many of them recognise that the EES can

In the haze of mid-summer the debate about Sweden's entry to the EC continues

only be a transit station on the road to Brussels. Inside the Swedish Labour Movement the debate about the EC is becoming more intense but it is not an easy issue for the Government to handle. The LO blue-collar trade union organisation fears Sweden will abandon its commitment to full employment if it converges with the EC by bringing its currency into line with the exchange rate mechanism of the European Monetary System.

The Social Democrats hold their Congress this autumn at a moment when the party has sunk to its lowest position since opinion surveys first began. Time is running out rapidly for the Government. The world's most successful Social Democrats look set to record their worst election result since 1920 unless they

can stage a recovery over the next 16 months. But this may depend on how decisive they can be in resolving the country's outstanding problems.

Moderate leader Carl Bildt says the Social Democrats are "yesterday's men". He insists Swedes are rejecting not merely the policies of the Government but its underlying values. "We had a 1969 here as well," he proclaims. "Our walls are coming down." Faith in Social Democracy has eroded rapidly. But much will depend on how the Social Democrats deal with their crisis. So many problems need solving but they threaten to demoralise the party still further.

Take the issue of nuclear energy, which has hampered the agenda of Swedish politics since the mid-1970s. Under pressure from Sweden's in-

ternational environmental movement, the government is committed to phase out its nuclear power by 2010 though half the country's electricity needs come from that source at the moment. The cost of phasing out all the country's nuclear power stations and developing more expensive alternative energy sources alarms much of the Swedish industry which fears loss of competitiveness and resulting plant closures. Many companies are threatening to expand abroad for fear of exorbitant energy costs.

Earlier this year a Social Democratic committee chaired by Mr Carlsson proposed the non-nuclear commitment must remain but only if Parliament agreed to lift the legal ceiling on the level of carbon dioxide emissions allowed. If the price of the non-nuclear stance is

more pollution, many policy-makers will think again. On the other hand, the anti-nuclear forces remain strong and any abandonment of the non-nuclear commitment would provoke serious political trouble.

At present it looks as if Mr Carlsson will stand firm on the non-nuclear strategy in alliance with the Centre party. The government also has to wade with a deteriorating economy. Further measures will be needed over the coming winter to deal with the underlying troubles of high inflation caused by an overheated labour market, stagnant growth, and a rapidly growing balance-of-payments deficit. Already the trade unions are threatening strike action to press for higher pay to compensate for higher prices, so more fiscal tightening would

alienate the voters even more. Devaluing the krona has been the Swedish way out of difficulties on many occasions over the past 50 years when the country's competitiveness began to deteriorate but such a strategy lacks credibility today. Exporting unemployment to protect its own full employment is a policy that other European market economies are unlikely to tolerate.

One significant change that has been agreed is the reform of Sweden's tax system, to be completed next January. The shift in the burden of taxation from incomes on to goods and services represents a radical departure from past practice and it is bound to make a profound impact on the behaviour of individuals and companies. Many tax reformers believe the changes are only the start of a process which will lead to a real reduction in the overall level of public expenditure to a figure closer to the European average.

During the 1990s Sweden is expected to grow much more like other western European economies. Sweden's People's Home – the Social Democratic concept – will become more of a social market economy like Germany not Britain.

The change will be a matter of degree. Even if the Social Democrats are in eclipse most of their achievements will not be abandoned in a blind rush into the market place. What we can expect to see is an attempt to create a new equilibrium where change is accommodated within the existing system. But Sweden may lack in the 1990s governments with the coherence and authority required to make tough decisions in the national interest.

It may be an exaggeration to talk about a crisis of legitimacy emerging in the country in the next few years. But there is great uncertainty, doubt and some anxiety about the immediate future.

"The European train is leaving the station and we are not on board," laments Carl Bildt. A growing number of Swedes share a sense that the world may be passing them by. Whether there are enough of them to make a real change is still in doubt. This is why the next 16 months is so decisive.

Storm clouds are gathering for the economy, Page 3

IN THIS SURVEY



Swedish Prime Minister Ingvar Carlsson: facing problems

■ Robert Taylor sums up the political situation as the Social Democrats sink to their lowest rating since the advent of opinion polls in Sweden; Profiles of Moderate Carl Bildt and Liberal leader Bengt Westerberg; Key facts Page 2

■ Sweden is more dependent than most countries on international trade. As the world scene changes, storm clouds are gathering for the economy, says Robert Taylor; Trade relations with the UK examined on the eve of the launch in London of Sweden in UK Year Page 3

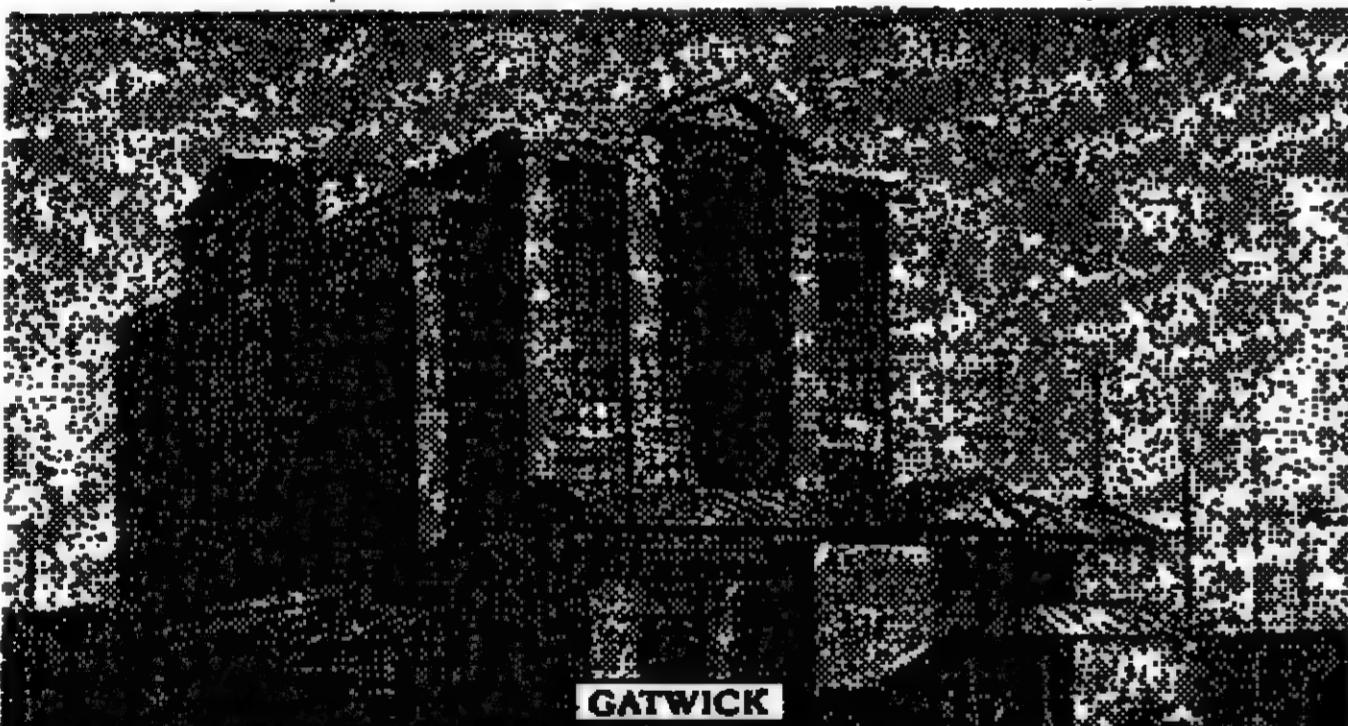
■ Why Sweden's Industry Minister, Rune Mollin, has become the bogeyman of the country's boardrooms; Robert Taylor monitors progress in the Welfare State; John Burton assesses the "tax reform of the century" and looks at Stockholm's move to become the leading financial centre for the Nordic region Page 4

■ The end of the cold war poses problems for Sweden's thriving defence industry. John Burton traces the reorganisation in the weapons sector; Profiles of Nobel Industries and Atlas Copco Page 5

■ John Burton on some of the toughest environmental laws in the world; Upheaval in the media industry; Bitter debate about the future role of Sweden's Central Bank Page 5

Editorial production: Roy Terry

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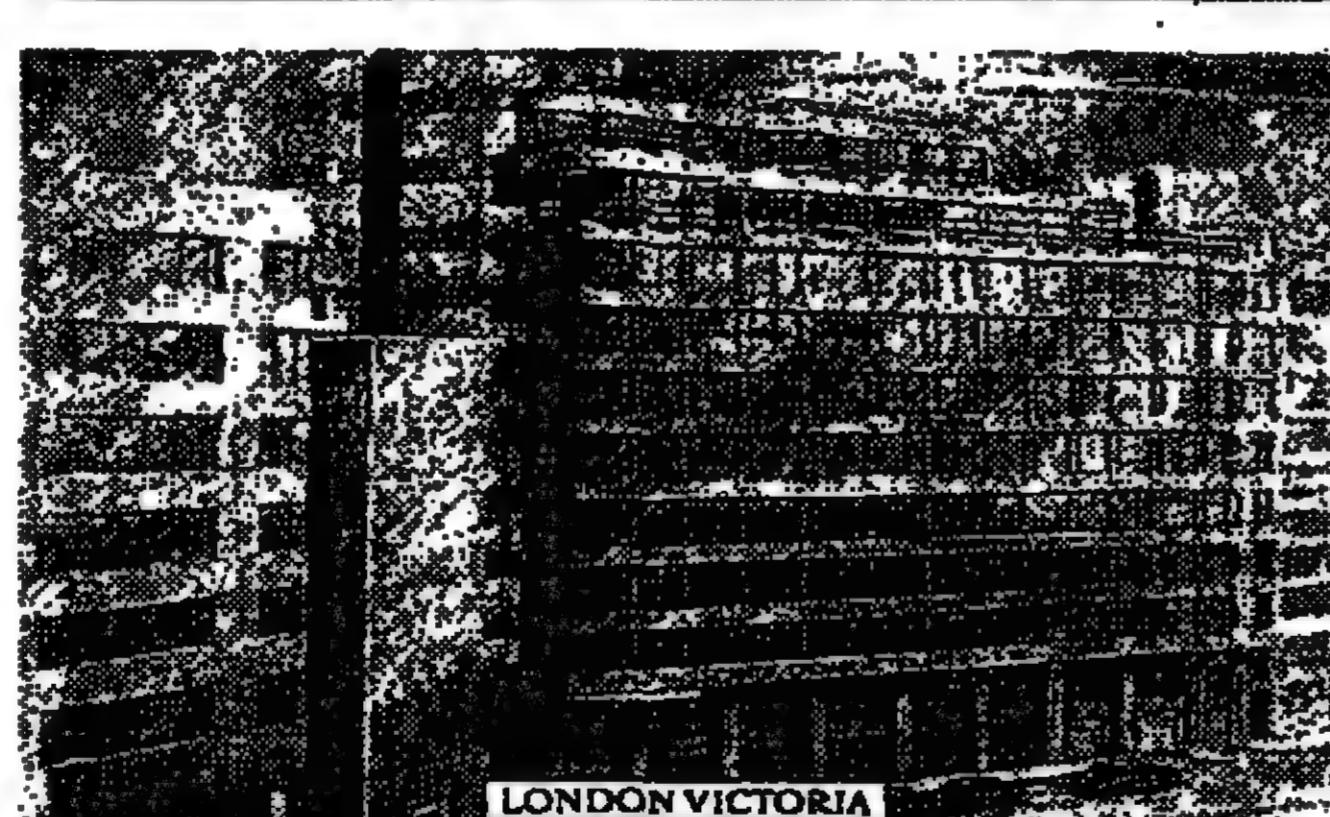
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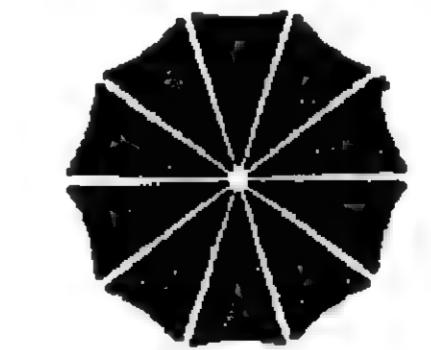
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SWEDEN 2

THE future of Swedish politics has become increasingly unpredictable. The ruling Social Democrats are in deep trouble this summer. Their poll rating in May from the country's three main poll organisations stood between 32.8-33.7 per cent, the worst result they have recorded since opinion surveys began. At the last general election in September 1988 they secured 43.2 per cent of the total vote.

The decline of the Social Democrats can no longer be dismissed as a bout of mid-term blues. They dropped below the 40 per cent approval rating in May 1989 and have slid much further down since then.

Prime Minister Ingvar Carlsson said recently that he believed his party could carry on governing after the next general election which is due in September 1991, if it secures around 39 per cent of the popular vote but even that modest target looks distant at the moment.

It may be unwise to suggest that Sweden is living through the twilight days of Social Democratic domination but nobody can doubt that the party is facing its most serious crisis in more than half a century. Not since the 1920 general election has the party such low figures.

The opinion surveys suggest that 600,000 voters have deserted the Social Democrats since September 1988. The largest number of them seem to have moved further left to back the Communists, who recently went through a modest name change to become the Left party. But others have made the ideological leap across Sweden's political

The Social Democrats are in deep trouble, says Robert Taylor

Voters switching loyalties

blocks to identify with the non-Socialist opposition parties.

The Social Democrats have lost heavily among significant sections of the electorate, particularly young people, those living in big city areas and among the white-collar salaried. Only around 23.4 per cent of those aged 18 to 29 now back the party. Nor can they rely

much stronger since the 1988 general election when it polled 18.3 per cent of the votes. The latest surveys suggest it has between 25 and 26.2 per cent support now. This level of support in the 1991 general election would result in its best performance since 1928. However, the Moderates would need partners to form a coalition government.

The Liberals are its closest probable allies. That party has become more social market-oriented than it used to be. In recent months the Liberals have thrown their parliamentary support behind the Government over tax reform and an emergency economic package but this has done them no good electorally. In the latest opinion survey the Liberals scored around 12.5-13.5 per cent, only 0.3 per cent more than they secured at the 1988 general election.

Between 1984 and 1988 the Liberals were the biggest of the non-Socialist parties in Parliament but then fell into steep decline. In 1982 they polled a derisory 5.9 per cent and faced the horrific prospect of falling below the 4 per cent mark required to win parliamentary representation. Three years later under Bengt Westerberg's leadership they recovered to 14.2 per cent.

The Centre party - with the Moderates and Liberals - governed Sweden for much of the time between September 1976

and September 1982, but they have won a reputation for unreliability. In recent years under Mr Olof Johansson's leadership the Centre has tended to move to the left of the Social Democrats on social issues but this tactic arouses deep misgivings inside the rank and file who tend to come from the rural areas of Sweden and dislike the collectivist approach of the Social Democrats.

The Centre does not appear to have been the beneficiary of the Social Democratic malaise either. With only 9 to 11.6 per cent in the latest poll compared with 11.2 per cent at the 1988 general election, it appears to be stagnating but it remains strong enough to be able to make or break any alternative to Social Democratic rule.

What the Moderates and Liberals would like to see is the arrival of the tiny Christian Democrats in Parliament as a potential coalition partner. The latest polls give them 3.5-4.5 per cent and tactical voting among the non-Socialist hard core could take them over the 4 per cent voting threshold to hold their parliamentary representation next year. If this happened the little party would provide a useful addition to the non-Socialist force even if the arrival of a seventh party in Parliament would intensify the existing trend to electoral fragmentation.

An overview of Sweden's electoral arithmetic indicates that the 1991 general election will produce no clear-cut

result. Indeed, the country seems doomed to a period of weak minority or coalition governments during the 1990s.

But the mood among the voters also suggests that many of them are increasingly cynical and impatient with the party choices. It would be an exaggeration to argue that Sweden is facing a crisis of political legitimacy but the numbers who have faith in the existing system has dwindled consistently over the past 20 years.

In 1968, 37 per cent of voters believed the parties were only interested in the 5.3 per cent in September 1988. It is only in the general elections of 1918 and 1944 that figure had climbed to 65 per cent.

The number of 'don't knows' being recorded in the opinion polls is also unprecedented. The latest opinion surveys found as many as 15.6-22.6 per cent of Sweden's voters were unsure of who to vote for, which amounts to more than 1m people. The largest proportion of them appear to be among low income and blue-collar traditional Social Democratic supporters.

No doubt many of them can be expected to return to the fold in time for the September 1991 general election but Sweden appears to be experiencing a degree of voter volatility which it has not known for a very long time. It is estimated that as many as 35.4 per cent of voters have switched their party allegiance since the last general election in September 1988.

The stable political loyalties based on left and centre-right blocks that emerged with the rise to power of the Social Democrats in the 1930s seem to be eroding in the face of Sweden's changing realities.

any longer on backing from their core supporters in the dwindling manual working class. Only the old and people living in the far north of Sweden still seem loyal to the Social Democrats. In large swathes of the country the party is facing humiliation.

There are clear signs that the rigidity of Sweden's left/non-socialist blocks is breaking down with the rise of voter realignment, a familiar trend in other democratic countries. But the picture is increasingly confusing and uncertain because of the lack of any credible political alternative to the Social Democratic rule.

The Centre party - with the Moderates and Liberals - governed Sweden for much of the time between September 1976

and September 1982, but they are

nowhere to be seen. The Leaguers Social Dem

is

Window of opportunity opens for the opposition

Fundamental division

lame-duck industries, something the Social Democrats never did.

The main non-Socialist parties continue to find it hard to work together on anything. There are some signs that their supporters would like to see a much closer relationship. But to a delicate political situation.

The 40-year-old Mr Bildt is the man the Social Democrats will try and demonise in the general election campaign. Certainly Ingvar Carlsson can

well it would help. Much will depend on how shrewdly Moderate leader Carl Bildt and his Liberal counterpart Bengt Westerberg handle what promises to be a delicate political situation.

The 40-year-old Mr Bildt is the man the Social Democrats will try and demonise in the general election campaign. Certainly Ingvar Carlsson can

never resist the opportunity to attack Mr Bildt in an attempt to isolate him from the rest of the opposition, often in a bitter personalised way.

Elected to head the Moderates in 1986, he has a wider and deeper knowledge of foreign and defence issues than most Swedish politicians, but Mr Bildt can often look a divisive figure on a domestic scene that hankers after consensus. His unassuming, studious, bespectacled appearance strengthens his apparent earnestness but he should not be underestimated.

At present his party is the

main beneficiary of the decline of the Social Democrats. Unlike the other opposition parties, the Moderates have neither sought nor been asked to provide broad-based support for the embattled government which has no overall parliamentary majority. Their position, unshaken by compromise, has strengthened as a result.

Mr Bildt believes public opinion is now running the Moderate way and ahead of most of the politicians in its readiness to see Sweden join the European Community, a cause he identifies with closely. Taking his country into the EC seems to have become his mission in life. He worries Sweden will leave it too late to seek EC membership until after the EC's crucial decisions on economic, monetary and political union have been taken. "Our window of opportunity to enter the EC is narrow and it is coming earlier than most people think," he asserts.

But the EC is an important part of his wider design to move Sweden away from Social Democratic to liberal market values. Mr Bildt believes History is on his side. The Moderate see themselves by the end of the 1990s becoming the new predominant force in Swedish politics like the Christian Democrats have been in West Germany and the Conservatives in Britain.

But he also takes a gloomy view of the future of Swedish politics. "I think governments in the 1990s will be minority ones, even weaker than the

present administration but they may not be coalitions," he says. "We are entering a period of instability like the 1920s and it will take some time for a more stable pattern to emerge." Mr Westerberg does not seem particularly close in personal terms to his erstwhile ally Mr Bildt and his private relations with the Centre party leader Olof Johansson are almost non-existent.

In Mr Westerberg's view what happens next will depend on "where the Social Democrats go". He believes Ingvar Carlsson would much rather co-operate with the Centre than the Liberals for temporary as well as ideological reasons but such an option after September 1991 is fraught with difficulties.

In fact, the Liberal leader has been thinking ahead seriously. "We have to become more realistic, more open and co-operative with other parties," he declares. Like Mr Bildt he wants to see Sweden inside the EC. He also believes the existing welfare system must grow more sensitive to market demands but he remains a sturdy defender of the public services. In his mixture of tough financial probity and soft concern for what he calls the "forgotten Sweden" he can sound rather like the old British Social Democrats.

At the 1985 general election Mr Westerberg rescued his party from oblivion with his clean-cut and conciliatory television image but three years later he had a bad-tempered campaign after the Social Democrats made him their main enemy. Whether he can find common cause with Mr Bildt and Mr Johansson is problematic, though events may force them to work in harness.

Robert Taylor

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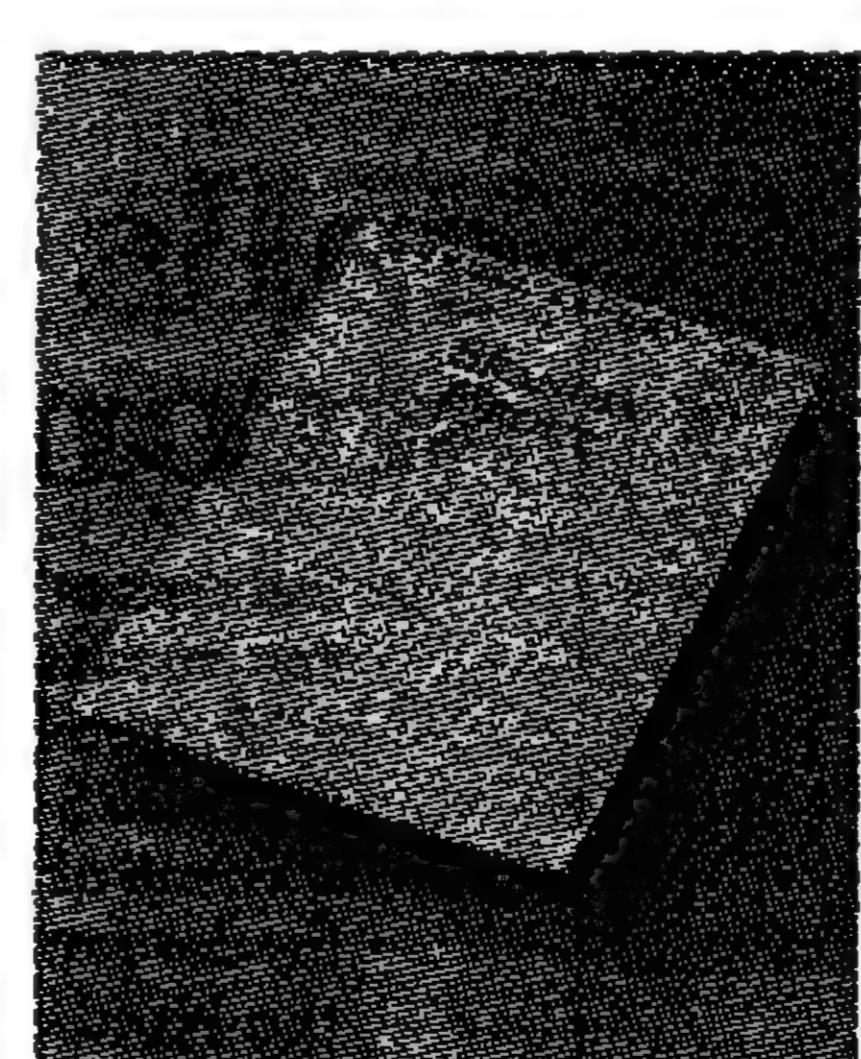
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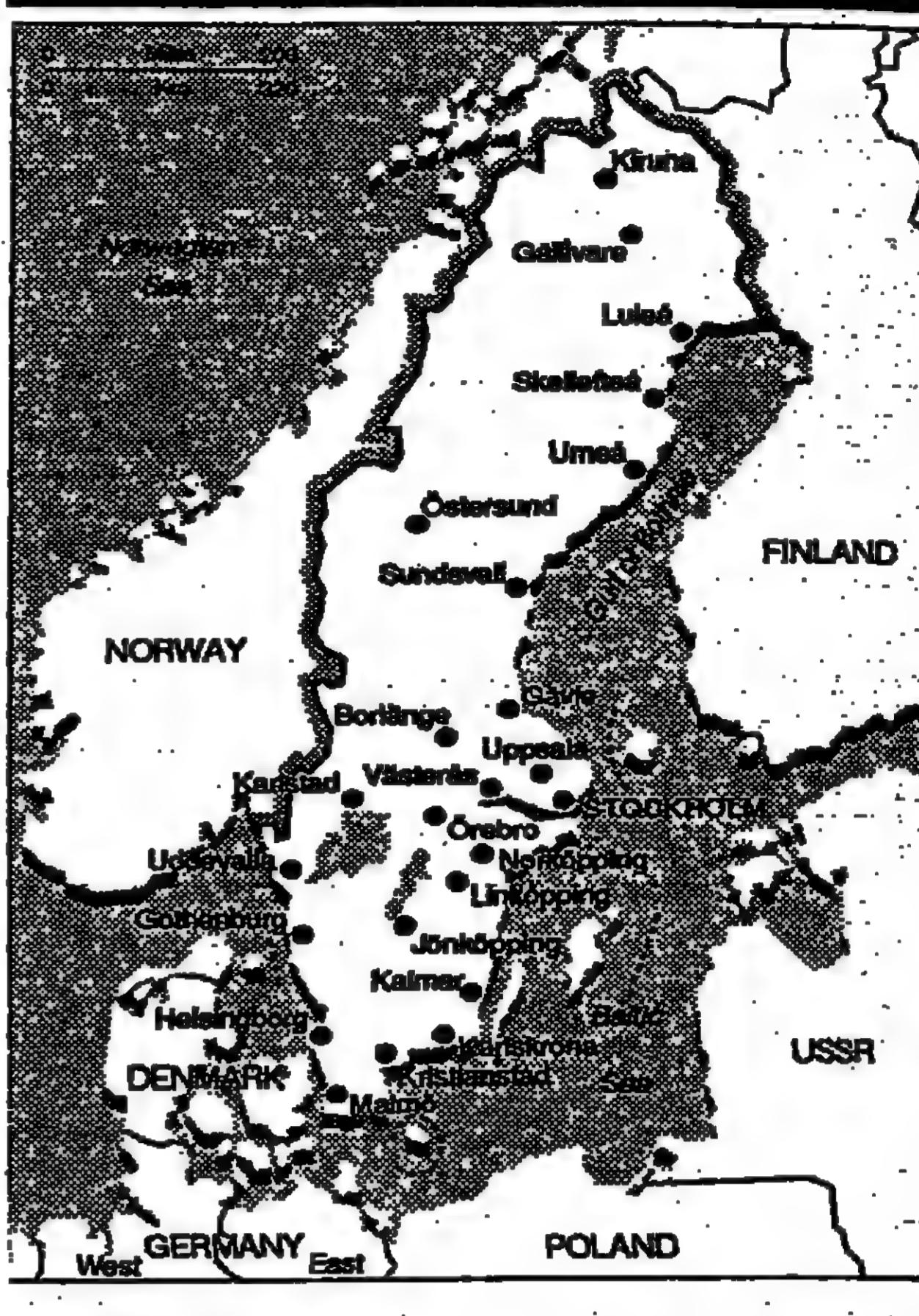
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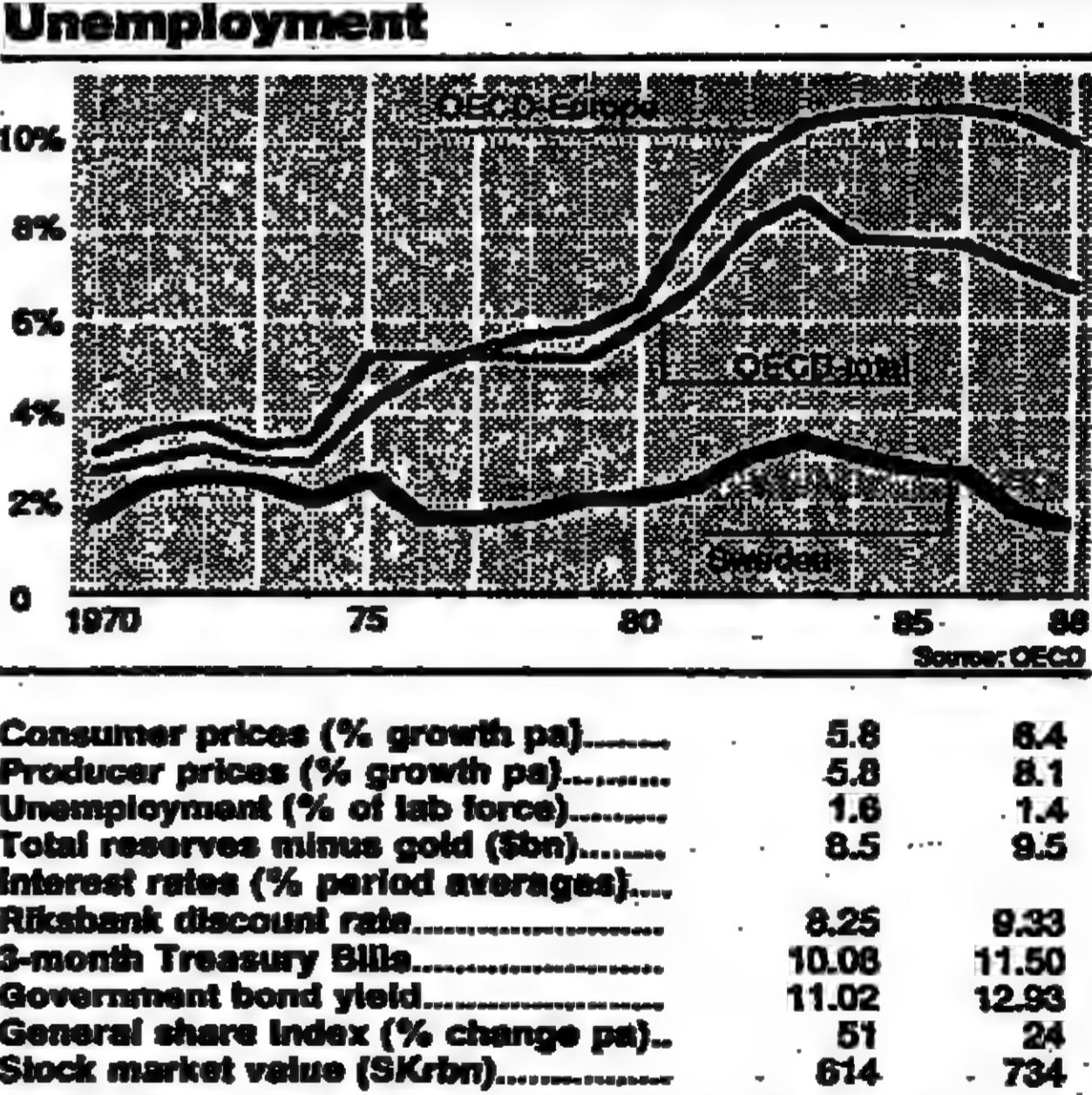
| | 1988 | 1989 |
|--------------------------------|-------|-------|
| Total GDP (\$bn) | 178.4 | 188.4 |
| Real GDP growth (%) | 2.5 | 1.9 |
| Components of GDP (%) | | |
| Private consumption | 52.1 | 19.6 |
| Government consumption | 26.9 | 32.4 |
| Exports | 32.4 | 30.7 |
| Imports | 30.7 | 23 |
| Current account balance (\$bn) | -2.3 | -5.0 |
| Exports (\$bn) | 49.3 | 51.8 |
| Imports (\$bn) | 44.6 | 45.6 |
| Trade Balance (\$bn) | 4.7 | 6.0 |

MAIN TRADING PARTNERS (% of total value)

| EXPORTS | 1988 | 1989 |
|--------------|------|------|
| West Germany | 12.1 | 11.2 |
| UK | 9.8 | 8.6 |
| US | 5.2 | 7.5 |
| EC | 19.9 | 55.8 |
| EFTA | 16.5 | 21.1 |

| IMPORTS | 1988 | 1989 |
|--------------|------|------|
| West Germany | 8.6 | 7.5 |
| UK | 5.8 | 5.2 |
| US | 5.8 | 5.2 |
| EC | 55.8 | 55.8 |
| EFTA | 16.5 | 21.1 |

Unemployment



Source: IMF, Databank, Economic Intelligence Unit

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THE FUTURE of the Swedish economy in the 1990s remains hard to predict. Much will depend on what happens in the world outside for the country is more dependent than most on international trade for its well-being with around a third of its gross domestic product coming from the export of goods and services.

But Sweden is suffering from a number of home-grown economic troubles that could have a serious effect on its long-term prospects unless they are dealt with effectively. None of the difficulties is particularly new for the country.

Since the late 1980s, Sweden has suffered from a relatively low economic growth. This followed a long period when with Japan it had the world's fastest growth rate. It has also been plagued by recurrent high costs due mainly to wage push inflation caused by a tight labour market as well as sluggish productivity. This has contributed to a loss in international competitiveness that in 1976 and again in 1982 was temporarily relieved by devaluation.

Sweden is now facing a mounting current account deficit that totals around 4 per cent of its gross national product; wage and price increases running more than twice as high as its main competitors; problematic investment levels and a dismal savings ratio.

The Ministry of Finance's medium-term strategy for the 1990s suggests Sweden's troubles will grow worse before they become better. The policy-makers hope a modest rise in registered unemployment will help to cool down the overheated economy and make the labour market more flexible. The Ministry argues: "The rate of employment consistent with stable inflation appears to be around or just below 2 per cent whereas in most other industrial countries it may be 5 per cent or more."

If the storm clouds over Sweden are familiar enough to the policy-makers this does not make it any easier to solve them. Last February the respected but increasingly exasperated finance minister Mr Kjell-Olof Feldt felt compelled to suggest a two-year wage and price freeze complete with strike ban to deal with the problems, a recipe that failed to convince Parliament and eventually led to the Government's brief resignation and his own abrupt departure from politics.

His successor, the cool and competent Allan Larsson, who transformed the country's

The economy's future is hard to predict, says Robert Taylor

Storm clouds are gathering



Prime Minister Ingvar Carlsson (right) and Finance Minister Allan Larsson: economic problems will grow worse

Labour Market Board during the 1980s, is convinced the economy is mending quickly. In April an emergency package was introduced by the Government in alliance with the opposition Liberals designed to dampen down demand through higher taxes, a freeze on increased local government spending and a postponement of social reforms.

This brought a sigh of relief to the financial markets and led to a fall in interest rates. Mr Larsson points to some encouraging signs in the manufacturing sector of a cooling down in the labour market with less turnover and a cut in absenteeism. He believes the overheated condition of the economy will cool even more over the next 12 months without the need for any drastic measures.

based arrangement for wage determination have been sown in the Swedish labour market but they have yet to be truly harvested. This is mainly because on both sides of industry there remains a fear that the complete abandonment of any national or industry-wide strategy would create a degree of havoc in the workplace that would be counter-productive. It's would undermine not just the traditional workplace belief in solidarity that still lingers on but also any semblance of consensus.

Mr Larsson is a great believer in the power of reason and he may well be proven right. Sweden still has reserves of social cohesion that many observers fail to recognise. He insists his policies are in tune with the traditions of the Social Democratic party - a tight fiscal policy combined with a dynamic labour market strategy and prudent public expenditure.

Certainly he rules out devaluation as a cure-all. "It is out of the question," he says. "With the internationalisation of our economy and the deregulation of the financial markets it is neither desirable nor possible to devalue."

Mr Larsson adds that Sweden would lose its credibility as a partner with other countries if it resorted to devaluation again. As he points out, devaluations undermine the "value of the worker's wages", a strange policy for union leaders to advocate.

On linking the krona to the exchange rate mechanism of the European monetary system he is more circumspect but he makes it clear that for the moment Sweden must improve its economic performance.

In his careful and low-key way, Mr Larsson lacks the ebullience of Mr Feldt and he does not attract the same intellectual admiration of his predecessor. But his toughness should not be underestimated. He is not the kind of man who will be easily pushed off course by political pressures from within his own party. "We Social Democrats have to take the tough decisions because we have to govern the country," he asserts.

Sweden is committed to a convergence with western Europe as an open, deregulated economy. The solutions it seeks in the 1990s to overcome its structural problems will have to be compatible with that wider framework. There can be no resort to national answers that insulate Sweden from the international economy.

BRITAIN has always been important for Swedish trade. Over the past two years it has overtaken Norway and the United States to become the country's second biggest export market after West Germany. Unlike the country's trade with West Germany, that with Britain provides a surplus - exports worth SKr37.4bn in 1989 compared with British imports to Sweden worth SKr25.4bn.

The British market remains attractive for a diverse range of Swedish companies. Engineering products continue to dominate. In 1988, more than a third of total exports to Britain were engineering products, especially passenger cars, trucks and lorries from Volvo and Saab-Scania, and telecommunications equipment from the Ericsson company. It is estimated that 22 per cent of all Swedish-made heavy trucks are sold to the British market as well as 17 per cent of telecommunications equipment. Sales of construction and mining equipment, power generating machinery, office equipment and mechanical handling devices were also prominent among the manufactured exports sent to Britain.

Almost as important for the Swedish trade to Britain are paper and board products from the country's long-established forestry companies. In 1988, 23 per cent of all paper produced in Sweden was sent to Britain. Steel exports are also substantial for the British market while wood and pulp also figure prominently in the statistics.

There are signs that the British market is becoming increasingly attractive to Swedish manufacturers of high-quality and environmentally-friendly consumer products. The latest trade figures show a 26 per cent growth in furniture to Britain, for example. By contrast, food exports from Sweden to Britain remain relatively unimportant. Certainly that is one sector where Britain still runs a healthy trade surplus with Sweden.

The launch tomorrow in London of Sweden in UK Year indicates the determination of the country's Export Council to build up and broaden trading ties. "One of our aims is to strengthen Sweden's trade position in Britain," explains Mr Ulf Lavestam at the Export Council, a market which he describes as "trouble-free". But another reason for the promotion is to alert British consumers to a more diverse range of Swedish-made goods.

This is why there will be an

Robert Taylor looks at trade relations with the UK

Trouble-free market



Stockholm harbour area

emphasis on a number of specific product areas. Take food products - a number of companies will be taking part in the trade promotion including the fibre health foods firm Friggs, the crisp bread Wasabro, preserved herring from PK-Konserv and the mineral water Ramlosa in its distinctive blue bottles.

House construction will also receive a high priority with a number of companies exhibiting at the next Ideal Home show. Furniture and office equipment will also feature in the trade promotion, particularly that made for hotels, restaurants and business premises.

Over the next 12 months a number of Swedish industrial sectors plan to stage their own events in Britain as part of the UK promotion year. These will include exhibitions of forestry machinery, men's clothing, child care products, environmental goods and Swedish

technology products.

The country's forestry industry will initiate the trade year tomorrow by planting oak saplings from Sweden in Wiltshire's Woodland park as replacements for those destroyed by last year's storms.

Sweden takes its existing trade with Britain too much for granted, but that is understandable. The country enjoys a usually justifiable positive market image in Britain for its high quality, well-made, if expensive, products. No discriminating middle-class family is complete without at least some Swedish-made consumer durables to show off to their friends.

In fact, the British and Swedish economies have been intertwined for a long time. Sweden's late industrial revolution in the 1880s and 1890s owed much to the availability of British capital and expertise. Moreover, with because of a small home market, Swedish companies looked overseas for growth. This is why companies such as the world ball and roller-bearing company SKF, the white goods manufacturer Electrolux, as well as Ericsson and many others established plants outside Sweden from early this century.

Britain was an attractive base for Swedish companies to establish subsidiary operations before the First World War. It is estimated there are now nearly 700 Swedish subsidiaries operating in Britain. The internationalisation of Swedish industry has grown rapidly in recent years and Britain has become a lucrative base for many Swedish companies who want to establish more of their activities inside the European Community before the arrival of the internal market in 1992.

Britain's well-established global financial system has also appealed to an increasing number of Swedish-owned financial institutions who want closer access to the world's largest money markets. A substantial part of Sweden's net outflow of capital is coming to Britain. Inward investment from Sweden has climbed from SKr886m in 1985 to an estimated SKr9.84bn last year.

Swedish companies are also pursuing an aggressive merger and acquisition strategy in the UK, taking advantage of a more deregulated scene. Two weeks ago the paper and pulp company SCA acquired Readipack. Further Swedish inroads into the British market can be expected in the coming months.

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SWEDEN 4

SWEDEN'S Industry Minister, Mr Rune Molin, is rapidly turning himself into the bogeyman of the country's boardrooms.

When appointed to his present job in January, many employers breathed a sigh of relief on hearing he was to take over the energy portfolio from the anti-nuclear Environment Minister Ms Birgitta Dahl as part of a beefed-up industry department.

The arrival of the deputy general secretary of the blue-collar LO trade union confederation was seen as a clear signal that the Government intended to retreat from its commitment to phase out nuclear energy. Mr Molin had not disguised his anxiety that the non-nuclear strategy could impose intolerable extra energy costs on Swedish industry and add to the pressure on many companies to move more of their business activities out of the country with a resulting loss of jobs for LO members.

The non-nuclear policy has not changed so far though it could do so in the autumn. In the meantime, Mr Molin is alarming private industry over his gradually emerging industrial strategy.

Many employers regard him as an old-style Social Democrat concerned with collectivist solutions to the country's industrial problems based on an extension of state power.

"Molin is living in the past," admitted one senior employer. "While eastern Europe is rapidly abandoning state controls over their economies he is busy working in the opposite direction."

SWEDEN has the largest public service sector in the western world. Just over 60 per cent of its gross domestic product will be devoted to public expenditure, compared with an average of 45 per cent in the countries belonging to the Organisation for Economic Co-operation and Development. An estimated 33 per cent of the workforce - 1.6m people - have jobs in the public service.

To many Swedes the Welfare State remains the Social Democratic dream come true with the public provision through taxation of financial security from the cradle to the grave for everyone irrespective of income, removing the fear of ill health, unemployment, poverty and old age.

Certainly Sweden still enjoys a high quality of public services for all the grumblings about long queues for routine operations and the shortage of child care centres. With a tiny visible underclass, long life expectancy (60 years for women and 74 for men), a negligible infant mortality rate and next to no registered unemployment, Sweden still combines public and private affluence measured by purchasing power parities to a degree not seen anywhere outside the Nordic region, Switzerland and possibly Canada.

Social critics on the Left believe Sweden has grown more selfish and less committed to its welfareist values during the increasingly individualistic 1980s, although even the powerful LO trade union organisation recognises the limit of resources has been reached.

To neo-economic liberals the Swedish welfare state has become a huge incubus holding

Robert Taylor on Rune Molin's industrial strategy

Boardroom bogeyman

on solutions that won't work."

No wonder he has rapidly won the nickname of "Molin Rouge" among his enemies.

Indeed, some employers fear they could well find themselves involved in a confrontation with the Government during the next few years, even more bitter than the controversy over wage earner funds that divided capital and labour in Sweden between 1975 and 1984. Others wonder whether Mr Molin will be allowed to push his ideas through the cabinet in the face of scepticism from the more liberalising elements that continue to dominate the Ministry of Finance. In fact, Mr Molin's bark may turn out to be much worse than his bite.

A few weeks ago he won parliamentary approval for the creation of a new state holding company - Investment AB Sweden - which will be launched later in the year to cover the country's existing publicly-owned industry sector.

This huge enterprise will enjoy initial market assets worth an estimated SKr30bn covering the nine existing companies wholly or partly owned by the state that employs just over 75,000 workers.

It is also to have the power to

purchase shares up to a value of SKr30bn in listed and unlisted companies with money from the existing publicly-owned wage earner and supplementary pension funds.

In fact, it is an attempt to establish a national company based on a mix of public and private ownership with the strategic authority to develop as a major force on the Swedish industrial scene, a counterweight both to the private concentrations of corporate power and the rapid internationalisation of Swedish business life.

While 85 per cent of Investment AB will be state-owned the rest is to be sold off in the form of convertible loans to institutions such as the public pension and collective wage earner funds.

As well as the state investment company there are also going to be five to six regional risk capital companies established by the government with the aim of providing financial resources of around SKr1.5bn to small and medium-sized private firms up to a maximum of SKr30m a company.

Mr Molin denies this is an attempt to "socialise" industry, arguing it will provide a means for companies to acquire the risk capital they lack to expand their activities.

Mr Molin says he wants to

wait until negotiations have

been completed on the creation of a European Economic Space between the European Community and the European Free Trade Association before bringing forward measures to liberalise the present company ownership regulations.

Nobody doubts that Sweden will eventually have to bring itself into line with EC countries in its company law, especially when so many Swedish-owned companies have been pursuing an aggressive strategy of hostile bids, mergers and takeovers of firms in western Europe over the past few years in response to the EC's creation of the free internal market.

The demand that Swedish should reciprocate and lift its restrictions on foreign company ownership of Swedish enterprises is understandable and inevitable.

At present it is estimated that only 8 per cent of Swedes are employed by foreign-owned companies - mainly from Nordic countries - compared with 4 per cent 20 years ago. In the meantime, Mr Molin wants to protect what he calls "the national character" of Swedish industry.

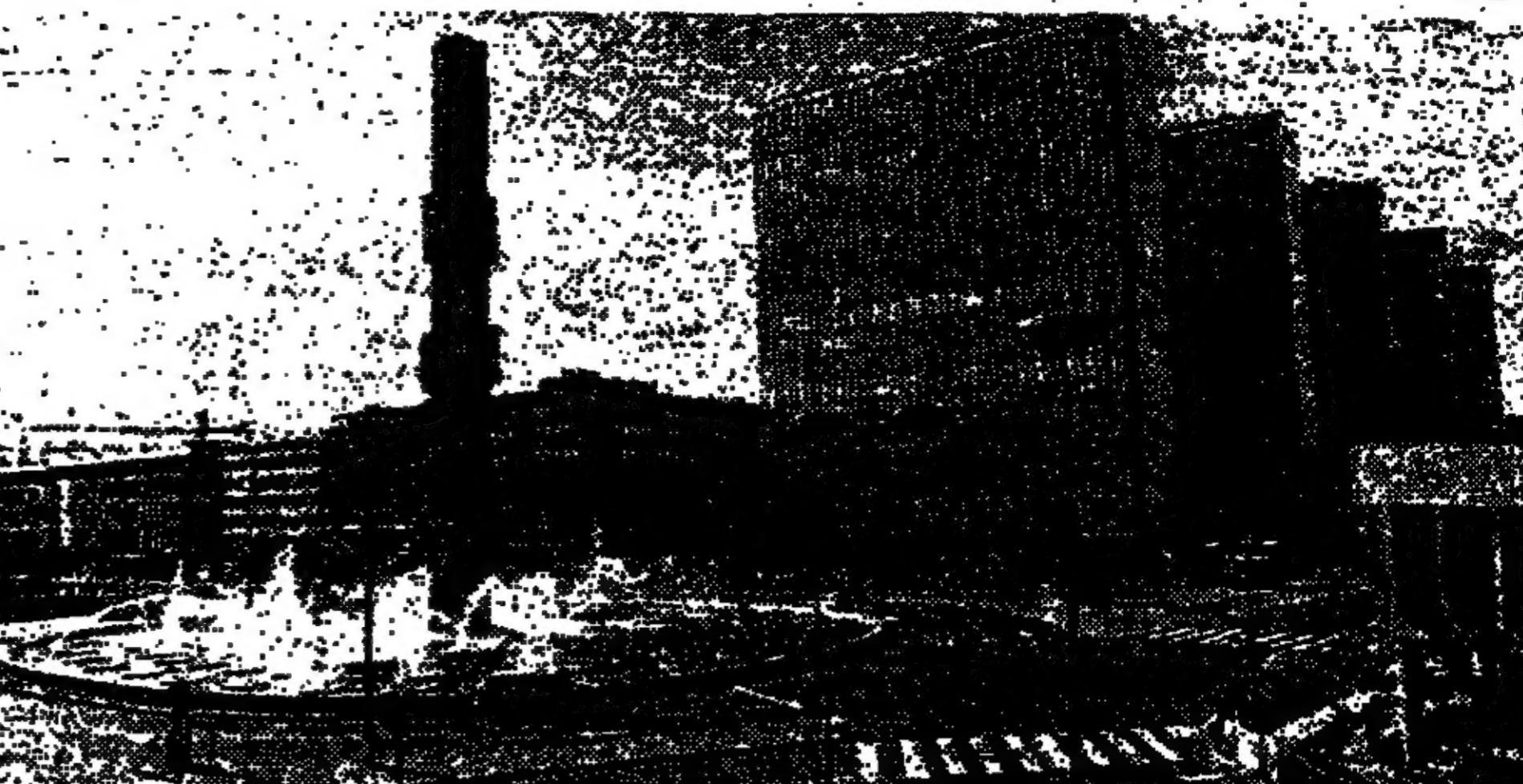
None of this seems likely to impress Sweden's employers. They want to see Mr Molin assist in the creation of a climate in the country more sympathetic to private investment and not devote his energies to what they see as corporatist solutions that they will injure not help the country's industrial prospects in the 1990s.

But there is another important motive in Mr Molin's thinking. Earlier this year he decided to postpone any change in Swedish company legislation that prevents foreign companies from acquiring Swedish enterprises without prior government approval.

Mr Molin says he wants to

wait until negotiations have

improved the chances of becoming the Nordic region's leading financial centre.



Stockholm: improved chances of becoming the Nordic region's leading financial centre

John Burton examines the financial markets

Eyeing EC systems

THE probability that the Swedish government will abolish the turnover tax on securities transactions by the end of the year improves the chances of Stockholm becoming the leading financial centre for the Nordic region in the 1990s. But the emphasis will be on providing finance to small and medium-sized businesses rather than the country's multinationals.

The government's willingness to drop the turnover tax, which has been blamed for driving trading in Swedish blue chips abroad, primarily to London, following its introduction in 1984, is an acknowledgement that Sweden must harmonise its treatment of financial markets with European Community practices if it is to compete efficiently.

"Separate Swedish solutions for parts of the financial system may make it difficult in the longer run to participate successfully in international developments," the Ministry of Finance recently warned in its forecast of economic trends in the 1990s.

Sweden is confronting the fact that the concentration of trading in internationally-known securities to London, New York and Tokyo during the 1980s made it inevitable that Stockholm would lose its importance as a capital market for many Swedish multinationals.

Opinion polls suggest a majority of Swedes favour the living off of cleaning and cooking in hospitals, for example, as a way of improving the present health service. Enthusiasm for the privatisation of the hospitals and the introduction of private insurance systems is less evident.

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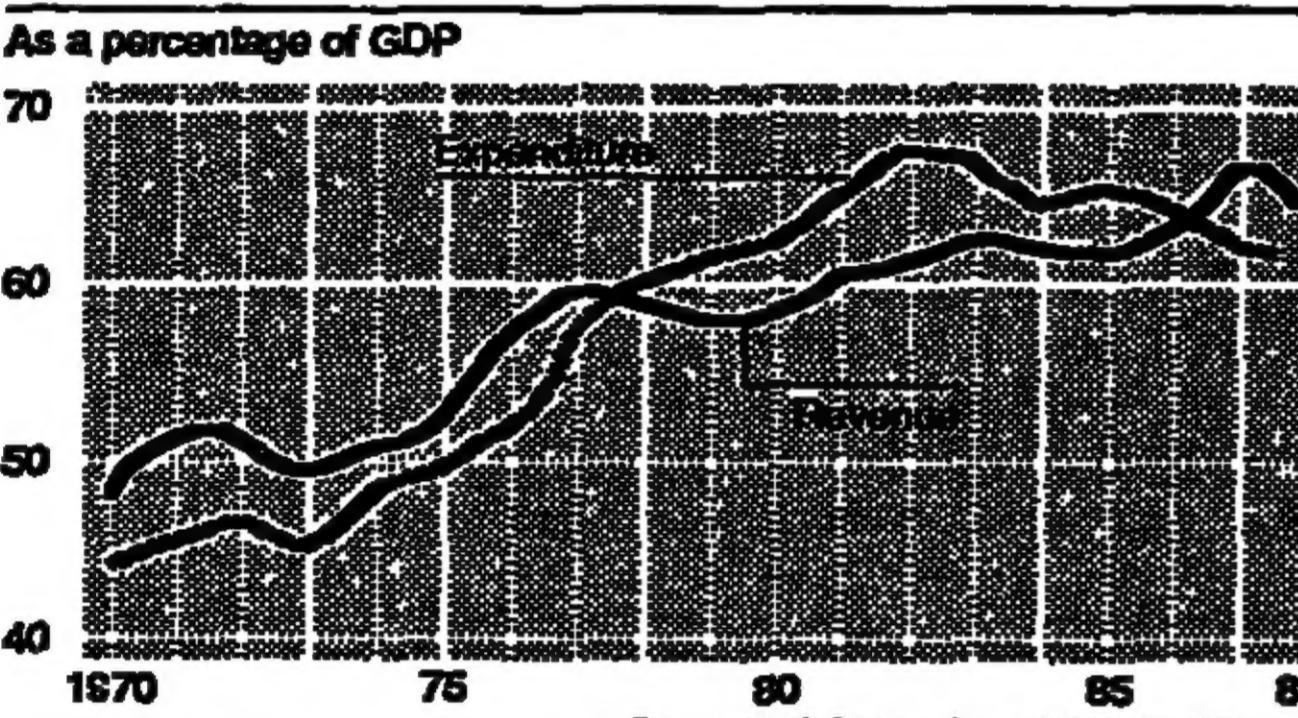
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Progress of the Welfare State investigated

Efficiency campaign

Public expenditure and revenue



ing back the economic growth. They condemn it as inefficient, bureaucratic, expensive and insensitive to consumer needs. But, as Professor Robert Eriksson at the Swedish Institute for Social Research argues, "the vast majority of Swedes are generally satisfied with the welfare state funded out of taxation. What they criticise is the way the system is administered, not the principles upon which it is based."

In his valedictory remarks the outgoing finance minister Mr Kjell-Olof Feldt warned the public services sector posed the biggest problem to Sweden in the 1990s because of the spending it would need from limited resources.

Contrary to common assumption the present size of Sweden's public services is a relatively recent phenomenon,

dating back to the early 1970s when the rapid expansion in public sector employment began in earnest. Public sector growth actually peaked in 1982 - the last year of non-Social Democratic rule - absorbed 6.6 per cent of the country's GDP. It has fallen since then and finance minister Allan Larsson expects it to drop below 60 per cent in the next few years.

The emphasis is no longer on expansion but on containment within tight available resources. As the government's medium-term strategy for the 1990s argues, "resources for new efforts in the public sector will have to be created mainly by making more efficient use of the available means. Tax pressure should not be increased: the aim instead should be to lower it."

In particular, the Government wants to see what it calls "a clearer distinction between responsibility for production and financing" through a much wider use of tendering and contracting out of specific services to private co-operative-

tives and the like to ensure a more varied supply of services and a greater freedom of choice.

Mr Larsson is concentrating his efficiency drive in five areas of the public sector - education, old age care, child care, the health service and the social security system. His own experience in rationalising the Labour Market Board suggests there is plenty of scope for internal reform of the existing services. He remains convinced that savings can be made on the present SKr250bn devoted to public service expenditure.

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John Burton on threats to the defence industry

Weapons cutback looms

FOR A small, peaceful country, Sweden maintains a mighty defence industry. But this thriving sector is facing serious threats about its future. The end of the cold war, a freeze on defence spending and tighter arms export controls will mean that Sweden may soon have to cut back on the comprehensive range of weapons from combat jets to tanks and other products.

Seven companies dominate Swedish arms production: ASEA, Ericsson, Nobel Industries, Saab-Scania and Volvo in the private sector and two state-run enterprises, the ship-builders Celsius Industries and the engineering concern FFV. Their total defence production workforce is 25,000 and annual income from arms production is close to SKr20bn. Sweden has a flourishing arms export trade. Sweden ranked as the world's ninth biggest weapons export nation with total sales of \$1.87bn between 1985 and 1989, according to the Stockholm International Peace Research Institute (SIPRI).

In preparation for the tough times ahead, the defence industry is now being restructured. The biggest changes are likely to occur among the country's three army-related contractors, the Bofors division of Nobel Industries, FFV and the Hagfors subsidiary of ASEA.

Although Nobel Industries has successfully reduced its dependence on defence sales by shifting its emphasis to chemicals products, it still hopes that Bofors, the country's biggest defence company with sales of SKr5.3bn in 1989, will play a leading role in the reorganisation of the arms industry.

Bofors is concentrating more on defence electronics and ammunition as the outlook for field artillery and missiles, its other main products, grows increasingly bleak.

Bofors last year acquired the Swedish defence electronics subsidiary of Philips, which it renamed Bofors Electronics AB (BEAB). BEAB subsequently took 80 per cent ownership of Ericsson's military command and control systems operations, concentrating the Swedish development and production of this technology in one company.

With the Swedish defence staff urging that the defence electronics industry be consolidated

dated, Bofors may seek to acquire the rest of the Ericsson Radar Electronics division, which manufactures defence communications systems as well as ground and aircraft radar. Ericsson might prove willing to sell the division, which made a loss of SKr450m on sales of SKr1.5bn, if management decides to concentrate its resources on public telecommunications.

In the ammunition sector, some type of co-operation between Bofors and the ordnance division of FFV looks increasingly likely. The recent decision by Mr Rune Molin, the Swedish Industry Minister, to partially privatise state-owned FFV could open the door for the takeover of the ammunition production by Bofors.

But Bofors has been blocked in expanding its armoured vehicle and missile businesses. Its joint proposal with Hagfors

In preparation for the tough times ahead, the defence industry is now being restructured

plans to build a new tank for the Swedish Army is likely to be rejected in favour of tanks from the US or West Germany. Bofors and Hagfors already manufacture armoured personnel carriers for the Swedish Army.

A proposal by the Swedish defence staff last autumn that Bofors and Saab-Scania co-operate in their development and production of tactical missiles no longer looks feasible. When Saab last December sold 50 per cent of its automobile division to General Motors, it also agreed to explore the possibilities of co-operating with Hughes Aircraft, a General Motors subsidiary, in missile development. Sweden is already planning to buy the AMRAAM air-to-air missile from Hughes for the country's new JAS Gripen multi-role combat aircraft. The link between Saab and Hughes could now force Bofors to seek a foreign partner to share missile development costs.

Meanwhile, the next few years could determine Saab's future as a producer of military aircraft. The JAS programme, which is the next step in the reorganisation of the arms industry, has been delayed by the government's resistance to seek membership in the European Community.

THE principal shareholder of Nobel Industries and its new chairman, Mr Erik Penser, vowed several years ago that the chemicals and armaments conglomerate would be one of Sweden's five biggest companies by the end of 1991.

The company already has achieved the distinction of being one of the country's fastest growing industrial concerns during the second half of the 1980s after its creation out of a 1984 merger between the defence concern Bofors and the chemicals group Kema Nobel. A string of acquisitions totalling SKr16bn had tripled Nobel's size by the end of last year, making it Sweden's 18th largest company with sales of SKr22bn.

Although doubts remain whether Nobel can achieve Mr Penser's ambitious target within the next 18 months, the company is continuing an aggressive buying spree under Mr Anders Carlberg, its president and chief executive. Since the beginning of 1990, it has made five acquisitions totalling SKr7bn. They are expected to raise Nobel's sales by 25 per cent this year, although the company must at least double its turnover to be counted among Sweden's top five.

As it grows, Nobel is restructuring its operations. It is rapidly expanding into the EC, and both rely heavily on orders from the Swedish Navy.

The Navy, facing a severe budget crunch, may not be able to place more orders for surface vessels in the 1990s, which could force the closure of the Karlskrona Yards. The submarine works at Kockums Marine in Malmö, however, could survive due to exports despite a possible cutback in orders from the Swedish Navy.

The likely disappearance of key areas of Sweden's arms industry will remove an important pillar supporting the country's neutrality. Sweden built up its extensive arms industry after the Second World War to make its foreign policy less susceptible to superpower influence. It still produces 70 per cent of its military equipment from domestic suppliers.

But Sweden has clearly signalled a change in policy. It plans to buy important weapons from abroad and co-operate more with Western defence firms on research and development as well as licensed production. These developments, by undermining Swedish adherence to neutrality, may help lower the government's resistance to seek membership in the European Community.

The company's results have improved sharply since 1986, when its pre-tax profit was SKr735m. Last year's profits amounted to SKr1.53bn, a rise of 109 per cent over three years. Profits could reach SKr1.75bn this year based on present forecasts.

PROFILE: NOBEL INDUSTRIES

Aggressive buying spree



Erik Penser: expansion vow

his financial interests, gathering them within Nobel. He then sold some of his property and shareholding assets as well as divesting Nobel of several peripheral businesses to raise capital.

The company's finances were further bolstered by two share issues. Solidity (equity/assets) is now around 25 per cent, compared to a meagre 13 per cent just a few years ago. Although Nobel remains a minnow among such European chemical giants as BASF, Hoechst and Bayer, it is following a strategy of concentrating on market niches where it can be a leading competitor. It is focusing on several areas for growth, including paints and adhesives, pulp chemicals, and toiletries.

Paints and adhesives is now Nobel's biggest division, accounting for a third of total sales, after the £26m purchase of Crown Berger in May, which ended the company's frustrated search for a major paint company in the EC. With the European chemicals industry at its cyclical peak, Nobel faced difficulties in finding takeover candidates at a reasonable price

and had to be content with buying small and medium-sized firms such as Sadelin & Holmlund in Denmark and Trimetal in Belgium, until the Crown Berger deal.

The absorption of Crown Berger will make Nobel the third largest paint producer in Europe, following ICI of the UK and Akzo of the Netherlands. Such economies of scale are necessary for Nobel to survive in this competitive, consumer-oriented sector with its considerable marketing and distribution costs.

The acquisition also gives Nobel access to the UK paint market, complementing its activity in France and Italy as well as the Nordic region.

The SKr1.33bn purchase in May of Stora Kemi, the chemicals division of the Swedish pulp and paper group Stora, has also made Nobel one of the world's leading suppliers of bleaching chemicals for pulp bleaching. Nobel's strength in this area lies in its production of sodium chloride and hydrogen peroxide, which are cleaner substances for pulp bleaching than the traditional method using chlorine gas.

The Scandinavian pulp and paper industry, faced with stringent pollution emission controls, has become big consumers of these chemicals, thus providing Nobel with a strong domestic market. It has also ridden the "green wave" into North America by building facilities to supply these chemicals to the forestry industry.

The addition of Stora Kemi has made the Eka pulp chemical division the third largest group within Nobel, accounting for 15 per cent of sales. It is also the concern's most profitable division. It provided 22 per cent of Nobel's earnings of SKr1.2bn in 1988, although its sales amounted to only 10 per cent of total turnover.

The \$107m purchase of the European skin and hair care operations of Gillette has broadened Nobel's marketing of chemical-based consumer products into southern Europe from its operations in Sweden, France and West Germany. More acquisitions in this business area are expected.

Nobel has deviated from its emphasis on chemicals in one respect by building up its high-technology subsidiary, Pharcos. The separately-listed concern, in which Nobel has an 80 per cent shareholding, has seen its turnover triple in the last few months to SKr4bn.

John Burton

PROFILE: ATLAS COPCO

Investor faith regained

The improvement in Atlas Copco's fortunes has also bolstered the reputation of Mr Tom Wachtmeister, its president and chief executive since 1975. A member of the Swedish nobility (he is a count although he does not use the title), Mr Wachtmeister was frequently criticised by the Swedish press and analysts during the early 1980s as the company's profits stalled due to flagging activity in the worldwide construction industry.

His reputation was further damaged in 1986 when the company's optimistic forecast for the year was proved wrong due to unexpected foreign exchange losses.

But Mr Wachtmeister struck back by aggressively acquiring companies, including Desoutter in the UK, Chicago Pneumatics in the US, Secoroc in Sweden, and Georges Renault in France. He also took the

risky step in a mature market of concentrating activity on Mr Wachtmeister, its president and chief executive since 1975. A member of the Swedish nobility (he is a count although he does not use the title), Mr Wachtmeister was frequently criticised by the Swedish press and analysts during the early 1980s as the company's profits stalled due to flagging activity in the worldwide construction industry.

The company also served as the executive training ground for Mr Peter Wallenberg, who now heads the Wallenberg dynasty.

Mr Wachtmeister has also targeted the industrial technology group, which makes automated industrial tools, for expansion.

The mining and construction equipment division has lost its previously prominent role within the company. Competition is particularly fierce in a weak growing market.

costs are not brought under control.

The climbing costs in Sweden threaten to undo some of the savings the company has achieved through an extensive rationalisation programme. It has overhauled its famed sales organisation, concentrated its inventory stockpiles and slimmed down its administrative structure to increase profits through cost-cutting.

The air compressor division is the brightest group within the company, generating 55 per cent of the profits while accounting for 46 per cent of total sales. Atlas Copco is Europe's leading producer of air compressors and dominates the global market for oil-free rotary compressors.

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John Burton

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Industry exploits tough environmental laws

A green pioneer

SWEDEN'S environmental laws, among the toughest in the world, have helped prepare the country's industry to exploit opportunities created by the growing "green" consciousness in the global marketplace.

Long before environmental concerns became fashionable, the nature-conscious Swedes were passing laws mandating drastic reductions in air and water pollution. They are still playing a pioneering role in Europe. Recent actions include abolishing use of chlorofluorocarbon (CFC) substances by 1994, ahead of the deadline set by the EC. Sweden was the first European country to adopt EU standards on the purification of bus and truck exhaust fumes. The use of catalytic converters for new passenger cars has become mandatory. It now plans to classify car models by their environmental safety and tax them accordingly.

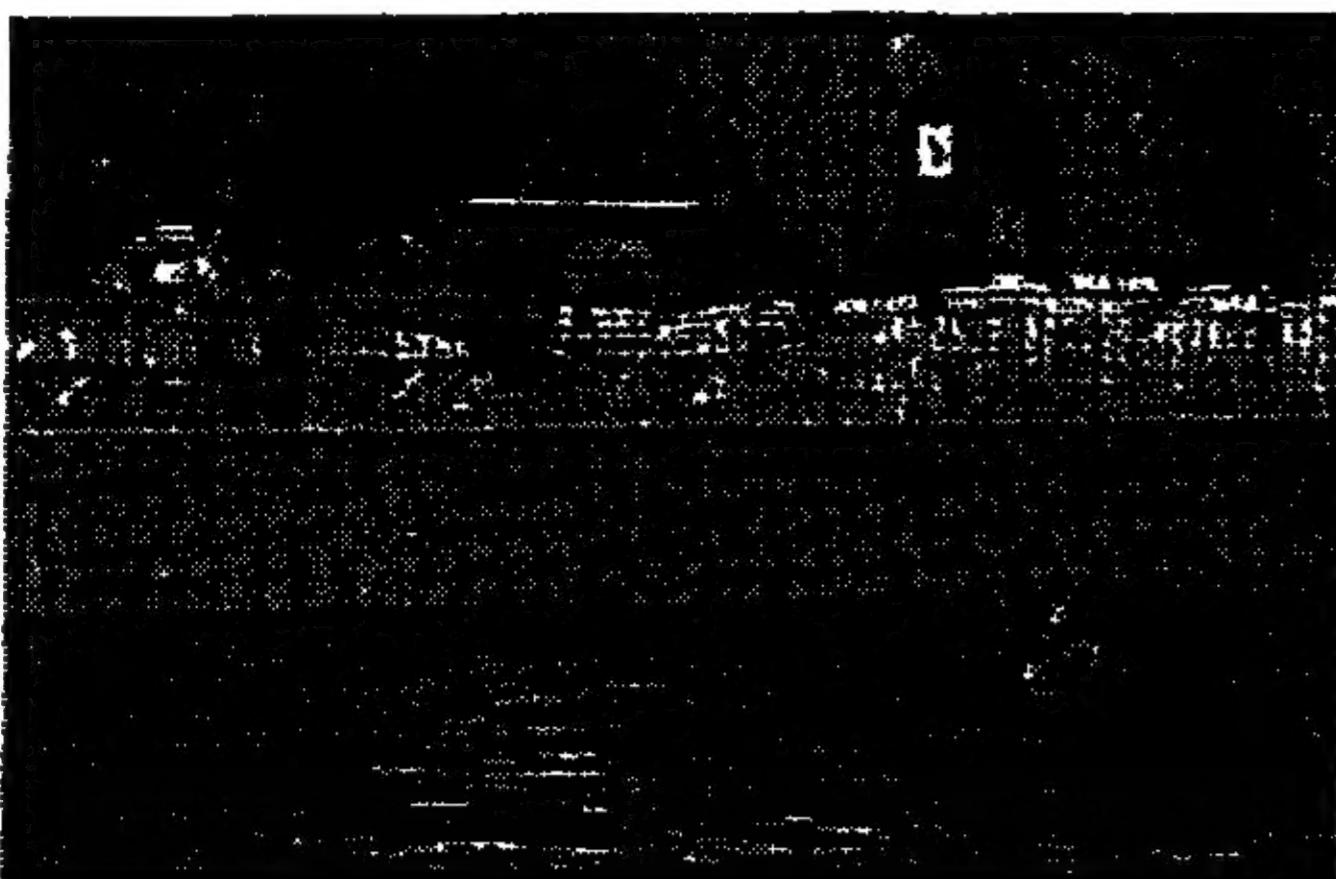
It has also imposed Europe's first environmental tax on carbon dioxide emissions resulting from the burning of oil, coal, natural gas, petrol and other petroleum products. Other pollution taxes are being levied on the release of nitrogen oxide and sulphur oxide. Similar taxes on heavy metals and organic fertilisers are expected to follow.

Sweden has also mandated stricter emission levels on pollutants, with the amount of heavy metal emissions to be halved by 1997 and chlorine compounds by 1992.

Swedish industry's investment in environmental protection has doubled to SKr3bn in the last four years, accounting for 7 per cent of total corporate investment. But these figures do not include spending on cleaner production technology.

The impact of environmental controls has been particularly noticeable in the Swedish pulp and paper industry, which is widely acknowledged as being a global leader in tackling pollution problems. Sulphur emissions have been reduced by 80 per cent since the mid-1970s and industry is virtually abandoning the use of harmful chlorine in bleaching pulp.

The forestry industry's adaptation to strict environmental standards have produced several spin-off effects. Nobel Industries, the Sweden chemi-



Clean catch: Fly-fishing in the heart of Stockholm

Alastair Haynes

cal group, has become the world's leading producer of sodium chloride, a more environment-friendly bleaching chemical than chlorine, due to strong domestic demand.

"It is natural for us to seek to further improve the production process from an environmental point of view since this will give us competitive advantages in the future," says Mr Bengt Lof, president and chief executive of MoDo, Sweden's third biggest forestry company.

Sunds Deibrator, a division of the forestry group SCA, has become a leading manufacturer of cleaner pulp processing facilities. Flakt, a division of the Swiss-Swedish engineering giant ABB, is the world's leading producer of air pollution control equipment for factories. This reflects the Swedish emphasis on eliminating harmful substances during the production process rather than undertaking the more costly task of cleaning them up afterwards.

Industrial pollution emissions are falling sharply. The release of sulphur oxides and nitrogen oxides have been cut by almost half since 1980. Companies are consequently shifting their attention to the environmental consequences of a product over its life cycle, from the raw materials used in its manufacture to its final disposal.

Volvo is using recycled plastic in its cars and demanding its sub-contractors conform to its environmental policy guidelines. Electrolux is developing new chemicals to replace CFCs.

John Burton

SWEDEN'S media industry, which has been dominated for decades by the Bonniers family, is undergoing an upheaval as competition increases among Scandinavian-language satellite broadcast channels and the country awaits its first privately-owned terrestrial TV channel.

The Bonniers' media empire, founded in 1837 by a German immigrant, is divided between the family's privately-held Bonniers Group and the publicly-traded Marieberg concern, in which the family has two-thirds voting control.

The Bonniers Group, which reported a profit of SKr235m on sales of SKr7.4bn in 1988, is Sweden's biggest magazine and book publisher. It also controls 70 per cent of the cinema theatres through Svensk Filmindustri (SF), which also produces and distributes films.

Marieberg, which had a profit of SKr395m on turnover of SKr3.26bn in 1988, dominated the Swedish newspaper market through Dagens Nyheter and Expressen, the leading morning and afternoon dailies.

But the two concerns' powerful market position means there is little room for further domestic growth in their traditional business areas. This leaves two routes for further expansion: one to increase sales abroad, the other to capture a share of Sweden's emergent private broadcasting sector.

Foreign operations, mainly in the other Nordic countries, already provide half of the revenues for the Bonniers magazine group. Bonniers and Marieberg, in one sign of increasing co-operation, are now planning to jointly acquire business publications in Europe. Bonniers already owns Sweden's leading business newspaper, Dagens Industri, and its biggest business magazine, Veckans Affärer, as well as the Danish business publication Borsen.

Marieberg, meanwhile, has embarked on its first newspaper venture outside Scandinavia by acquiring a 45 per cent interest in Hungary's second largest daily Magyar Nemzet. It also has minority interests in two Norwegian newspapers, Dagbladet and Bergens Tidende.

But it is broadcasting that is increasingly attracting the interest of the Bonniers family. The rapid growth of cable TV systems across Sweden and Scandinavia during the 1980s has encouraged the establishment of several regional satellite and pay-TV channels to compete against Sweden's two state-run national TV channels.

Marieberg and the Bonniers' SF film subsidiary last year started a Swedish pay-TV channel, SF-Succé, in co-operation with Warners Brothers. The group is now considering bidding for a rival pay-TV channel FilmNet.

The loss-making FilmNet, broadcast in the Scandinavian and Benelux countries, is being sold by Sweden's Esselte, which is disposing of its media operations to concentrate on office products.

Challenging the Bonniers family and others for ownership of FilmNet is Mr Jan Stenbeck, the principal shareholder of the Bouygues industrial group.

Kimmevik, in May signed an agreement with France's TF1 and its principal shareholder, the Bouygues industrial group, to make a joint bid for FilmNet in the first of several planned co-operative ventures. Although Mr Stenbeck has built a small media empire, including financing a successful satirical magazine Z.

But his biggest impact is in satellite and cable TV.

He established Scandinavia's first regional satellite channel, TV3, in 1987 and added a pay-TV channel, TV1000, last year.

Although TV3 is expected to run an operating loss until next year, it has proved successful with viewers.

Sweden's account for 40 per cent of the 5.7m viewers

of TV3 has in Scandinavia.

The Swedish parliament is

expected to draw up legislation

this autumn to establish the

channel following a decision by

the ruling Social Democrats to

allow commercials on the

national airwaves. Sweden is

the last West European country

to ban TV advertisements.

But the arrival of commercial satellite TV has forced them to con-

cede that further opposition is

unlikely.

The government is likely to

demand, however, that the win-

ner of the concession for the

17 per cent.

John Burton on the media upheaval

Commercial revolution

independent third channel should have a widely-based ownership structure. Mr Stenbeck is now trying to build a consortium to bid for the concession.

Mr Stenbeck's main rival for the concession will be the consortium behind TV4, a new Scandinavian satellite channel that will begin broadcasting on September 15, becoming the third entrant in the Nordic satellite TV market, after TV3 and Nordic Channel, which is owned by Mr Mats Carlsson, the chairman of Moldo, the Swedish forestry company.

TV4's largest shareholder is the Wallenberg financial group with 33 per cent interest in its first significant media venture. The other main owners include the agricultural co-operative movement and the white-collar pension fund SFP with a 25 per cent share each, and the publishers Natur and Kultur with

17 per cent.

CENTRAL BANK

Bitter debate about strategy

THE FUTURE role of Sweden's Central Bank in the management of the country's economy in the 1990s has become the subject of an increasingly bitter but important debate this summer between the powerful blue-collar LO trade union organisation and Central Bank governor Mr Bengt Dennis. This is no esoteric discussion but goes to the heart of how the Swedish economy will develop.

Two months ago Mr Dennis declared in a lecture at Gothenburg University that the Bank needs to enjoy much more freedom of action to pursue what he called a more "consistent" and "credible" financial strategy, without constant political interference so that Sweden could avoid the dangers of short-term, politically-motivated decision-making that might damage the well-being of the economy.

In Mr Dennis's opinion the unpredictable nature of Swedish politics due to parliamentary fragmentation and the probable inability of the parties to establish a strong government makes the Central Bank vulnerable to interference from the politicians.

He fears weak governments will make it much harder for the Bank to maintain tight but necessary fiscal disciplines with high interest rates

because they will be susceptible to outside pressures that favour a more relaxed approach even if this would encourage greater inflation.

What Mr Dennis would really like to see is a stronger Central Bank, run on the lines of the Bundesbank. Sweden is one of the few countries in the OECD area where the central bank is under parliamentary control in line with the requirements of the constitution. In Sweden the central bank governor is now appointed for a five-year term by a board of eight trustees, seven of whom are appointed by parliament and reflect its political composition. The trustees are accountable to parliament but they have the power to remove the governor from office if they so wish.

Between 1976 and 1982 the non-Socialist governments were so divided over interest rate policy that the Governor was unable to mobilise a majority with the power to pursue a sufficiently tough monetary strategy.

There has been a hostile reaction to the Central Bank's demand for more power from the Left. The LO's chief economists - Per-Olof Edin and Dan Andersson - have grown increasingly critical of Mr Dennis's strategy over recent years. They dislike his commitment to a more liberal financial system and remain suspicious of the effects of deregulation on the ability of a Swedish government to run its own economic policy.

What really worries them is

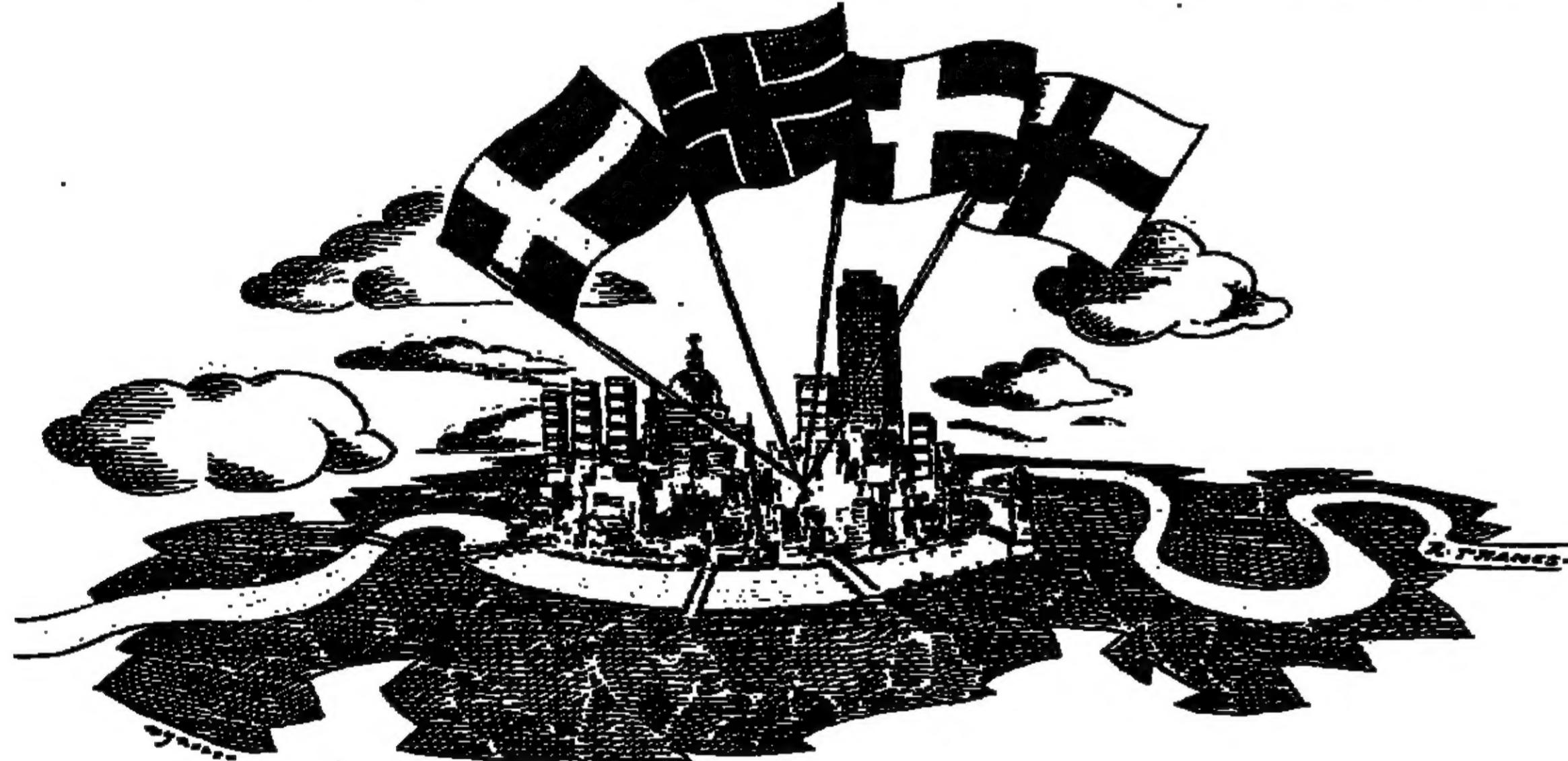
that Mr Dennis and his colleagues want to establish the kind of power apparently enjoyed by the Bundesbank, so they can integrate the country much more fully into the European financial system. In a recent newspaper article Messrs Edin and Andersson accused the government and the Central Bank of pursuing monetary policies that would mean "the beginning of the end" for the Swedish Model as they sacrificed full employment to the economy's adjustment to the EC.

Mr Dennis would undoubtedly at some point like to see Sweden adjust to the exchange rate mechanism of the European monetary system, bringing much needed external discipline to the conduct of Swedish monetary policy and a signal to the wage bargainers.

The LO take a different view, accusing the Bank of trying to free itself from democratic accountability. For their part, the LO economists believe the Swedish currency should not be aligned with the Deutsche Mark and other strong currencies but with a wider

Robert Taylor

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